RATLOU LOCAL MUNICIPALITY

2015-2016

DRAFT ANNUAL REPORT

Volume I

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REVISED ANNUAL REPORT TEMPLATE

The purpose of this revised Annual Report template is to address the need expressed by a number of municipalities for assistance in the preparation and development of improved content and quality of Municipal Annual Reports. This template provides an update to the MFMA Circular No. 11, issued in January 2005.

This template gives effect to the legal framework requirement, concepts and principals espoused in the White Paper on Local Government and Improving Government Performance. It reflects the ethos of public accountability. The content gives effect to information required for better monitoring and evaluation of government programmes in support of policy decision making. The template provides an improved overview of municipal affairs by combining the performance report data required under Municipal Systems Act Section 46 with annual report data referred to in that Act and in the MFMA.

The revised template makes its contribution by forging linkages with the Integrated Development Plan, Service Delivery and Budget Implementation Plan, Budget Reforms, In-year Reports, Annual Financial Statements and Performance Management information in municipalities. This coverage and coherence is achieved by the use of interlocking processes and formats.

The revised template relates to the Medium Term Strategic Framework particularly through the IDP strategic objectives; cross cutting nature of services offered by different spheres of government, municipal service outcome indicators; and the contextual material as set out in Chapters 3, 4 & 5. It also provides information on good management practice in Chapter 4; risk management in Chapter 2; and Supply Chain Management in Chapter 5; and addresses the Auditor-General's Report, dealing with Financial and Performance Management arrangements in Chapter 6. This opens up greater possibilities for financial and non financial comparisons between municipalities and improved value for money.

The revised template provides information on probity, including: anti-corruption strategies; disclosure of financial interests by officials and councillors; disclosure of grants by external parties, disclosure of loans and grants by municipalities. The appendices talk to greater detail including disaggregated information on municipal wards, among others. Notes are included throughout the format to assist the compiler to understand the various information requirements.

The financial years contained in this template are explained as follows:

- Year -1: The previous financial year;
- Year 0: The financial year of reporting;
- Year 1: The following year, mostly requires future targets; and
- The other financial years will follow a similar sequence as explained above.

We wish to express our gratitude to the members of the Annual Report Reference Group, consisting of national, provincial and municipal officials for their inputs and support throughout the development of this document.

CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

MAYOR'S FOREWORD

T 1.0.1

COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW

MUNICIPAL MANAGER'S OVERVIEW

T 1.1.1

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

INTRODUCTION TO BACKGROUND DATA
T 1.2.1

Ratlou Local Municipality is a category B municipality situated in the Ngaka Modiri Molema District Municipality in the North West Province. The municipality is predominantly rural in nature and is comprised of 26 villages, the municipality relies much on agriculture and mining as a form economic activity to create short term employment. The size of municipal area is l4, 618 $km^{2,}$ with a population density of 24.37 per square kilometer and is divided into 14 wards. According to the Global Insight Regional Explorer, there were about 106 604 people residing in Ratlou local Municipality.

The following are some of the main villages making up the municipality:

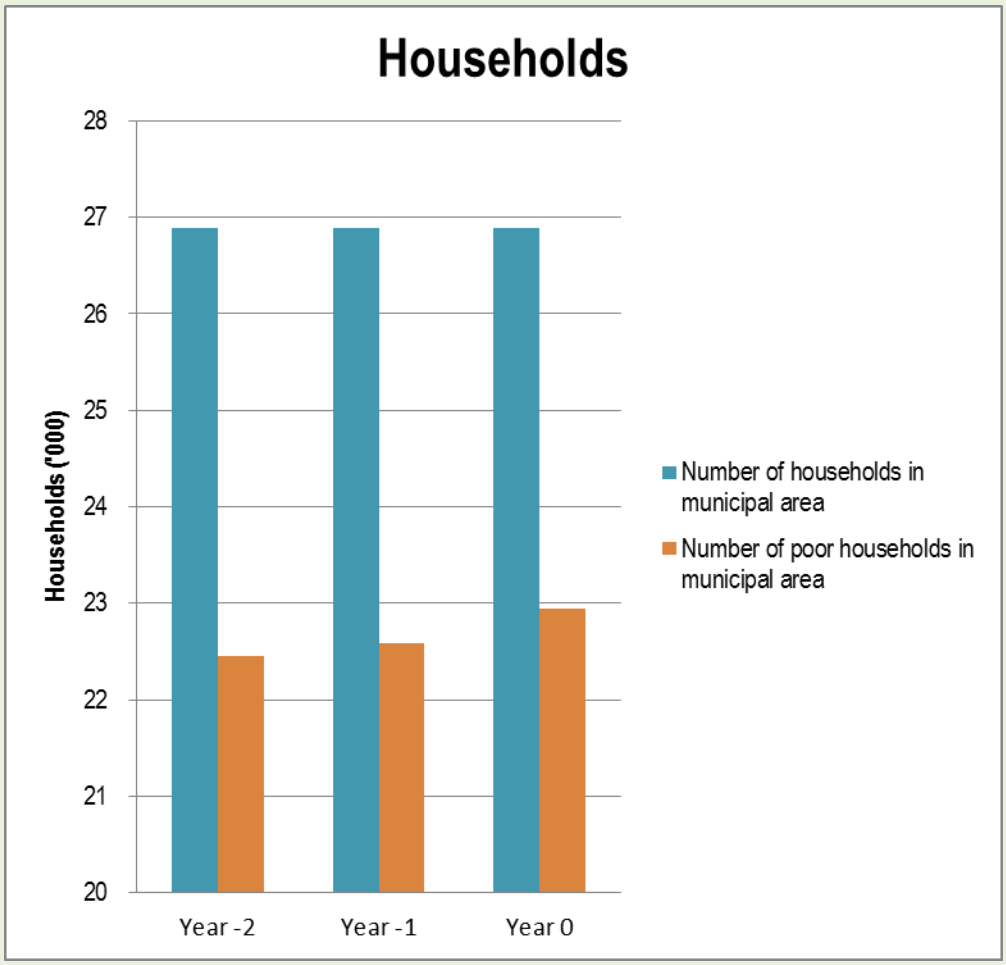
Setlagole, Madibogo, kraaipan, Madibogopan, Disaneng, Mareetsane, Makgobistat, Tshidilamolomo and Logageng.

The municipality is accessible from all points of the country through national roads, and from the north of the continent through the Makgobistadt and Tshidilamolomo border post.

Owing to its nature as a rural municipality, Ratlou does not have large economic centres within its jurisdiction. Most government services are conducted from various centres located mainly in Setlagole. The main economic activity also takes place at Setlagole Shopping Complex, a property owned by Ratlou Local Municipality. The Municipality has completed Thusong Service Centre which is also seen to be a centre that is going to be another source of income through rentals payments by government departments

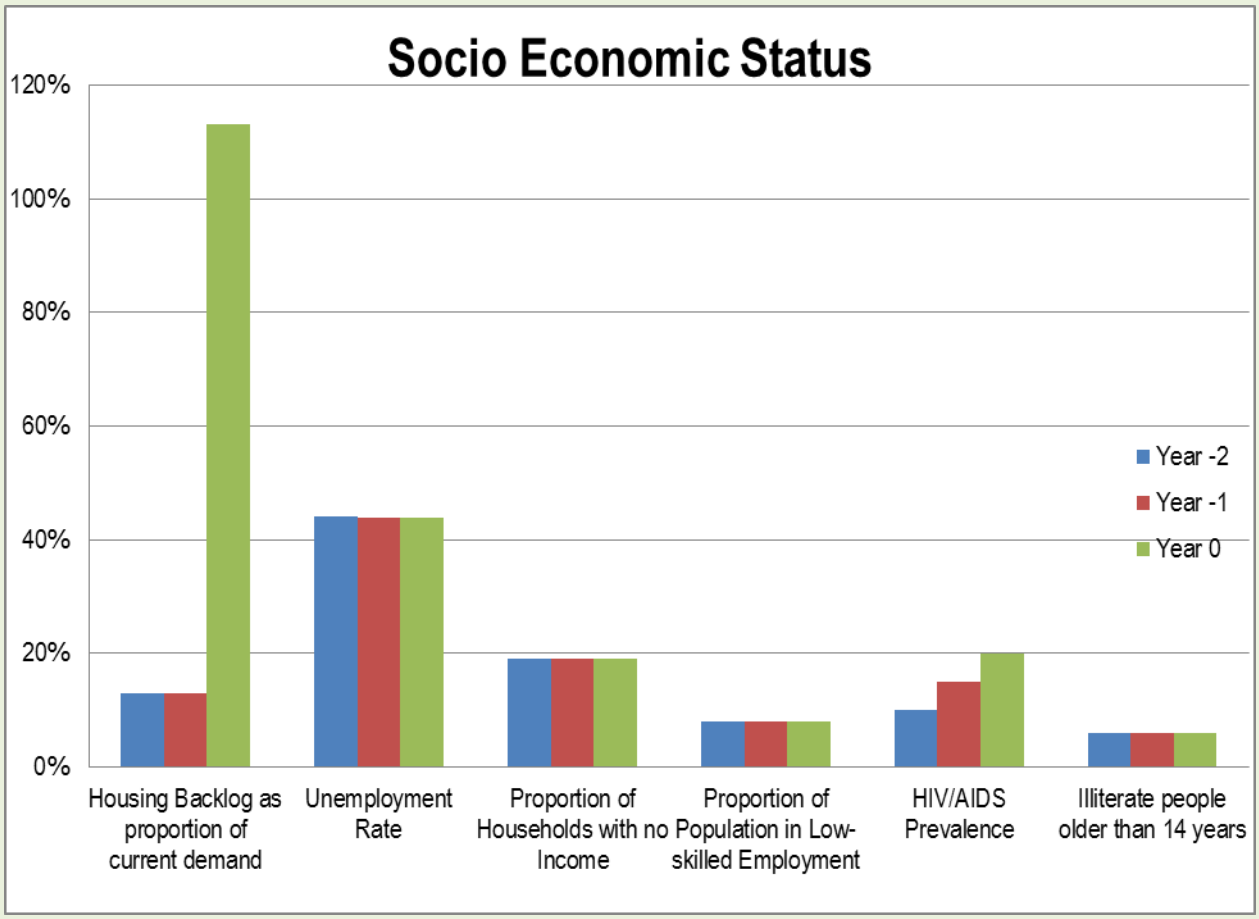
Population Details									
									Population '000
Age	Year -2 12/13			Year -1 13/14			Year 0 14/15		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Age: 0 - 4	7251	7126	14377	7237	7112	14349	7237	7112	14349
Age: 5 - 9	6955	6861	13816	6943	6849	13792	6943	6849	13792
Age: 10 - 19	13016	12521	25537	12991	12497	25488	12991	12497	25488
Age: 20 - 29	6610	8072	14682	6598	8056	14654	6598	8056	14654
Age: 30 - 39	4392	5636	10028	4384	5576	9960	4384	5576	9960
Age: 40 - 49	3803	5123	8926	3797	5113	8910	3797	5113	8910
Age: 50 - 59	3457	4746	8203	3451	4738	8189	3451	4738	8189
Age: 60 - 69	2569	3421	5990	2564	3415	5979	2564	3415	5979
Age: 70+	1670	3375	5045	1937	3369	5306	1937	3369	5306
Source: Statistics SA									*T 1.2.2*

Population Details									
							Population '000		
Age	Year -2			Year -1			Year 0		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Age: 0 - 4			0			0			0
Age: 5 - 9			0			0			0
Age: 10 - 19			0			0			0
Age: 20 - 29			0			0			0
Age: 30 - 39			0			0			0
Age: 40 - 49			0			0			0
Age: 50 - 59			0			0			0
Age: 60 - 69			0			0			0
Age: 70+			0			0			0
Source: Statistics SA									*T 1.2.2*



T1.2.3

Socio Economic Status						
Year	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with no Income	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years
Year -2	13%	44%	19%	8%	20%	6%
Year -1	13%	44%	19%	8%	20%	6%
Year 0	13%	44%	19%	8%	20%	6%
						T 1.2.4



T 1.2.5

Overview of Neighbourhoods within '*Ratlou Local Municipality*'		
Settlement Type	Households	Population
Towns	0	0
Sub-Total		
Townships	0	0
Sub-Total		
Rural settlements		
Sub-Total		
Informal settlements	26 889	106 108
Sub-Total	26 889	106 108
Total		
		T 1.2.6

Natural Resources	
Major Natural Resource	Relevance to Community
AGRICULTURE	Creation of employment Opportunities
MINING	Creation of employment Opportunities
	T 1.2.7

COMMENT ON BACKGROUND DATA:

Ratlou Local Municipality is a category B municipality situated in the Ngaka Modiri Molema District Municipality in the North West Province. The municipality is predominantly rural in nature, constituted by about 26 villages and agriculture forms the dominant economic activity. The size of municipal area is l4, 618 $km^{2,}$ with a population density of 24.37 per square kilometer and is divided into 14 wards. According to the Global Insight Regional Explorer, there were about 106 604 people residing in Ratlou local Municipality.

Ratlou does not have large economic centres within its jurisdiction. Most government services are conducted from various centres located mainly in Setlagole. The main economic activity also takes place at Setlagole Shopping Complex, a property owned by Ratlou Local Municipality. The Municipality has completed Thusong Service Centre which is also seen to be a centre that is going to be another source of income through rentals payments by government departments

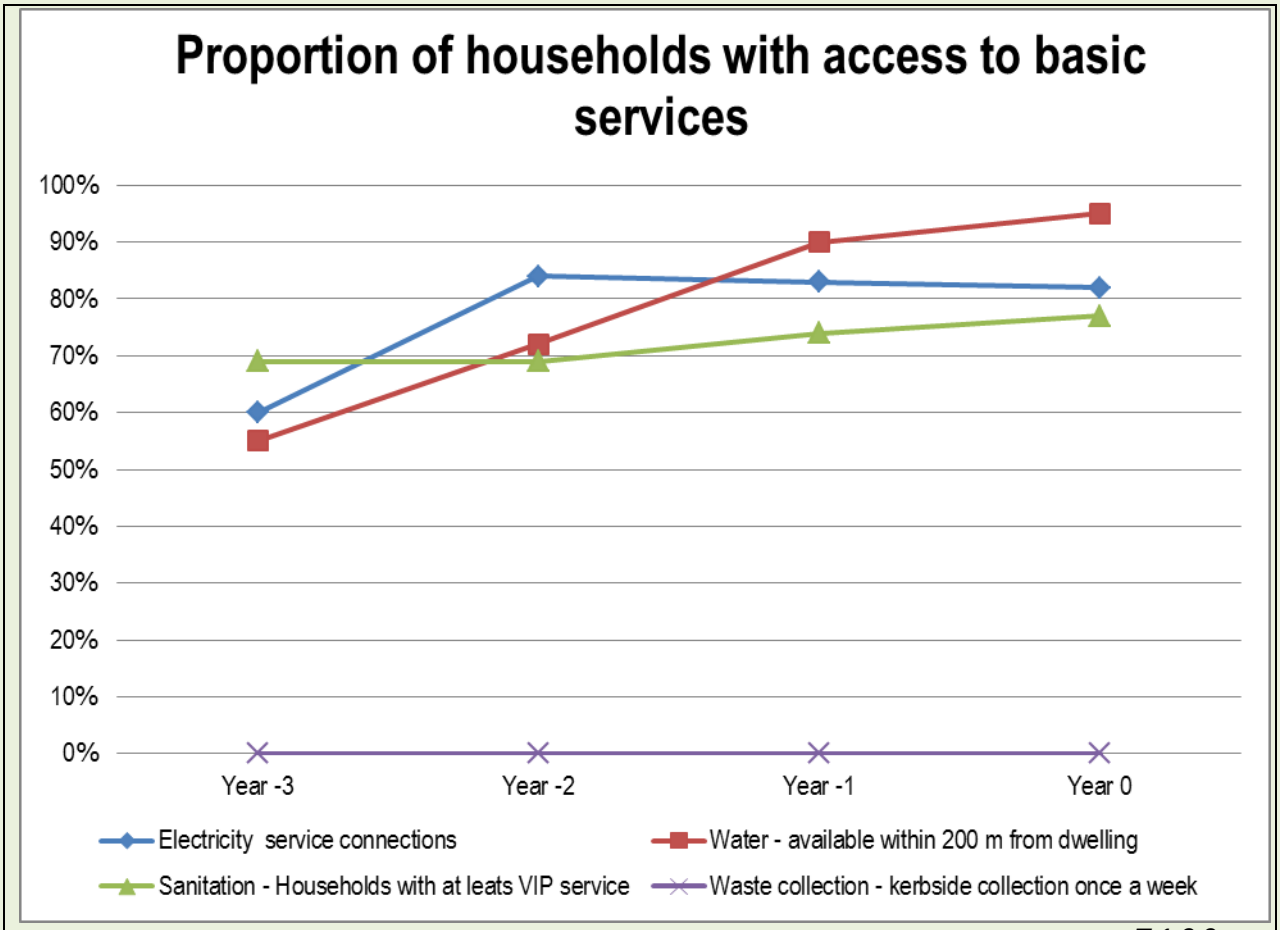
T 1.2.8

1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

The Municipality is in terms Municipal Systems Act Functions and powers provide a free basic electricity for the indigents and the criterion used to identify them is by registering in an indigent register adopted by Council. The Municipality is dependent on National grant as it does not generate sufficient income to sustain its self. Infrastructure is developed through Municipal Infrastructure Grant. Ratlou Local Municipality is not a Water Service Authority, however as a water provider to its communities it plays facilitation role ensure proper provision through the District and Sedibeng water as water providers for Ngaka Modiri Molema district . The key Projects that were completed during 2015-16 as per Service Delivery and Budget Implementation Plan are Thusong Service Centre which target to improve revenue collection for the Municipality as it is going to be rented out to Government Departments and other institutions , other projects to that effect are internal roads that were upgraded from gravel to surface tarred roads at Logageng, Moshawane, Kraaipan, Setlagole, Lohatleng and Motsitlane. The Municipality has also completed Kraaipan Skills Centre and Library. The provision of Low cost Housing is coordinated through the Department of Local Government and Human Settlemet, currently the backlog Houses and Ventilated Pit latrines is being addressed in most of the wards.

T 1.3.1



T 1.3.2

COMMENT ON ACCESS TO BASIC SERVICES:

As indicated in the introductory statement on basic Services the municipality in terms of powers and functions does not have a direct responsibility over these functions; however it is playing a facilitation role on water , electricity, Housing and sanitation.

T 1.3.3

1.4. FINANCIAL HEALTH OVERVIEW

FINANCIAL OVERVIEW

Ratlou Local Municipality is a 100% rural municipality and it depends largely on grants. The municipality has other source of income such as property rates, rentals, sale of tender documents, hiring of halls and interest on investment accounts.

- The municipality has performed well with the resources and assets entrusted to it. It has maintained asset base to ensure the continued operations and service delivery provisions. The municipality has ability to manage short term assets and liabilities to ensure business continuity. The municipality has ability overcome economic or external shocks. The Municipality is in sound financial position.
- The challenge is debts management, mainly from property rates collection that is very low.
- The farmers have been handed over to debt collection and government debts have been referred to Provincial Treasury and Department of Local Government & Human Settlement for interventions. Through the interventions of Local Government the Municipality has managed to make a brake though on collection of long outstanding property rates from Provincial and National Department of Public Works

T 1.4.1

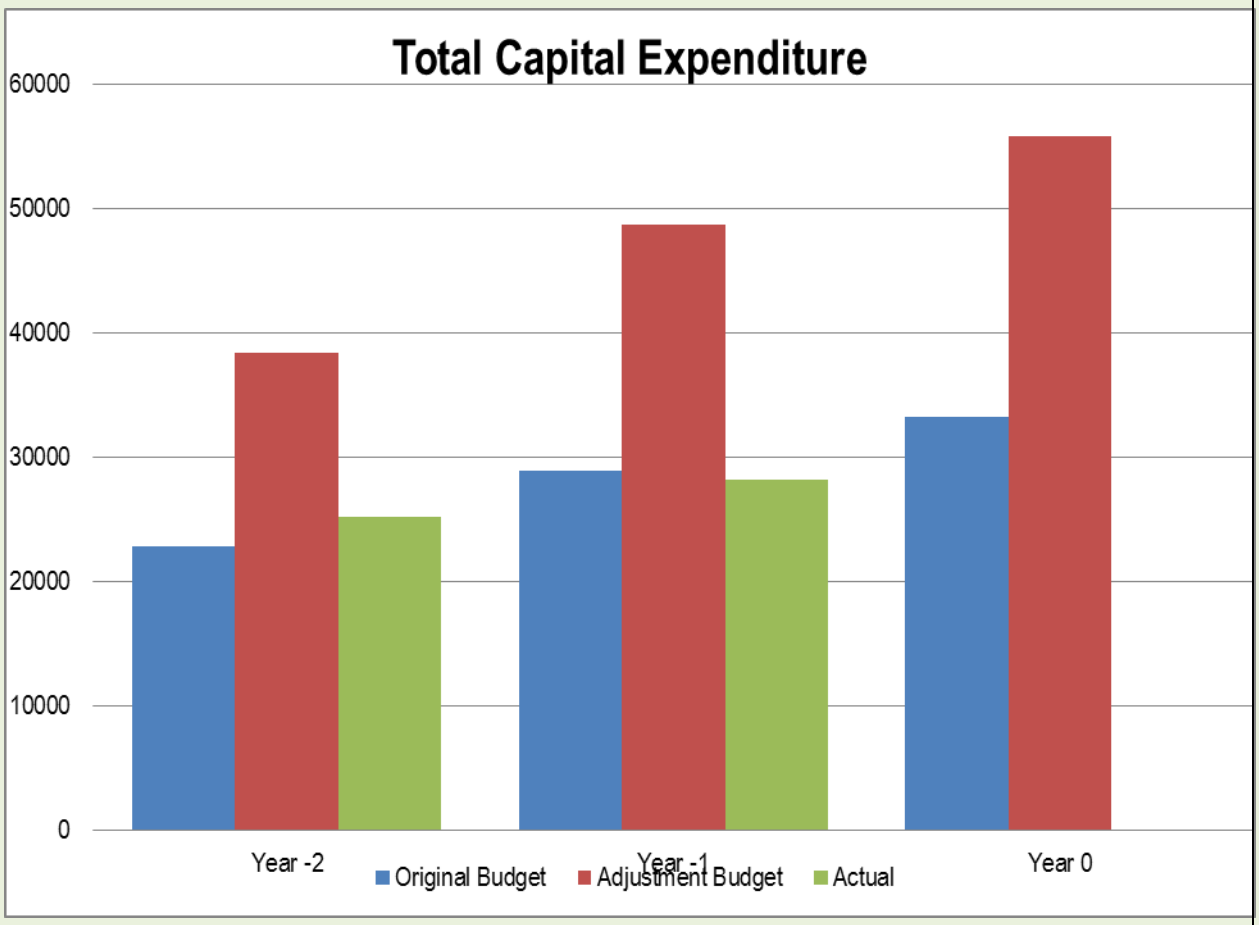
Financial Overview: Year 0			R' 000
Details	Original budget	Adjustment Budget	Actual
Income:	146 148	221 014	152 909
Grants	133 898	134 062	134 062
Taxes, Levies and tariffs	0	0	0
Other	12 250	86 952	86 952
Sub Total	146 148	221 014	221 014
Less: Expenditure	146 148	220 863	220 863
Net Total*	0	150 700	150 700
** Note: surplus/(defecit)*			*T 1.4.2*

Operating Ratios	
Detail	%
Employee Cost	96
Repairs & Maintenance	87
Finance Charges & Impairment	95
	T 1.4.3

COMMENT ON OPERATING RATIOS:

The 'Employee Cost' The Municipality has appointed its own officials instead of using shared Services, Repairs and Maintenance has underspend as a result of Municipality having most of its assets fairly new, Impairment does not have a material variance *T 1.4.3*

Total Capital Expenditure: Year -2 to Year 0			R'000
Detail	Year -2	Year -1	Year 0
Original Budget	33 211	51 518	33 205
Adjustment Budget	55 832	50 684	82 828
Actual	0	44 548	82 828
			T 1.4.4



T 1.4.5

COMMENT ON CAPITAL EXPENDITURE:

The Municipality did not have any variation in its budgeting process during the financial year

T 1.4.5.1

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

ORGANISATIONAL DEVELOPMENT PERFORMANCE

The Municipality did not experience high turnover during this period and most of the critical vacant posts were filled as per the Auditor-General directive. The challenge that the Municipality has been faced with was the inability to fill vacant positions of Senior Managers as they could attract suitable candidates due low salary packages as per the ministerial salary determination.

T 1.5.1

1.6. AUDITOR GENERAL REPORT

AUDITOR GENERAL REPORT: YEAR 0 (CURRENT YEAR)
T 1.6.1

1.7. STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise the 4th quarter Report for previous financial year	
4	Submit draft year 0 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September - October
12	Municipalities receive and start to address the Auditor General's comments	November
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	December
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input	January
		T 1.7.1

COMMENT ON THE ANNUAL REPORT PROCESS:

The Municipality has ensured that it adheres to all legislative requirements involving annual report processes as this enhance the level of service delivery and this reduces uncertainties among the Communities for maximum public participation and good governance as prescribed in T. 1.7.1 above.

T 1.7.1.1

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

The Municipality has all committees functional which includes the following: MPAC, AUDIT Committee, EXCO, Ward Committee and is working very closely with Auditor General as well as other relevant structures to ensure issues of compliance and accelerated service delivery. During November 2015 the term of Office for Audit Committee came to an end and the Council has adopted a shared services model introduced by the North West Provincial Government, However this has not yield any good result as it did not became operational for the remaining part of the financial year.

T 2.0.1

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

The Municipality is promoting a harmonious working relationship between two structures and it is doing very well in that area and there is no interference in running day to day affairs of the Council from both structures. The Administration provides council support in all aspects to ensure adherence to all legislative requirements. It is for this reason that Ratlou Local Municipality Council has never missed any legislated scheduled council sittings as prescribed.

T 2.1.0

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

The Municipality has an Audit Committee which advice Council on both financial and Performance issues, the oversight role is played by MPAC Members and the Services of Auditor- General are always sought to improve the quality of the reports as well as a qualitative and improved service delivery. All the reports are submitted through EXCO for consideration before submitted to Council. Ratlou Local Municipality align itself to a performance driven setup with a maximized participation of all relevant stakeholders, this includes proper consultations with communities at all times. The Municipality is made up of 14 Wards which are all functional and the council receives reports from various wards on monthly basis to make quarterly reports that are submitted to a formal Council sitting for discussions and consideration. There is a sound working relation between Politic and Administration and the council has never experienced any political interference in its supply chain Management processes. The Municipality has also adopted Back 2 Basics which assist in monitoring compliance to all legislative requirements to maximize equitable distribution of service delivery to our communities

T 2.1.0

Photos	**POLITICAL STRUCTURE** Function **MAYOR** **Cllr Victor Mance/Tebogo Modise** **C**hairperson of EXCO **DEPUTY MAYOR** (Not Applicable for this Municipality) **SPEAKER** (Cllr Matshidiso Mongala) Council Presiding Officer **CHIEF WHIP** (Not Applicable to this Municipality)
Photos (optional)	**MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE** Cllr P P Mokgosi- Chairperson Finance Cllr Abraham Matebele- Chairperson Infrastructure and Basic Services Cllr V R Shomolekae – Chairperson Corporate Services Cllr M Bank – Chairperson Planning and Development Cllr M J Khumalo – Chairperson Community Services *T 2.1.1*

COUNCILLORS

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time FT/PT	Committees Allocated	*Ward and/ or Party Represe nted	Percentage Council Meetings Attendance %	Percentage Apologies for non-attendance %
Cllr Tebogo Modise	PT	EXCO	PR	36	-
Cllr Mokgosi Pricilla	FT	EXCO,FINANCE PORTFOLIO	W	100	-
Cllr Rankokwadi D	PT	RULES,CORPORATE,COMM.SERV	PR	36	0
Cllr Ditau Dirk	PT	INFRASTRUCTURE,CORPORATE	W	64	0
Cllr Shomolekae Victoria	FT	CORPORATE SERV ,EXCO	PR	36	0
Cllr Victor Mance	PT	EXCO	PR	29	0
Cllr Leepile Macson	PT	COMM.SERV;RULES	W	64	0

Cllr Gaosirwe Kelebogile	PT	RULES COMMITTEE & MPAC	W	93	0
Cllr Ncoane Granny	PT	PLANNING DEV;INFRASTRUCTURE	PR	93	0
Cllr Sedia Mpumelelo	PT	CORPORATE,COMM SERVICES,RULES COMM	PR	93	0
Cllr Bees Lizzy	PT	MPAC,	W	86	0
Cllr Maria Bank	FT	PLANNING DEV;EXCO	W	93	0
Cllr Boikanyo G	PT	MPAC,	W	100	-
Cllr Sekwati L	PT	CORPORATE SERVICES	W	49	0
Cllr Gaobotse James	PT	MPAC,	PR	71	0
Cllr Galetlhobogwe France	PT	CORPORATE,COMM SERVICES,RULES	PR	86	0
Cllr Mongale Jack	PT	MPAC,	W	79	0
Cllr Mongala Matshediso	PT	SPEAKER	PR	100	-
Cllr Lebelela Joy	PT	PLANNING	PR	100	-
Cllr Boikanyo Linda	PT	MPAC,CORPORATE PORTFOLIO	PR	86	0
Cllr Kumalo Masego	FT	COMM SERV.	W	100	-
Cllr Dala Margaret	PT	MPAC	W	86	0
Cllr Seabelo Oabile	PT	COMM SERV.	PR	49	0
Cllr Seitshiro David	PT	CORPORATE SERV PORTFOLIO	W	71	0
Cllr Molaolwa Dorcas	PT	MPAC,	W	93	0
Cllr Kobela Mosadiotsile	PT	MPAC,RULES	PR	86	0
Cllr Matebele Abram	FT	EXCO	PR	100	-
Cllr Daniels S	PT	COMM.SERV;	PR	86	0
Cllr Mafethe P	PT	INFRASTRUCTURE,COMM.SERV	PR	79	0
*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*					*T A*

T 2.1.2

POLITICAL DECISION-TAKING

The Council decisions are made by the Council during its formal sittings and the resolutions are implemented by administration while the office of the Speaker is playing monitoring role on implementation through Performance Management Office. All Council resolutions for the reporting period were implemented and the fourth quarter resolution report is proof to that in that regard.

T 2.1.3

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

The Municipal Manager is responsible for all administrative issues and the day to day running of the Municipality which includes the financial affairs. All the Senior Managers are reporting to the Municipal Manager and they sign Annual Performance Agreements, their performance per department is reviewed on quarterly basis through Municipal Performance assessment. There were no structural changes made during this reporting period.

T 2.2.1

Photo	**TOP ADMINISTRATIVE STRUCTURE** **TIER 1** **MUNICIPAL MANAGER** (Glen Lekomanyane)	**Function**
Directors Optional	Senior Manager: title Planning and Development (Mr Tukisetso Kopele) Senior Manager: title Infrastructure and Service Delivery (Mr G Mabilo) and Acting Senior Manager :Mr P M More Acting Senior Manager: Corporate Services (Mr B Pelele) and Mr Makgotla Mokgosi **EXECUTIVE DIRECTOR: title Chief Financial Officer** (Ms P Lekgetho)	
		T2.2.2

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

The Municipality is involving all stakeholders Representative forum meetings that are relevant and key to service delivery such as Public Works, ESKOM, SASSA, Local Government & Human Settlements and Agriculture & Rural Development. The Municipality does not have its IGR at a local level, however Ratlou Local Municipality forms part of the Ngaka Modiri Molema District IGR Forum as a shared services model

T 2.3.0

2.3 INTERGOVERNMENTAL RELATIONS

NATIONAL INTERGOVERNMENTAL STRUCTURES

The Municipality attends meetings as arranged by National Treasury since it is dependent on Grants. The has during this financial year secured a front loading Loan of Municipal Infrastructure Grant with the development Bank of South Africa to fast-track its outstanding infrastructure project. In this instance DBSA has become a new National Intergovernmental structure

T 2.3.1

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Municipality is implementing decisions that are taken during the sitting of the forums in all spheres, as indicated above Ngaka Modiri Molema responsible the District IGR forum.

T 2.3.2

RELATIONSHIPS WITH MUNICIPAL ENTITITIES

Ratlou Local Municipality does not have entities and this is in line with Municipal Structures Act 108 0f 1998 Functions and Powers.

T 2.3.3

DISTRICT INTERGOVERNMENTAL STRUCTURES

Ratlou Local Municipality is a member if Ngaka Modiri Molema IGR & Audit Committee and this adopted as a shared Services Model

T 2.3.4

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The Municipality during its Council sittings invite communities and relevant stakeholders for information sharing. There are also public participation meetings that are arranged to table Integrated Development Plans, Annual report, SDBIPS and Budget Adjustments to solicit public comments before actual approval and implementation could take place

T 2.4.0

2.4 PUBLIC MEETINGS

COMMUNICATION, PARTICIPATION AND FORUMS

Municipal Notices are issued through Local and National media. Traditional Offices and other public places to invite communities to public meeting during tabling of IDP/Budget and Performance Management, recruitment adverts. All advertisements of tenders and Council reports are published in the Municipal website. The Ward Councilors and Ward Committees also play a pivotal role in ensuring the maximum participation. The Legislative forums involved are Rate Payers, IDP Rep forum, Ward Committee, Traditional Authorities Civic Associations, Religious Forums and Business Forums. Through VTSD strategy the Municipality is consulting with community to identify their needs through Setsokotsane Program as North West Premier initiative. Provincial Departments and other Service Delivery partners are invited to promote their services, during this visits service delivery backlogs are addressed.

T 2.4.1

WARD COMMITTEES

The Municipality has (14) fourteen functional wards and has appointed ward committees per ward which serves as a link between Community and the Municipality to submit their needs. The functionality of wards is monitored and reported on monthly basis to the Office of the Speaker.

T 2.4.2

Public Meetings						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
Annual Report Consultations	24.February .2016	17	06	172	Yes	Ward monthly Meetings
	25.February .2016	16	05	114	Yes	
	26.February .2016	12	06	81	Yes	
IDP/Budget consultations	14 Aoril 2015	20	06	200	Yes	Ward monthly Meetings
	15 Aoril 2015	18	06	142	Yes	
	16 Aoril 2015	23	06	137	Yes	
	17 Aoril 2015	14	06	100	Yes	
						T 2.4.3

COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD:

The Community needs were included in the IDP and Service Delivery and Budget implementation Plan through their contributions, Most of the concerns were addressed, except for water challenges as this is nationwide problem and it is also receiving attention from all spheres of Government, moreover it is not a function of a Local Municipality. Through VTSD strategy the Municipality is consulting with community to identify their needs through Setsokotsane Program as North West Premier initiative. Provincial Departments and other Service Delivery partners are invited to promote their services, during this visits service delivery backlogs are addressed

T 2.4.3.1

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
** Section 26 of Municipal Systems Act 2000*	*T 2.5.1*
IDP Participation and Alignment Criteria*	Yes/No

COMPONENT D: CORPORATE GOVERNANCE

OVERVIEW OF CORPORATE GOVERNANCE

The Municipality complies with all legislative frameworks as prescribed in the Municipal Systems Act 2000 as well mandatory dates

T 2.6.0

2.6 RISK MANAGEMENT

RISK MANAGEMENT

There is a functional Risk unit supported by the Risk committee which has identified the following as top risk issues that needs management attention. : Irregular, Unlicensed Land fill site, Revenue Collection, , Support from dikgosi, Mscoa and information backup systems. The Audit Committee has since endorsed this risk and had advised management to take serious precautions to eliminate such. It is important to indicate that the Ratlou Local Municipality is mitigated at a reasonable level.

T 2.6.1

2.7 ANTI-CORRUPTION AND FRAUD

FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality has a strategy in place which has received a consideration of both Council and Audit Committee. It is important to report that the progress made in terms of implementation has improved as currently the municipality has secured a buy-in from Provincial Treasury and they are conducting one on one engagement. During 2015/16 there were no fraud that was committed and detected since the internal controls are in place to curb that.

T 2.7.1

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Municipality has Supply Chain Management policies that are reviewed on annual basis outlines processes and procedures and they are being adhered to. Which also contribute positively towards improvement of Service Delivery.

T 2.8.1

2.9 BY-LAWS

By-laws Introduced during Year 0					
Newly Developed	Revised	Public Participation Conducted Prior to Adoption of By-Laws (Yes/No)	Dates of Public Participation	By-Laws Gazetted* (Yes/No)	Date of Publication
Street Trading	N/A	N/A	N/A	N/A	N/A
Environmental Health	N/A	N/A	N/A	N/A	N/A
**Note: See MSA section 13.*					*T 2.9.1*

COMMENT ON BY-LAWS:

The Municipality has proclaimed two (2) By-Laws on Spatial Planning and Land use By –Laws and they are at publishing stage.

T 2.9.1.1

2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	Yes / No	Publishing Date
Current annual and adjustments budgets and all budget-related documents	Yes	2015/06/09
All current budget-related policies	Yes	2016/03/02
The previous annual report (Year -1)	Yes	(2016/08/04)
The annual report (Year 0) to be published	-	N/A
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (Year 0) and resulting scorecards	Yes	2015/07/07
All service delivery agreements (Year 0)	Yes	2015/07/02
All long-term borrowing contracts (Year 0)	Yes	2016/03/22
All supply chain management contracts above a prescribed value (give value) for Year 0	Yes	2016/08/13
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during Year 1	No	N/A
Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	No	N/A
Public-private partnership agreements referred to in section 120 made in Year 0	No	
All quarterly reports tabled in the council in terms of section 52 (d) during Year 0	Yes	(2016/08/10)
Note: MFMA s75 sets out the information that a municipality must include in its website as detailed above. Municipalities are, of course encouraged to use their websites more extensively than this to keep their community and stakeholders abreast of service delivery arrangements and municipal developments.		*T 2.10.1*

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The Municipality has established Community Telecenteres which are accessible to the Communities and it provides for free internet acess and has an active website where all the information regarding events and all legislative documents are also found. There no challenges found by users in terms accesserbilty as most of the tenders and adverts are found there.

T 2.10.1.1

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

PUBLIC SATISFCATION LEVELS

The Municipality does not have a formal system for complaint handling, however complaints are handled by using the Ward Committee and a walk in system through the office of the Mayor and are being are reported to Council on quarterly basis, the council is using intervention of relevant structures to have all problems resolved within the reasonable time..

T 2.11.1

Satisfaction Surveys Undertaken during: Year -1 and Year 0				
Subject matter of survey	Survey method	Survey date	No. of people included in survey	Survey results indicating satisfaction or better (%)*
Overall satisfaction with:	N/A	N/A	N/A	N/A
(a) Municipality				
(b) Municipal Service Delivery				
(c) Mayor				
Satisfaction with:	N/A	N/A	N/A	N/A
(a) Refuse Collection				
(b) Road Maintenance				
(c) Electricity Supply				
(d) Water Supply				
(e) Information supplied by municipality to the public				
(f) Opportunities for consultation on municipal affairs				
** The percentage indicates the proportion of those surveyed that believed that relevant performance was at least satisfactory*				*T 2.11.2*

Concerning T 2.11.2:

The Municipality is not a Water and Electricity service authority and it is only providing refuse removal and internal road maintenance. However it plays a facilitation role to secure adequate provision of these services. Ngaka Modiri Molema and Sedibeng Water are key partners in ensuring availability of is addressed. Currently the Department of Water and Sanitation is constructing a bulk water which will service all communities in the Southern part of the Municipality to alleviate a water challenge facing these communities

T 2.11.2.1

COMMENT ON SATISFACTION LEVELS:
The Municipality is not a water and Electricity service authority and it is only providing refuse removal and internal road maintenance. There are some parts of Ratlou Local Communities that are still not receiving these basic services as expected, however an intervention is always sourced from the District. The Municipality is trying its best with the limited resources at its disposal to provide services to its communities although there are certain limitations due to functions and powers.
T 2.11.2.2

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

The Municipality has done very well in its Local Economic Development in terms of job creation and Basic Service Delivery targets, All projects that were approved for 2015- 2016 financial year have been completed. The Municipality has been using the approach of multi-year on infrastructure projects to provide services, this is due to limited budget received for infrastructural budget (MIG), some of the projects are funded own revenue Thus includes building and upgrading Community Libraries, Halls, construction of Mini TAXI ranks, surfacing of tarred rods and water extension in some villages. The beneficiaries on these projects were from villages where the projects are being constructed as it has created employment for them. The villages that has benefited are Mosghawane Logageng , Logagane, Motsitlane, Lohatlheng, Kraaipan and Setlagole

T 3.0.1

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

RATLOU Local Municipality is not a water, electricity and Housing Service Authority, this is in terms of Municipal Structures Act 108 0f 1998 (Powers and Functions). The Municipality is facilitating a provision of the above stated services with the relevant authorities. E.g ESKOM, Local Government and Human Settlement, Ngaka Modiri Molema District currently the district is represented by Sedibeng Water for the provision of water in conjuction with the Department of Water and Sanitation. The Municipality is providing the free basic electricity only for the Indigents and is allocated through the approved indigent register by Council, In this area there are challenges of achieving this objective as beneficiaries are reluctant to collect electricity tokens

T 3.1.0

3.1. WATER PROVISION

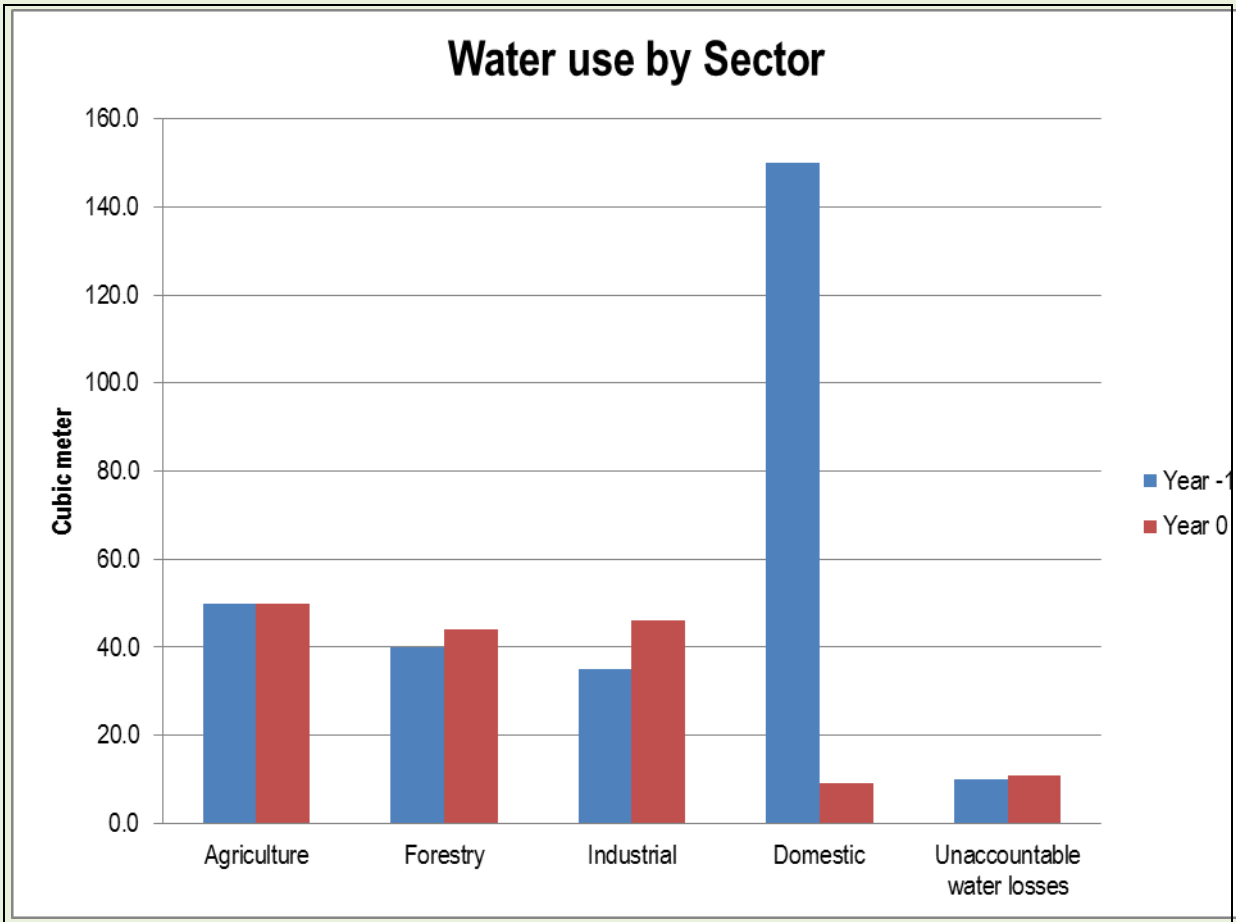
INTRODUCTION TO WATER PROVISION

Ratlou Local Municipality has entered into a memorandum of understanding with Ngaka Modiri Molema District regarding as Water Service Authority to provide the water services to its Communties, in this instance the water budget is with Ngaka Modiri Molema District while Ratlou Local Municipality is facilitating the water to ensure water provision.

T 3.1.1

Total Use of Water by Sector (cubic meters)					
	Agriculture	Forestry	Industrial	Domestic	Unaccountable water losses
Year -1	52	47	49	12	14
Year 0	55	50	52	15	17

T 3.1.2



The Municipality is not a water service authority, it only plays facilitation role

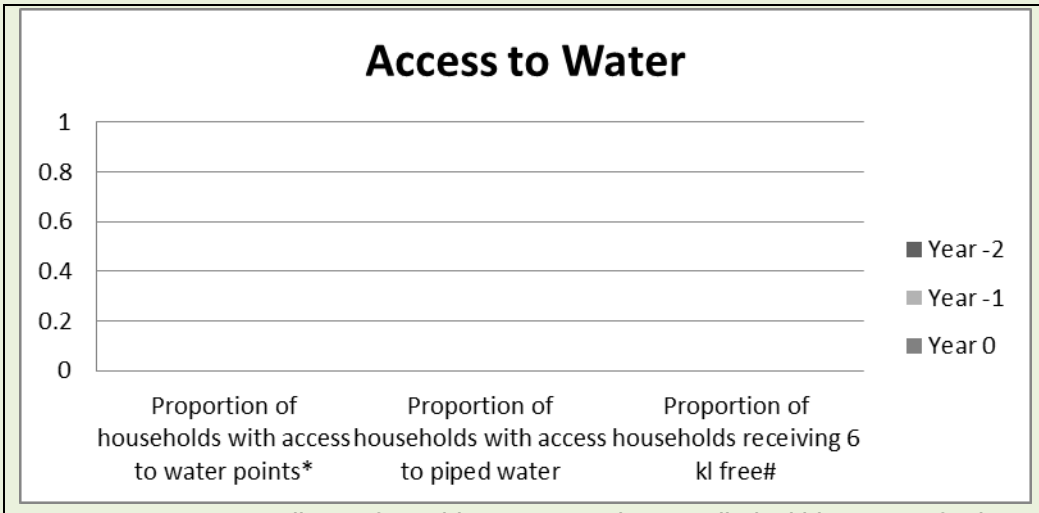
T 3.1.2.1

COMMENT ON WATER USE BY SECTOR:
There is a serious challenge of water source availability in this region and as result it is difficult to satisfy this natural need, the bulk of water that is available are form different private boreholes which makes it difficult to can measure the level of usage. However the Ngaka Modiri Molema District, Sedibeng Water, Department of Water and Sanitation have came-up with an initiative that will alleviate water challenges by constructing Ratlou Water Bulk Services which is due to be completed in the new financial year 2016-2017. *T 3.1.2.2*

Water Service Delivery Levels				
				Households
Description	Year -3	Year -2	Year -1	Year 0
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
Water: (above min level)				
Piped water inside dwelling	–	–	–	-
Piped water inside yard (but not in dwelling)	–	–	–	-
Using public tap (within 200m from dwelling)	–	–	–	-
Other water supply (within 200m)				
Minimum Service Level and Above sub-total	–	–	–	-
Minimum Service Level and Above Percentage	#DIV/0!	#DIV/0!	#DIV/0!	
Water: (below min level)				
Using public tap (more than 200m from dwelling)				
Other water supply (more than 200m from dwelling	–	–	–	-
No water supply				
Below Minimum Service Level sub-total	–	–	–	-
Below Minimum Service Level Percentage	#DIV/0!	#DIV/0!	#DIV/0!	
Total number of households*	–	–	–	-
** - To include informal settlements*				*T 3.1.3*

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Households - Water Service Delivery Levels below the minimum						
						Households
Description	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households	–	–	–	–	–	–
Households below minimum service level	–	–	–	–	–	–
Proportion of households below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!			
Informal Settlements						
Total households	–	–	–	–	–	–
Households ts below minimum service level	–	–	–			
Proportion of households ts below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!	–	–	–
						T 3.1.4
Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard						



** Means access to 25 liters of potable water per day supplied within 200m of a household and with a minimum flow of 10 liters per minute 6,000 liters of potable water supplied per formal connection per month*

T 3.1.5

Water Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*	*N/A*

*Note: This statement should include no more than the top four priority service objectives, including milestones that relate to the blue water drop status as set out by the Water Affairs department. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.1.6*

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Employees: Water Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 2	0 1	01	50
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 2	0 1	01	50

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.1.7*

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Financial Performance Year 0: Water Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0.00	0.00	0.00	0.00	0.00
Expenditure:	0.00	0.00	0.00	0.00	0.00
Employees	0.00	0.00	0.00	0.00	0.00
Repairs and Maintenance	0.00	0.00	0.00	0.00	0.00
Other	0.00	0.00	0.00	0.00	0.00
Total Operational Expenditure	0.00	0.00	0.00	0.00	0.00
Net Operational Expenditure	0.00	0.00	0.00	0.00	0.00

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. T 3.1.8

Carry the same number from 3.1.7

Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard

Capital Expenditure Year 0: Water Services					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.1.9*
Ratlou Local Municipality is a Water provider not a Service Authority, the function is performed by Ngaka Modiri Molema District Municipality and Sedibeng Water. Our Role is only facilitation to ensure provision is made in that regard					

COMMENT ON WATER SERVICES PERFORMANCE OVERALL:

There is a serious challenge of water source availability in this region and as result it is difficult to satisfy this natural need, the bulk of water that is available are form different private boreholes which makes it difficult to can measure the level of usage. However the Ngaka Modiri Molema District and Sedibeng Water, Department of Water and Sanitation have came-up with an initiative that will alleviate water challenges by constructing Ratlou Water Bulk Services which is due to be completed in the new financial year 2016-2017.

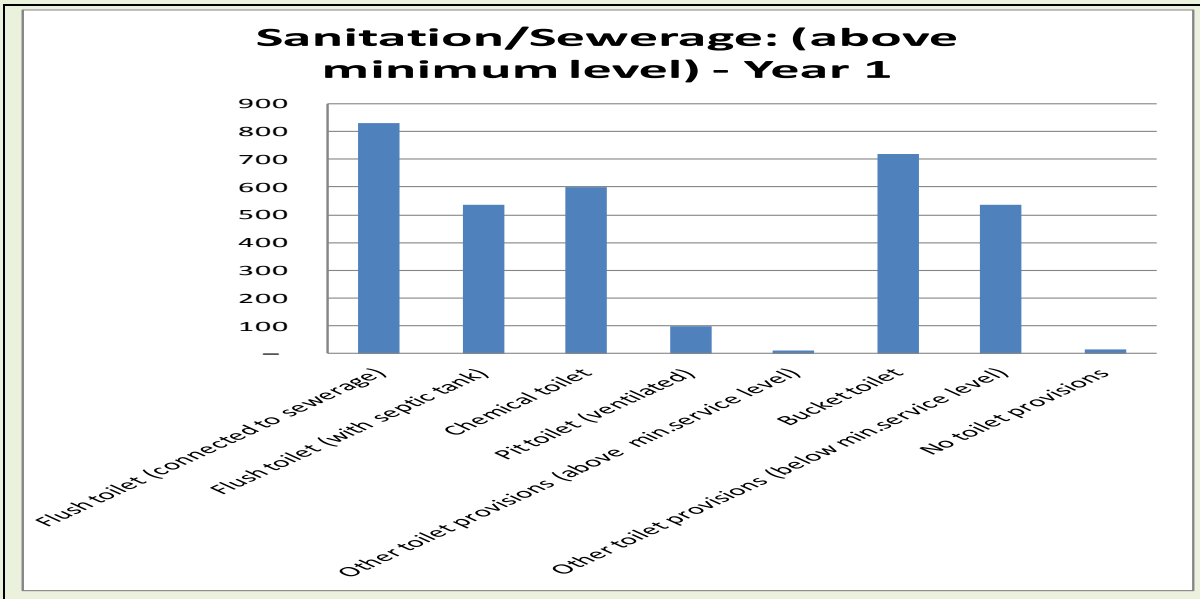
T 3.1.10

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

This is a Local Government and Human Settlement and Ngaka Modiri Molema district function and Ratlou Local Municipality only plays a facilitation role in terms of functions and Powers as per Municipal Structures Act 117 of 2000. The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

T 3.2.1



T 3.2.2

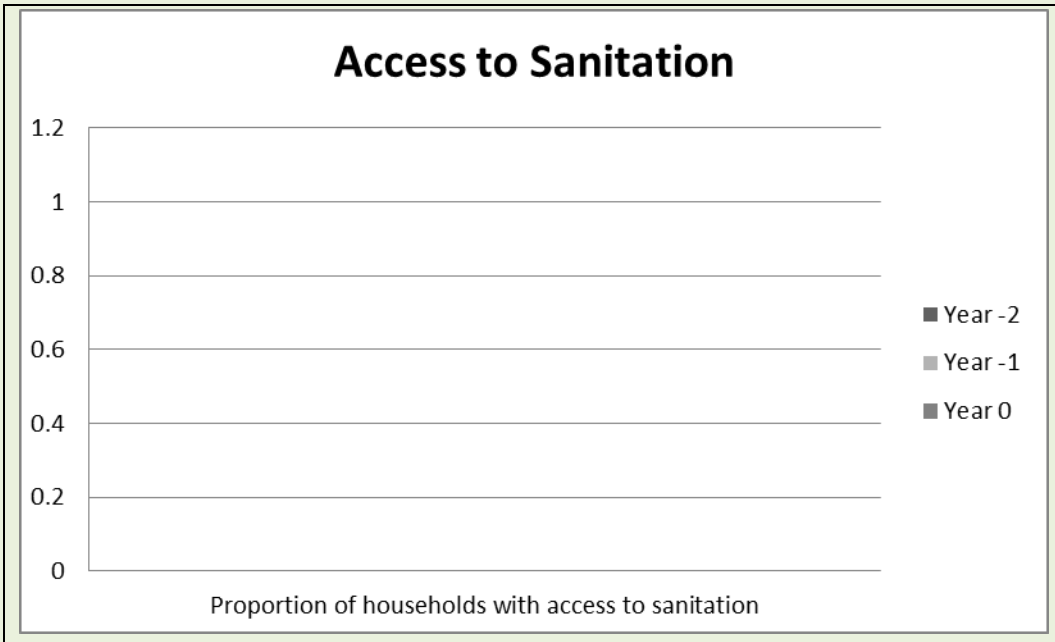
Sanitation Service Delivery Levels				*Households
Description	Year -3	Year -2	Year -1	Year 0
	Outcome No.	Outcome No.	Outcome No.	Actual No.
Sanitation/sewerage: (above minimum level) Flush toilet (connected to sewerage) Flush toilet (with septic tank) Chemical toilet Pit toilet (ventilated) Other toilet provisions (above min.service level)	0	0	0	0
Minimum Service Level and Above sub-total				
Minimum Service Level and Above Percentage				
Sanitation/sewerage: (below minimum level) Bucket toilet Other toilet provisions (below min.service level) No toilet provisions	0	0	0	0
Below Minimum Service Level sub-total				
Below Minimum Service Level Percentage				
Total households				

**Total number of households including informal settlements* *T 3.2.3*

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Households - Sanitation Service Delivery Levels below the minimum						
						Households
Description	Year -3	Year -2	Year -1	Year 0		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households Households below minimum service level Proportion of households below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Informal Settlements						
Total households Households ts below minimum service level Proportion of households ts below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
						T 3.2.4

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far



T 3.2.5

Waste Water (Sanitation) Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Facilitate the Provision of Sanitation	VIP project scope and submission to Department of Human Settlement and Ngaka Modiri	1.00	1.00	N/A	N/A	N/A	N/A	N/A	N/A
	Number of reports on sanitation projects implemented by DHS/NMMDM	4.00	4.00	N/A	N/A	N/A	N/A	N/A	N/A

*Note: This statement should include no more than the top four priority service objectives, including milestones that relate to the green drop status as set out by the Water Affairs department. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.2.6*

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Employees: Sanitation Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 2	0 1	01	50
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 2	0 1	01	50

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*
T 3.2.7

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Financial Performance Year 0: Sanitation Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0
Expenditure:	0	0	0	0	0
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.
T 3.2.8

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

Capital Expenditure Year 0: Sanitation Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate. *T 3.2.9*					
The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far					

COMMENT ON SANITATION SERVICES PERFORMANCE OVERALL:

The Municipality in conjunction with the Department of Water and Sanitation and Local Government & Human Settlement are currently providing communities with Ventilated Pit Latrines and the project seemed a success as most of the Households have benefitted thus far

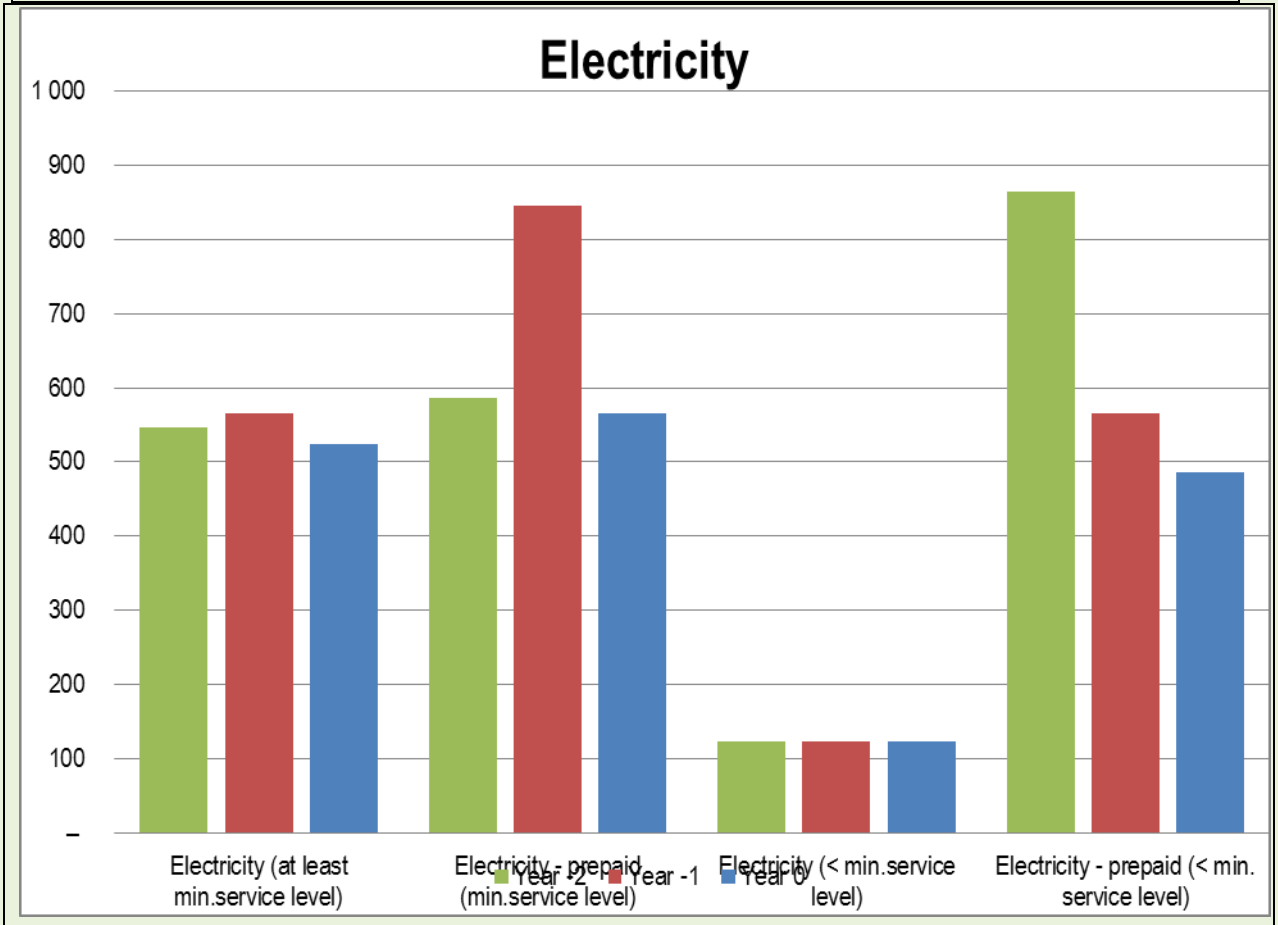
T 3.2.10

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICITY

Note: Recent legislation includes the Electricity Amendment Acts 1989; 1994; 1995; and the Electricity Regulation Act 2006.

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.
T 3.3.1



T 3.3.2

Electricity Service Delivery Levels				
				Households
Description	Year -3	Year -2	Year -1	Year 0
	Actual No.	Actual No.	Actual No.	Actual No.
Energy: (above minimum level)				
Electricity (at least min.service level)	–	–	–	-
Electricity - prepaid (min.service level)	–	–	–	-
Minimum Service Level and Above sub-total	–	–	–	-
Minimum Service Level and Above Percentage	#DIV/0!	#DIV/0!	#DIV/0!	
Energy: (below minimum level)				
Electricity (< min.service level)	–	–	–	-
Electricity - prepaid (< min. service level)	–	–	–	-
Other energy sources	–	–	–	-
Below Minimum Service Level sub-total	–	–	–	-
Below Minimum Service Level Percentage	#DIV/0!	#DIV/0!	#DIV/0!	
Total number of households	–	–	–	-

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

T 3.3.3

Households - Electricity Service Delivery Levels below the minimum						
						Households
Description	Year -3	Year -2	Year -1	Year 0		
	Actual	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.	No.	No.	No.	No.	No.
Formal Settlements						
Total households	–	–	–	-	-	-
Households below minimum service level	–	–	–	-	-	-
Proportion of households below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Informal Settlements						
Total households	–	–	–	-	-	-
Households ts below minimum service level	–	–	–	-	-	-
Proportion of households ts below minimum service level	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

T 3.3.4

Electricity Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Facilitate the Provision of Electricity	Report on electricity projects implemented by Eskom	4	4	4	Number of Indigent Household (HH) receiving Free Basic Electricity	3279HH	4	4	4

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.3.5*

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

Employees: Electricity Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	01	0	0
4 - 6	0 1	0 1	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 1	01	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*
T 3.3.6

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

Financial Performance Year 0: Electricity Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6 912	4 450	7 897	7 897	0
Expenditure:					
Employees	0				
Repairs and Maintenance	3 080	1 500	4 200	4 200	0
Other	3 832	2 950	3 697	3 565	132
Total Operational Expenditure	6 912	4 450	7 897	7 765	132
Net Operational Expenditure	0	0	0	132	132

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.
T 3.3.7

Ratlou Local Municipality does not supply electricity except for the provision of free basic electricity for the indigents; the function is performed by Eskom. Our Role is Only Facilitation

Capital Expenditure Year 0: Electricity Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N	N/A	N/A	
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.3.8*
The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.					

COMMENT ON ELECTRICITY SERVICES PERFORMANCE OVERALL:

The Municipality does not directly provide electricity in terms of Municipal Structures Act 118 of 2000 functions and powers; the municipality only provides free basic electricity to the indigents within the jurisdiction although there are certain challenges experienced in terms collection of electricity tokens, the Municipality facilitates the provision of electricity connections and provision with ESKOM.

T 3.3.9

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION TO WASTE MANAGEMENT

Ratlou Local Municipality collects its refuse from the strategic collection points as opposed to each house holds collection due to lack of capacity. Currently we have received an operating Licence for Thutlwane Landfill site and the licence for Makgobistadt will be dealt in next financial year

T 3.4.1

Solid Waste Service Delivery Levels				Households
Description	Year -3	Year -2	Year -1	Year 0
	Actual No.	Actual No.	Actual No.	Actual No.
Solid Waste Removal: (Minimum level)				
Removed at least once a week	–	–	–	-
Minimum Service Level and Above sub-total	–	–	–	
Minimum Service Level and Above percentage	0.0%	0.0%	0.0%	0%
Solid Waste Removal: (Below minimum level)				
Removed less frequently than once a week	–	–	–	-
Using communal refuse dump	–	–	97	100
Using own refuse dump	1 066	107	97	100
Other rubbish disposal	–	–	–	-
No rubbish disposal	–	–	–	-
Below Minimum Service Level sub-total	1 066	107	193	100
Below Minimum Service Level percentage	100.0%	100.0%	100.0%	100.
Total number of households	1 066	107	193	165

T 3.4.2

Households - Solid Waste Service Delivery Levels below the minimum Households						
Description	Year -3	Year -2	Year -1	Year 0		
	Actual No.	Actual No.	Actual No.	Original Budget No.	Adjusted Budget No.	Actual No.
Formal Settlements						
Total households Households below minimum service level Proportion of households below minimum service level	N/A	N/A	N/A	N/A	N/A	N/A
Informal Settlements						
Total households Households ts below minimum service level Proportion of households ts below minimum service level						

Waste Management Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
		10%	10%	10%	2		20%	50%	50%
	To have a landfill site that is compliant to the environmental requirement	Regularisation and construction of landfill site	The appointed Service Provider did not perform to the Municipal expectation and as result the contract was terminated. Subsequent to that the tender was re-advertised and the new service provider has been appointed	Number of Licenced Landfill site established	Number of Licensed Waste Landfill Site Established	License obtained for Thutlwane Landfill site	Licensing of Makgobistad Landfill site	License obtained for Thutlwane Landfill site	20years

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.4.4*

Employees: Solid Waste Management Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	0	0	0	0	0
7 - 9	3	3	3	3	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	3	3	3	3	3

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.4.5*

Employees: Waste Disposal and Other Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	0	0	0	0	0
7 - 9	01	01	01	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	01	01	01	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*
T3.4.6

Financial Performance Year 0: Solid Waste Management Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	145	172	180	180	0
Expenditure:					
Employees	145	167	175	175	0
Repairs and Maintenance	0	0	0	0	0
Other	0	5	5	0	0
Total Operational Expenditure	145	172	180	175	5
Net Operational Expenditure	0	0	0	5	5

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.4.7*

Financial Performance Year 0: Waste Disposal and Other Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	145	172	180	180	0
Expenditure:					
Employees	145	167	175	175	0
Repairs and Maintenance	0	0	0	0	0
Other	0	5	5	0	0
Total Operational Expenditure	145	172	180	175	5
Net Operational Expenditure	0	0	0	5	5

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.4.8*

Capital Expenditure Year 0: Waste Management Services					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	R 200 000	100 000	R 189 000		R 200 000
Project B					
Project C					
Project D					

Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate. *T 3.4.9*

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL:

The Municipality collects its refuse from the strategic collection points, it is behind this background to confirm that the Municipality is not doing well in this area due to lack of capacity. Furthermore the Municipality is using unlicensed dumping site, however the service provider to regularize the operation of Makgobistadt Landfill site will be appointed in the next financial year.

T 3.4.10

3.5 HOUSING

INTRODUCTION TO HOUSING

It was indicated in the previous previous parts of this report that the Municicipaity does not directly provide for Houses due inline with functions and powers as outlined in the Municipal Structures Act, the performance of the Department of Local Government and Human Settlement is playing pivotal role in the Low Cost Housing delivery

T 3.5.1

Percentage of households with access to basic housing			
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements
Year -3	N/A	N/A	N/A
Year -2	N/A	N/A	N/A
Year -1	N/A	N/A	N/A
Year -0	N/A	N/A	N/A

T 3.5.2

This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.

T 3.5.2

Housing Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* T3.5.3

This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.

T3.5.3

Employees: Housing Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3					
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20					
Total					
T 3.5.4					

This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.

T3.5.4

Financial Performance Year 0: Housing Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	#DIV/0!
Expenditure:	0	0	0	0	
Employees	0	0	0	0	#DIV/0!
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	0	0	0	0	#DIV/0!
Total Operational Expenditure	0	0	0	0	#DIV/0!
Net Operational Expenditure	0	0	0	0	#DIV/0!
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					T 3.5.5

This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.

T. 3.5.5

Capital Expenditure Year 0: Housing Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.5.6*
This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role, by submitting indigent list as per the indigent register.					
T.3.5.6					

COMMENT ON THE PERFORMANCE OF THE HOUSING SERVICE OVERALL:

This function is performed by the Department of Local Government and Human Settlement; Ratlou Local Municipality is only playing a facilitation role.

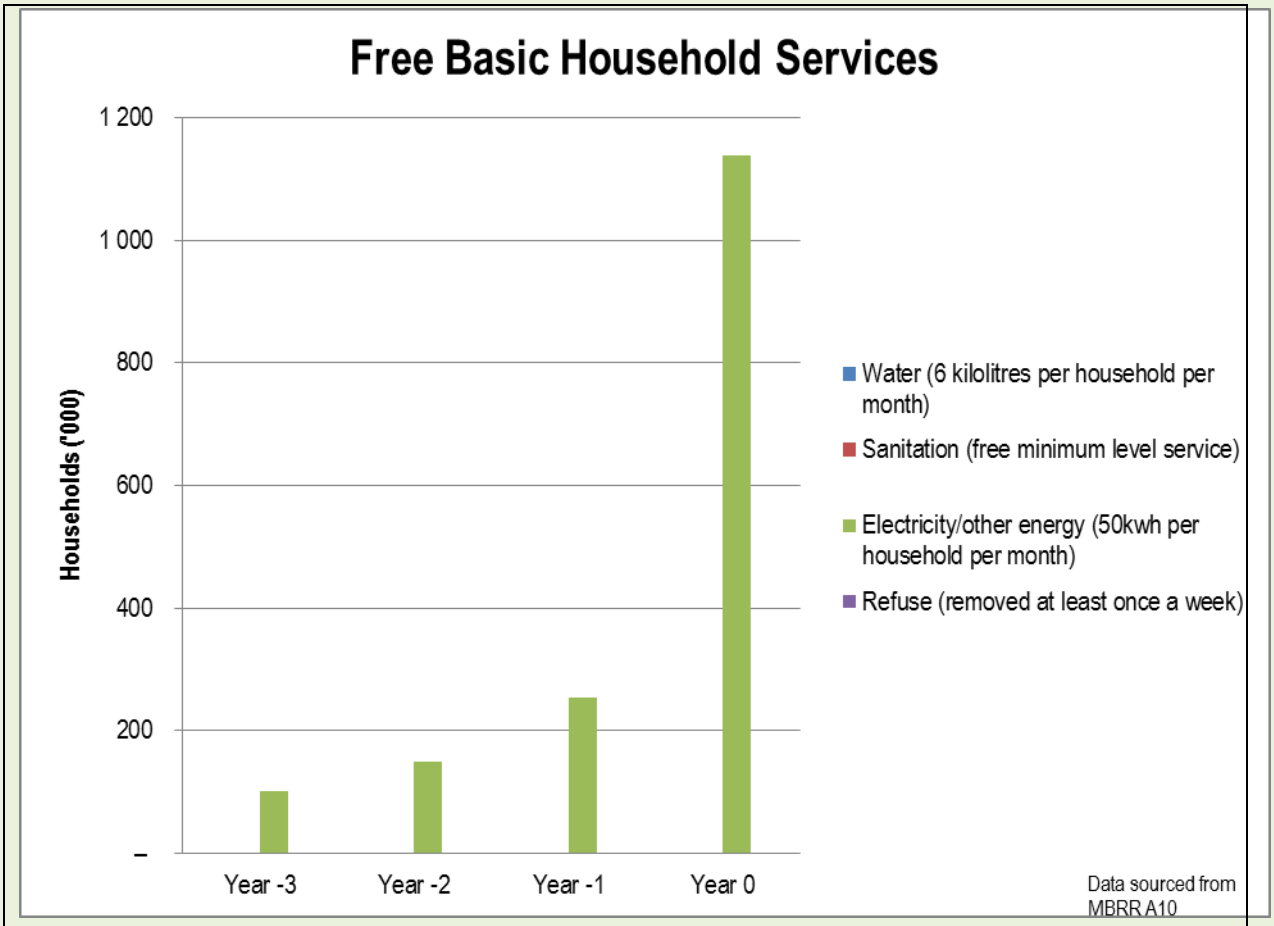
T 3.5.7

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

The Municipality is providing free electricity to its indigent and is monitored through indigent register to avoid duplications of beneficiaries.

T 3.6.1



T 3.6.2

Free Basic Services To Low Income Households										
	Number of households									
	Total	Households earning less than R2,520 per month								
			Free Basic Water		Free Basic Sanitation		Free Basic Electricity		Free Basic Refuse	
		Total	Access	%	Access	%	Access	%	Access	%
Year -2	27 100	27 100	27 100	100%	0	0%	16 100	59%	0	0%
Year -1	26 889	26 889	26 889	100%	0	0%	4 163	67%	0	0%
Year 0	26 700	26 700	26 700	100%	0	0%	3279	94%	0	0%
										T 3.6.3

Financial Performance Year 0: Cost to Municipality of Free Basic Services Delivered					
Services Delivered	Year -1	Year 0			
	Actual	Budget	Adjustment Budget	Actual	Variance to Budget
Water	0	0	0	0	0
Waste Water (Sanitation)	0	0	0	0	0
Electricity	1969564	1969564	1 900 000	1 800 000	1 728 087
Waste Management (Solid Waste)	0	0	0	0	0
Total	1969564	1969564	1 900 000	1 800 000	1 728 087
					T 3.6.4

Free Basic Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Provision of Free Basic Electricity	Number of indigent households receiving free basic electricity	7963	4173	6676	3500	3279	6676	7963	7963

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incoporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.6.5*

COMMENT ON FREE BASIC SERVICES AND INDIGENT SUPPORT:

The Municpality is only providing free basic services for the indigents on electricity, this is inline with Municipal Structures Act 117 of 1998 in terms of powers and functions

T 3.6.6

COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

INTRODUCTION TO ROAD TRANSPORT

The Powers and Functions do not permit the Municipality to perform this function. This is performed by the district Municipality

T 3.7

3.7 ROADS

INTRODUCTION TO ROADS

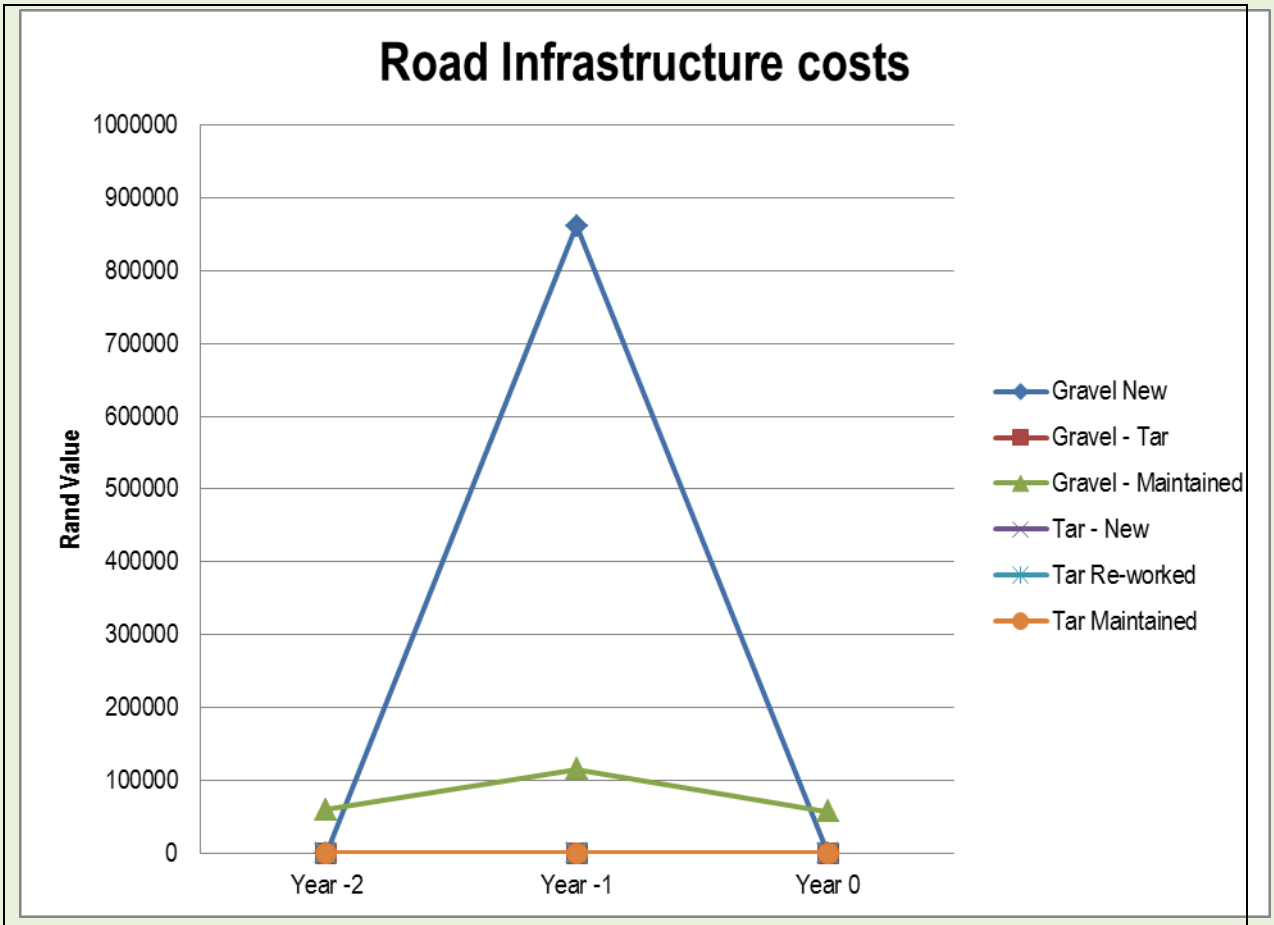
The Municipality is only responsible for the maintenance of internal roads. Where the gravel roads have been eroded by rain and they are regularly maintained

T 3.7.1

Gravel Road Infrastructure				Kilometers
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to tar	Gravel roads graded/maintained
Year -2	601.53	0	0	18
Year -1	601.53	11	2.4	25
Year 0	601.53	0	16.2	4.9
				T 3.7.2

Tarred Road Infrastructure					Kilometers
	Total tarred roads	New tar roads	Existing tar roads re-tarred	Existing tar roads re-sheeted	Tar roads maintained
Year -2	0	0	0	0	0
Year -1	0	2.4	0	0	0
Year 0	0	16.2	0	0	0
					T 3.7.3

Cost of Construction/Maintenance						
						R' 000
	Gravel			Tar		
	New	Gravel - Tar	Maintained	New	Re-worked	Maintained
Year -2	0	0	57297.3	0	0	0
Year -1	0	R 9 475 265.99	25	R 9 475 265.99	0	0
Year 0	05	R 48 079824.49	4.9	R 48 079824.49	0	0
						T 3.7.4



T 3.7.5

Road Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Build and Maintain Roads and Storm-water	42 km length of maintained gravel roads	60.00	84.00	42 km length of maintained gravel roads	1 Link roads Upgraded & Completed-4km Tar (Phase 1- Lohatlheng - Motsitlane)	Work in progress	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)
	N/A	2.40	2.40	N/A					
	2 Road Designs Completed by 30 June 2015 (Kraaipan & Setlagole)	N/A	N/A	2 Road Designs Completed by 30 June 2015 (Kraaipan & Setlagole)	Internal Access Gravel Roads Upgraded into Surface Standard Completed-5.9km Tar	Work in progress	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)
	1 Complete Upgraded Road (Phase 02 of Moshawane & Logageng Roads adjoining R375	N/A	N/A	1 Complete Upgraded Road (Phase 02 of Moshawane & Logageng Roads adjoining	Internal Access Gravel Roads Upgraded into Surface Standard Completed- 3.1km (Part B Setlagole))	Internal Road upgrade completed	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375 in Logageng & Moshawane Phase 3 Upgraded	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375 in Logageng & Moshawane	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375 in Logageng & Moshawane

	Road)			R375 Road)				Phase 3 Upgraded	Phase 3 Upgraded
					1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	Work in progress	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads
					1 Contractor Appointed for Internal Access Gravel Roads Upgraded into Surface Standard (Phase 03 of Logageng Roads Adjoining R375 Road)	Work in progress	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads
									T 3.7.6

Employees: Road Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 2	0 1	01	50
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 2	0 1	01	50

Financial Performance Year 0: Road Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	4 905				
Expenditure:					
Employees	255				
Repairs and Maintenance	0				
Other	5 410				
Total Operational Expenditure	5 665				
Net Operational Expenditure	0				
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.7.8*

Capital Expenditure Year 0: Road Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.7.9*

COMMENT ON THE PERFORMANCE OF ROADS OVERALL:

The Municipality has performed very well in the upgrading of gravel roads into surface roads,

T 3.7.10

3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

INTRODUCTION TO TRANSPORT

The Municipality does not have a mandate in terms of Powers and functions, Municipal Structures Act 117 1998

T 3.8.1

Municipal Bus Service Data					
		Year -1	Year 0		Year 1
	Details	Actual No.	Estimate No.	Actual No.	Estimate No.
1	Passenger journeys				
2	Seats available for all journeys				
3	Average Unused Bus Capacity for all journeys	N/A	N/A	N/A	N/A
4	Size of bus fleet at year end				
5	Average number of Buses off the road at any one time				
6	Proportion of the fleet off road at any one time	N/A	N/A	N/A	N/A
7	No. of Bus journeys scheduled				
8	No. of journeys cancelled	N/A	N/A	N/A	N/A
9	Proportion of journeys cancelled	N/A	N/A	N/A	N/A
The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998					

Concerning T 3.8.2

The function is not applicable to this Municipality in terms of Functions and Powers as prescribed

T 3.8.2.1

Transport Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
The function is not applicable to this Municipality in terms of Functions and Powers as prescribed									
									T 3.8.3

Employees: Transport Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998 .					

Financial Performance Year 0: Transport Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees					
Repairs and Maintenance	N/A	N/A	N/A	N/A	N/A
Other					
Total Operational Expenditure	N/A	N/A	N/A	N/A	N/A
Net Operational Expenditure					
The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998.					
					T 3.8.5

Capital Expenditure Year 0: Transport Services					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A					
Project B	N/A	N/A	N/A	N/A	**N/A**
Project C					
Project D					
The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998.					*T 3.8.6*

COMMENT ON THE PERFORMANCE OF TRANSPORT OVERALL:

The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998 .

T 3.8.7

3.9 WASTE WATER (STORMWATER DRAINAGE)

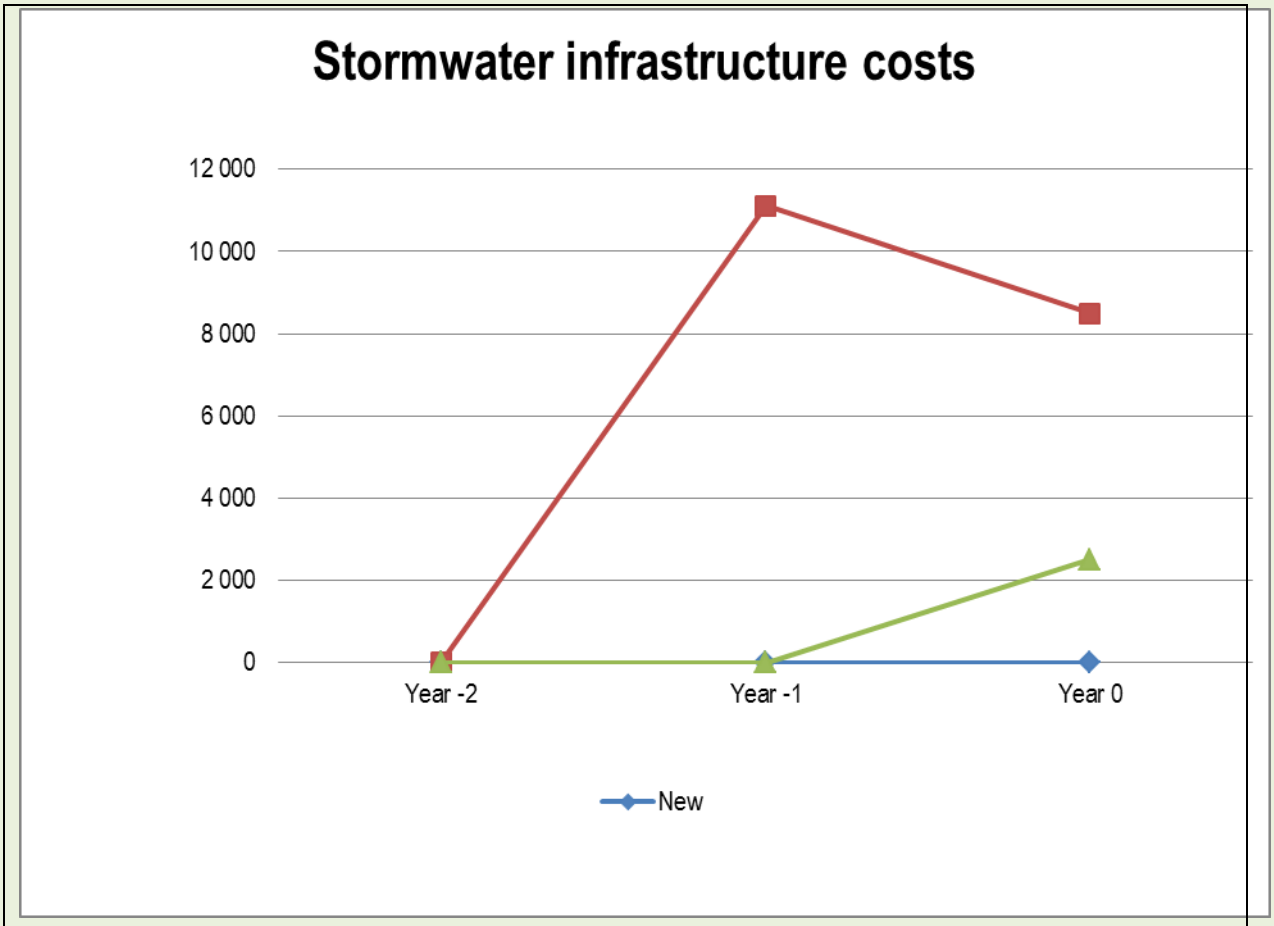
INTRODUCTION TO STORMWATER DRAINAGE

The function is not applicable to this Municipality in terms of Functions and Powers as prescribed by Municipal Structures Act 117 of 1998.

T 3.9.1

Storm water Infrastructure				Kilometres
	Total Storm water measures	New storm water measures	Storm water measures upgraded	Storm water measures maintained
Year -2	5	5	0	4
Year -1	33	22	22	55
Year 0	33	4.9	4.9	4.9
				T 3.9.2

Cost of Construction/Maintenance R' 000			
	Storm water Measures		
	New	Upgraded	Maintained
Year -2	0	8 500	2 500
Year -1	0	0	0
Year 0	0	0	**R 119 252.58**
			T 3.9.3



T 3.9.4

Storm water Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Build and Maintain Roads and storm water	42 km length of maintained gravel roads	1.4km	15.8 km	20 km length of maintained gravel roads 20km maintained gravel road	20 km length of maintained gravel roads	4.9	60.00	84.00	84.00
	1 Complete Upgraded Road (Phase 02 of Moshawane & Logageng Roads adjoining R375 Road)	New	Phase 2 of both roads have been completed	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	1 Internal Access Gravel Roads Upgraded into Surface Standard-4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	17.1	2.40	2.40	2.40
				1 Contractor Appointed for Internal Access	1 Contractor Appointed for Internal Access Gravel Roads Upgraded into	17.9	17.9	17.9	17.9

				Gravel Roads Upgraded into Surface Standard (Phase 03 of Logageng Roads Adjoining R375 Road)	Surface Standard (Phase 03 of Logageng Roads Adjoining R375 Road)				

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.* *T 3.9.5*

Employees: Storm water Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0 1	0 2	0 1	01	50
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0 1	0 2	0 1	01	50

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T 3.9.6*

Financial Performance Year 0: Storm water Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue					
Expenditure:					
Employees	815651	N/A	N/A	N/A	N/A
Repairs and Maintenance	57297				
Other	0				
Total Operational Expenditure	872948				
Net Operational Expenditure	872948				

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. T 3.9.7

Capital Expenditure Year 0: Storm water Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.9.8*

COMMENT ON THE PERFORMANCE OF STORMWATER DRAINAGE OVERALL:

The Municipality is sharing this function with the District, although the commitment of the district seemed to be very less there are instances where intervention of the district is not easily accessed.

T3.9.9

COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

INTRODUCTION TO PLANNING AND DEVELOPMENT

Ratlou Local Municipality is a Rural Municipality which does not have a strong economic source that can somehow contribute positively towards creation of jobs through economic growth. The Municipality is mostly reliant on National Treasury grants to run its affairs. In terms job creation, most of the jobs are from mining and Agriculture as seasonal employment which could not sustain them in a long term. The Municipality is also using EPWP and CWP for job creation to improve the lives of its communities, Cooperatives are also supported to improve economic empowerment although for some of them it seemed to difficult to be sustained. During this current financial year youth were trained in Agriculture to assist them in improving their agricultural products to match the national standard for a better revenue generation

T 3.10

3.10 PLANNING

INTRODUCTION TO PLANNING

The Municipality had identified job creation and formalization of settlement as its key priorities; however it has achieved mostly in job creation but did not succeed well on settlement formalization since the Municipality find its itself in a traditional land and there are beneficiaries disputes through Traditional Leaders. The Municipality does not receive a total support for development from Traditional thus makes it difficult to implement SPLUMA objectives in terms of rural development. the Municipality is currently in a serious discussion in conjunction with Ratlou Local Municipality in Setlagole to secure a big investment project by building Mall which will attract more investor and as result create business opportunities that will finally secure jobs for communities residing within Setlagole and the nearest villages

T 3.10.1

Applications for Land Use Development						
Detail	Formalisation of Townships		Rezoning		Built Environment	
	Year -1	Year 0	Year -1	Year 0	Year -1	Year 0
Planning application received	338	672	2			
Determination made in year of receipt	Year 0	261	Year 0			
Determination made in following year	Year 0	0	Year 0			
Applications withdrawn	N/A	0	N/A			
Applications outstanding at year end	NO	411	NO			

T 3.10.2

Planning Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Improve spatial planning	Completed settlement formalization and sites demarcation	RDP Settlement & Vacant Land	Not achieved	1 Settlement Formalisation (Makgobistadt) approved by 30 June 2015	23 Immovable Municipal Properties with Approved 50 Diagrams	Sub divisional Diagrams Submitted to DRDLR (Property Research Management Services) for consent	Number of completed settlement formalization & sites Demarcation approved by council	Number of completed settlement formalization & sites Demarcation approved by council	N/A
		Un-surveyed Municipal Properties	23 Municipal Properties Surveyed	23 Municipal Properties Surveyed by 30 June 2015	5 Appointed MPT members by 31 August 2015	Not Achieved Two applications received but the matter has been put on hold pending consultation with Traditional Authorities	Number of township registers for Madibogo & Setlaogle RDP beneficiaries opened	Number of township registers for Madibogo & Setlaogle RDP beneficiaries opened	N/A
		36 Reports	Conveyancer Appointed	2 Registers forSetlagole &Madibogo RDP Beneficiaries	Proclaimed RLUS by 31 June 2015	Not Achieved	Number of Surveyed immovable Municipal Properties	Number of Surveyed immovable Municipal Properties	N/A
									T 3.10.3

Employees: Planning Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	05	05	05	0	0
4 - 6	03	03	03	0	0
7 - 9	01	01	01	0	0
10 - 12	05	05	05	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	14	14	14	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.10.4*

Financial Performance Year 0: Planning Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	8 044	16 717	57 750	57 750	0
Expenditure:	3 682				
Employees	1656	5 025	5 430	5 430	0
Repairs and Maintenance	13 382	6 760	6 840	5 255	585
Other	8 044	4 033	8 436	4 794	3 642
Total Operational Expenditure	3 682	15 817	20 706	15 479	5 227
Net Operational Expenditure	1656	900	37 044	42 271	-5 227

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.10.5*

Capital Expenditure Year 0: Planning Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A (Land Survey)	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.10.6*

COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:

The Municipal performance planning is compliant with the Legislative requirements, and it is reliant to the support it receives from various stakeholders relevant to municipal planning and Local Government, the predetermined objectives and performance monitoring are aligned to IDP processes and its requirements. Although the Municipality does not have a revenue base and also that it is dependent on grants allocated by National Treasury for improving its infrastructural needs. The Municipality has made a tremendous success in completing all the planned projects which includes completion of Thusong Service Centre, Madibogo Taxi Rank, Upgrading of Internal Gravel Roads into surface tar road for Setlagole and Kraaipan, Lohatlheng to Motsitlane and Phase 2 of Adjacent roads to R375 between Logageng and Moshawane

T 3.10.7

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

INTRODUCTION TO ECONOMIC DEVLOPMENT

This is the area where the municipality is struggling to sustain corporative to ensure continuity and sustainability of Economic Development within the area. Although the Municipality put its all efforts towards ensuring there is growth in Economic Development, there are serious economic challenges which to a certain extent stifle the pace at which the Municipality is trying to improve the situation, since municipal economy is more reliant from the Agriculture, Mining and revenue collection from property rates when these economic sources do tot pay their debts on time this makes it difficult to complete its planned projects and as a result some projects are put hold and by doing that planned targets are affected.

T 3.11.1

Economic Activity by Sector			
			R '000
Sector	Year -2	Year -1	Year 0
Agric, forestry and fishing	0	Not Available	Not Available
Mining and quarrying	0	Not Available	Not Available
Manufacturing	0	Not Available	Not Available
Wholesale and retail trade	0	Not Available	Not Available
Finance, property, etc.	0	Not Available	Not Available
Govt, community and social services	0	Not Available	Not Available
Infrastructure services	0	Not Available	Not Available
Total	0	Not Available	Not Available
			T 3.11.2

Economic Employment by Sector			
			Jobs
Sector	Year 2 No.	Year -1 No.	Year 0 No.
Agric, forestry and fishing	1 371	Not Available	Not Available
Mining and quarrying	71	Not Available	Not Available
Manufacturing	488	Not Available	Not Available
Wholesale and retail trade	1 596	Not Available	Not Available
Finance, property, etc.	720	Not Available	Not Available
Govt, community and social services	5 537	Not Available	Not Available
Infrastructure services	494	Not Available	Not Available
Total	10277	Not Available	Not Available
			T 3.11.3

COMMENT ON LOCAL JOB OPPORTUNITIES:

Ratlou Local Municipality is predominantly rural and does not have a revenue source base for Economic growth, it is mainly dependant on Agricultural seasonal short term employment. The Municipality is also using EPWP and CPW to reduce unemployment rate. Over an above communities within the Municipality are dependent on employment that is created for Municipal mainstream recruitment, this extend to government Department such as Department of Health, Social Development, SASSA and Agricultural firms such as Roba Nuts and the farms around Ratlou Local Municipality

T 3.11.4

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	Jobs created No.	Jobs lost/displaced by other initiatives No.	Net total jobs created in year No.	Method of validating jobs created/lost
Total (all initiatives)	1035	-	1035	Employment contract/ Lists
Year -2	94	-	94	Employment contract/ Lists
Year -1	74	-	74	Employment contract/ Lists
Year 0	67	-	67	Employment contract/ Lists
Initiative A (Year 0)				
Initiative B (Year 0)				
Initiative C (Year 0)				
				T 3.11.5

Job creation through EPWP* projects		
Details	EPWP Projects No.	Jobs created through EPWP projects No.
Year -2	1	154
Year -1	1	94
Year 0	1	155
** - Extended Public Works Programme*		*T 3.11.6*

Local Economic Development Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Training of people in essential skills: x, y, z	Number of people trained (including retrained upskilled)	4 Training/ Workshops (Procurement, Finance, Marketing & Project Management)	**4** Trainings Programme provided to SMMEs	250	4 Training/ Workshops	7 Training/ Workshop Programs	x people trained	x people trained	x people trained
Animal Production	27	27	27	27	27	27	30	35	40
Poultry Production	27	27	27	27	27	27	25	25	25
Vegetable Production	22	22	22	22	22	22	30	35	40
Marketing (Principles)	20	40	40	40	40	40	25	25	25
Tendering	20	42	42	42	42	42	30	35	40
Procurement	20	42	42	42	42	42	25	25	25
Financial Management	20	40	40	40	40	40	30	35	40
Project Management	-	-	-	-	-	-	25	25	25
Land Care	94	94	94	94	94	94	30	35	40
Farm Management	21	21	21	21	21	21	25	25	25
Business Management	40	40	40	40	20	20	30	35	40
Entrepreneurship	40	40	40	40	20	85	25	25	25
T 3.11.7									

Employees: Local Economic Development Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
Contract	0	1	1	0	0
0 - 3	4	7	7	0	0
4 - 6	3	4	4	0	0
7 - 9	1	1	1	0	0
10 - 12	-	-	-	0	0
13 - 15	-	-	-	0	0
16 - 18	-	-	-	0	0
19 - 20	-	-	-	0	0
Total	8	13	13	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.11.8*

Financial Performance Year 0: Local Economic Development Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6 479	3 610	6 813	6 813	0
Expenditure:					
Employees	2 199	1 575	1 865	1 865	0
Repairs and Maintenance		0	0	0	0
Other	4 280	2 035	4 948	4 221	727
Total Operational Expenditure	6 479	3 610	6 813	6 086	727
Net Operational Expenditure	6 479	0	0	727	-727

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.11.9*

Capital Expenditure Year 0: Economic Development Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.11.10*

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:

The Municipality during this financial year partnered with SASOL to resuscitate Makgobistad energy Centre and there is a process of revamping Setlagole Complex to become an improved shopping Centre, however since this complex is situated within the tribal land, there is still a resistance by the Dikgosi to take this to another level. It is important to further indicate that the Municipality has signed a resolution that permits a construction of a Private Mall that will leave the Community of Setlagole with job opportunities. While there is another resolution taken by Council to build a shopping Complex at the Northern part of the Municipality to be specific at Makgobistadt which also will create employment for Communities residing between Ward 01 – 04. The Municipality is also supporting existing cooperatives in sewing and Agriculture. There are challenges in achieving a reasonable economic growth due to the fact that the Municipality is situated in a rural demographic set up, where economic activities are not easily attractive for viability purposes.

T 3.11.11

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This component includes: libraries and archives; museums arts and galleries; community halls; cemeteries and crematoria; child care; aged care; social programmes, theatres.

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

The Municipality in conjunction with the Department of Arts, Culture and Traditional Affairs is providing for Community Libraries, halls and Multi-purpose centres that are accessible for free. The Department of Local Government and Human Settlement is providing Low cost houses to the indigent communities. Through the Social Security Agency indigent families receives food parcels where a need has been identified to improve their standard of living.

T 3.52

3.12 LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

INTRODUCTION TO LIBRARIES; ARCHIEVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES

The Municipality in conjunction with the Department of Culture, Arts and Traditional Affairs is providing for Community Libraries, Museums and the Municipality has a provision for building of halls, Multi-purpose centres which are open to community free of charge as well as staffing of these facilities for maintenance purposes. *The Department of Culture, Arts and Traditional Affairs is also providing capacity building on records management for both Councillors and Officials on Records management. Currently the municipality is in a process of implementing a file plan which was adopted by Council. Thus assist the Municipality to track and referencing of the correspondence as the file plan dictates*

T3.12.1

SERVICE STATISTICS FOR LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC)

The Municipality has 9 Libraries, 7 Sport Facilities, 11 Community Halls distributed on both parts of the Municipality, the municipality is also in a process of opening Community Libraries at Madibogo as Morolong Community Library and Mareetsane Community Library, these facilities are already furnished and equipped with library materials through the support of Department of Culture, Arts and Traditional Affairs. The delay to officially open them was due to electricity challenges from ESKOM. It indicated the Areas where these facilities are found do not have enough capacity to energise them.

T 3.12.2

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	**Outline Service Targets**	**Year -1**		**Year 0**			**Year 1**	**Year 2**	
		Target	**Actual**	**Target**		**Actual**	**Target**		
Service Indicators		***Previous Year**		***Previous Year**	***Current Year**		***Current Year**	***Current Year**	***Following Year**
(i)	**(ii)**	**(iii)**	**(iv)**	**(v)**	**(vi)**	**(vii)**	**(viii)**	**(ix)**	**(x)**
Service Objective xxx									
Provision of basic Municipal services and infrastructure	1 Complete Thusong Service Centre (Setlagole Thusong Centre Phase 02)	1 Complete Thusong Service Centre (Setlagole Thusong Centre Phase 02)	Phase 2 is 95% complete	1 Complete Thusong Service Centre (Setlagole Thusong Centre Phase 02)	5 Maintenance Projects (Kraaipan Museum & Letsapa Community Hall, Tlhaping & Moshawane Community Hall and Municipal Main Offices)	**Not achieved** Kraaipan Museum complete. Tlhaping hall underway: Municipal offices painting suspended	Number of Complete Constructed Thusong Centres	Number of Complete Constructed Thusong Centres	Number of Complete Constructed Thusong Centres
	1 Complete Community Library (Kraaipan Library Phase 2)	1 Complete Community Library (Kraaipan Library Phase 2)	The library is 95% complete	Identify 1 of Community Hall Approved Design by 30 June 2016 (Diolwane Community Hall Phase 1)	Identify 1 of Community Hall Approved Design by 30 June 2016 (Diolwane Community Hall Phase 1)	Diolwane Community hall designs approved	Number of completed Community Libraries	Number of completed Community Libraries	Number of completed Community Libraries

T 3.12.3

Employees: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	4	4	0	0
4 - 6	0	0	0	0	0
7 - 9	10	10	10	0	0
10 - 12	41	41	41	0	0
13 - 15				0	0
16 - 18				0	0
19 - 20				0	0
Total	55	55	55	0	0
					T 3.12.5

Financial Performance Year 0: Libraries; Archives; Museums; Galleries; Community Facilities; Other					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	11 958	11 056	12 979	12 979	0
Expenditure:					
Employees	8 550	9 846	11 160	11 160	0
Repairs and Maintenance		0		0	0
Other	1 326	1 210	1 819	1 190	629
Total Operational Expenditure	9 876	11 056	12 979	12 350	629
Net Operational Expenditure	2 082	0	0	629	-629
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.12.5*

Capital Expenditure Year 0: Libraries; Archives; Museums; Galleries; Community Facilities; Other					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	1 630	2 579	3 869	-1 290	
Project B					
Project C					
Project D					
				T 3.12.6	

COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:

The Municipality is doing very well in the area of building of Libraries that includes Community facilities such as Multi-purpose centers, telecenters, community halls and sports grounds as well as staffing of these facilities for proper maintenance thereof. Furthermore the Department of Culture, Arts and Traditional Affairs is also providing a financial support through national conditional grant,

T 3.12.7

3.13 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETORIES & CREMATORIUMS

The function is not applicable to this Municipality in terms of functions and powers as prescribes by Municipal Structures Act 117 of 1998

T 3.13.1

SERVICE STATISTICS FOR CEMETORIES & CREMATORIUMS

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998

T 3.13.2

Cemeteries and Crematoriums Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998

T 3.13.3

Employees: Cemeteries and Crematoriums					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998					

Financial Performance Year 0: Cemeteries and Crematoriums					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	0
Expenditure:					
Employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.13.5*

Capital Expenditure Year 0: Cemeteries and Crematoriums					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	0	0	0	#DIV/0!	
Project A	0	0	0	#DIV/0!	0
Project B	0	0	0	#DIV/0!	0
Project C	0	0	0	#DIV/0!	0
Project D	0	0	0	#DIV/0!	0
					T 3.13.6

COMMENT ON THE PERFORMANCE OF CEMETORIES & CREMATORIUMS OVERALL:

The function is not applicable to this Municipality

T 3.13.7

3.14 CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

INTRODUCTION TO CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998, It is the responsibility of the Department of Social Development, However the Municipality is providing a special programs from the office of the mayor which are done on annual basis e.g purchasing blankets for the aged, food parcels etc.

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T 3.14.1

SERVICE STATISTICS FOR CHILD CARE

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998,

T 3.14.2

Child Care; Aged Care; Social Programmes Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
T 3.14.3									

Employees: Child Care; Aged Care; Social Programmes					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
The function is performed by the Department of Social Development					
					T 3.14.4

Financial Performance Year 0: Child Care; Aged Care; Social Programmes					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees					
Repairs and Maintenance	N/A	N/A	N/A	N/A	N/A
Other					
Total Operational Expenditure					
Net Operational Expenditure	N/A	N/A	N/A	N/A	N/A
					T 3.14.5

Capital Expenditure Year 0: Child Care; Aged Care; Social Programmes					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
					T 3.14.6

COMMENT ON THE PERFORMANCE OF CHILD CARE; AGED CARE; SOCIAL PROGRAMMES OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998, It is the responsibility of the Department of Social Development, there are special programs from the office of the mayor which are done on annual basis e.g purchasing blankets for the aged etc.

T 3.14.7

COMPONENT E: ENVIRONMENTAL PROTECTION

This component includes: pollution control; biodiversity and landscape; and costal protection.

INTRODUCTION TO ENVIRONMENTAL PROTECTION

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.14

3.15 POLLUTION CONTROL

INTRODUCTION TO POLLUTION CONTROL

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.15.1

SERVICE STATISTICS FOR POLLUTION CONTROL

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Rural, Environment, and Agricultural Development

T 3.15.2

Pollution Control Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Water and air purity									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
The Function is performed by the Department of Rural, Environment and Agriculture Development									
									T 3.15.3

Employees: Pollution Control					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					

The Function is performed by the Department of Rural, Environment and Agriculture Development ,the municipality is working hand in glove to conduct health inspections in shops around to check the quality of products that are sold to our communities

T 3.15.4

Financial Performance Year 0: Pollution Control					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	0	0	0	0	#DIV/0!
Expenditure:					
Employees	0	0	0	0	#DIV/0!
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	0	0	0	0	#DIV/0!
Total Operational Expenditure	0	0	0	0	#DIV/0!
Net Operational Expenditure	0	0	0	0	#DIV/0!

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.15.5

Capital Expenditure Year 0: Pollution Control					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
The Function is performed by the Department of Rural, Environment and Agriculture Development					
					T 3.15.6

COMMENT ON THE PERFORMANCE OF POLLUTION CONTROL OVERALL:

The Function is performed by the Department of Rural, Environment and Agriculture Development *T 3.15.7*

3.16 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL PROTECTION)

INTRODUCTION BIO-DIVERSITY AND LANDSCAPE

The Function is performed by the Department of Rural, Environment and Agriculture Development

T 3.16.1

SERVICE STATISTICS FOR BIO-DIVERSITY AND LANDSCAPE

The Function is performed by the Department of Rural, Environment and Agriculture Development

T 3.16.2

Bio-Diversity; Landscape and Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
The Function is performed by the *Department of Rural, Environment and Agriculture Development*									
									T 3.16.3

Employees: Bio-Diversity; Landscape and Other					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6	N/A	N/A	N/A	N/A	N/A
7 - 9	N/A	N/A	N/A	N/A	N/A
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18	N/A	N/A	N/A	N/A	N/A
19 - 20					
Total					
The Function is performed by the Department of Rural, Environment and Agriculture Development					
					T 3.16.4

Financial Performance Year 0: Bio-Diversity; Landscape and Other					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees					
Repairs and Maintenance	N/A	N/A	N/A	N/A	N/A
Other					
Total Operational Expenditure					
Net Operational Expenditure	N/A	N/A	N/A	N/A	N/A
The Function is performed by the Department of Rural, Environment and Agriculture Development					
					T 3.16.5

Capital Expenditure Year 0: Bio-Diversity; Landscape and Other R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	N/A
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D	N/A	N/A	N/A	N/A	N/A
The Function is performed by the Department of Rural, Environment and Agriculture Development *T 3.16.6*					

COMMENT ON THE PERFORMANCE OF BIO-DIVERSITY; LANDSCAPE AND OTHER OVERALL:

The Function is performed by the Department of Rural, Environment and Agriculture Development

T 3.16.7

COMPONENT F: HEALTH

This component includes: clinics; ambulance services; and health inspections.

INTRODUCTION TO HEALTH

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health

T 3.17

3.17 CLINICS

INTRODUCTION TO CLINICS

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health

T 3.17.1

Service Data for Clinics					
	Details	Year -2	Year -1		Year 0
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Average number of Patient visits on an average day	N/A	N/A	N/A	N/A
2	Total Medical Staff available on an average day				
3	Average Patient waiting time				
4	Number of HIV/AIDS tests undertaken in the year	N/A	N/A	N/A	N/A
5	Number of tests in 4 above that proved positive				
6	Number of children that are immunised at under 1 year of age				
7	Child immunisation s above compared with the child population under 1 year of age	%	%	%	%
					T 3.17.2

Concerning T 3.17.2

The function is performed by Provincial Department of Health

T 3.17.2.1

Clinics Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N.A

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health

T 3.17.3

Employees: Clinics					
Job Level	Year -1	Year 0			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9	N/A	N/A	N/A	N/A	N/A
10 - 12					
13 - 15	N/A	N/A	N/A	N/A	N/A
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
					T 3.17.4

Financial Performance Year 0: Clinics R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees	N/A	N/A	N/A	N/A	N/A
Repairs and Maintenance					
Other	N/A	N/A	N/A	N/A	N/A
Total Operational Expenditure					
Net Operational Expenditure					
This function is performed by the Provincial Department of Health *T 3.17.5*					

Capital Expenditure Year 0: Clinics					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D	N/A	N/A	N/A	N/A	N/A
The function is performed by the Provincial Department of Health					*T 3.17.6*

COMMENT ON THE PERFORMANCE OF CLINICS OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health

T 3.17.7

3.18 AMBULANCE SERVICES

INTRODUCTION TO AMBULANCE SERVICES

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health

T 3.18.1

Ambulance Service Data					
	Details	Year -2	Year -1		Year 0
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of patients taken to medical facilities during the year	N/A	N/A	N/A	N/A
2	Average time from emergency call to arrival at the patient - in urban areas				
3	Average time from emergency call to arrival at the patient - in rural areas				
4	Average time from emergency call to the transportation of patient to a medical facility - in urban areas	N/A	N/A	N/A	N/A
5	Average time from emergency call to the transportation of patient to a medical facility - in rural areas				
6	No. ambulance	N/A	N/A	N/A	N/A
7	No. paramedics				
					T 3.18.2

Concerning T 3.18.2

The function is performed by the Provincial Department of Health

T 3.18.2.1

Ambulances Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									T 3.18.3

Employees: Ambulances					
Job Level	Year -1	Year 0			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
					T 3.18.4

Financial Performance Year 0: Ambulances					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees	N/A	N/A	N/A	N/A	N/A
Repairs and Maintenance					
Other	N/A	N/A	N/A	N/A	N/A
Total Operational Expenditure					
Net Operational Expenditure					
The function is performed by the provincial Department of Health					*T 3.18.5*

Capital Expenditure Year 0: Ambulances					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	N/A
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D	N/A	N/A	N/A	N/A	N/A
					T 3.18.6

COMMENT ON THE PERFORMANCE OF AMBULANCE SERVICES OVERALL:

The function is performed by the Provincial Department of Health *T 3.18.7*

3.19 HEALTH INSPECTION; FOOD AND ABBATOIR LICENSING AND INSPECTION; ETC

INTRODUCTION TO HEALTH INSPECTIONS; FOOD AND ABATTOIR LICENCING AND INSPECTIONS, ETC

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health, Labour and Ngaka Modiri Molema District .

T 3.19.1

SERVICE STATISTICS FOR HEALTH INSPECTION, Etc

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality

T 3.19.2

Health Inspection and Etc Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality									*T 3.19.3*

Employees: Health Inspection and Etc					
Job Level	Year -1	Year 0			
	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
0 - 3	N/A.	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A.	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A.	N/A	N/A	N/A	N/A
Total					

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality

T 3.19.4

Financial Performance Year 0: Health Inspection and Etc					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees	N/A	N/A	N/A	N/A	N/A
Repairs and Maintenance					
Other	N/A	N/A	N/A	N/A	N/A
Total Operational Expenditure					
Net Operational Expenditure					

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality *T 3.19.5*

Capital Expenditure Year 0: Health Inspection and Etc					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	N/A
Project A					
Project B	N/A	N/A	N/A	N/A	N/A
Project C					
Project D					
The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality					*T 3.19.6*

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTIONs, Etc OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Health. However the Municipality in conjunction with Ngaka Modiri Molema is conducting health inspection around the shops found in Ratlou Local Municipality

T 3.19.7

COMPONENT G: SECURITY AND SAFETY

This component includes: police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

INTRODUCTION TO SECURITY & SAFETY

The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers) .

T 3.20

3.20 POLICE

INTRODUCTION TO POLICE

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of the Department of Community Safety and Transport Management, the Municipality is sourcing the services of South African Police Services from local police stations in all parts of its jurisdiction.

T 3.20.1

Metropolitan Police Service Data					
	Details	Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Number of road traffic accidents during the year				
2	Number of by-law infringements attended	N/A	N/A	N/A	N/A
3	Number of police officers in the field on an average day				
4	Number of police officers on duty on an average day				
					T 3.20.2

Concerning T 3.20.2

The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers)

T 3.20.2.1

Police Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers)

T 3.20.3

Employees: Police Officers					
Job Level	Year -1	Year 0			
Police Administrators	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
Chief Police Officer & Deputy	N/A	N/A	N/A	N/A	N/A
Other Police Officers					
0 - 3					
4 - 6					
7 - 9	N/A	N/A	N/A	N/A	N/A
10 - 12					
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers) *T 3.20.4*					

Financial Performance Year 0: Police R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	
Expenditure:					
Police Officers					
Other employees	N/A	N/A	N/A	N/A	
Repairs and Maintenance					
Other					
Total Operational Expenditure	N/A	N/A	N/A	N/A	
Net Operational Expenditure					
The Municipality is a category 2 Local Municipality and does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers) *T 3.20.5*					

Capital Expenditure Year 0: Police					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A	N/A	N/A	N/A	N/A	
Project B					
Project C	N/A	N/A	N/A	N/A	
Project D					
The Municipality is a category 2 Local Municipality which does not have a mandate to perform this function as prescribed by Municipal Structures Act 117 of 1998(functions and powers)					
					T 3.20.6

COMMENT ON THE PERFORMANCE OF POLICE OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998

T 3.20.7

3.21 FIRE

INTRODUCTION TO FIRE SERVICES

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998.

T 3.21.1

Metropolitan Fire Service Data					
	Details	Year -1	Year 0		Year 1
		Actual No.	Estimate No.	Actual No.	Estimate No.
1	Total fires attended in the year				
2	Total of other incidents attended in the year				
3	Average turnout time - urban areas				
4	Average turnout time - rural areas	N/A	N/A	N/A	N/A
5	Fire fighters in post at year end				
6	Total fire appliances at year end				
7	Average number of appliance off the road during the year				
					T 3.21.2

Concerning T3.21.2

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

Fire Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									T 3.21.3

Employees: Fire Services					
Job Level	Year -1	Year 0			
Fire Fighters / Administrators	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
Chief Fire Officer & Deputy	N/A	N/A	N/A	N/A	
Other Fire Officers					
0 - 3					
4 - 6					
7 - 9	N/A	N/A	N/A	N/A	
10 - 12					
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	
Total					
					T 3.21.4

Financial Performance Year 0: Fire Services R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Fire fighters					
Other employees	N/A	N/A	N/A	N/A	N/A
Repairs and Maintenance					
Other					
Total Operational Expenditure	N/A	N/A	N/A	N/A	N/A
Net Operational Expenditure					
					T 3.21.5

Capital Expenditure Year 0: Fire Services R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A	N/A	N/A	N/A	N/A	
Project B					
Project C	N/A	N/A	N/A	N/A	
Project D					
					T 3.21.6

COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

T 3.21.7

3.22 OTHER (DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES AND OTHER)

INTRODUCTION TO DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; it is the responsibility of Ngaka Modiri Molema District and it has established a sub fire station which provides local communities with fire services and Disaster management

T 3.22.1

SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; The Department of Rural, Environment and Agriculture Development are responsible for Animal Licensing and Control while Ngaka Modiri Molema District responsible for fire services and it has established a sub fire station which provides local communities with fire services and Disaster management. The Municipal has established Traffic Department which assist in ensuring in law enforcement for Road Safety by users, we are in a process of completing a Drivers Testing Learners Centre which will assist local people to apply and test their vehicles Roadworthy locally.

T *3.22.2*

Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
T 3.22.3									

Employees: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12					
13 - 15	N/A	N/A	N/A	N/A	N/A
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
T 3.22.4					

Financial Performance Year 0: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	N/A
Expenditure:					
Employees	N/A	N/A	N/A	N/A	N/A
Repairs and Maintenance					
Other					
Total Operational Expenditure	N/A	N/A	N/A	N/A	N/A
Net Operational Expenditure					
T 3.22.5					

Capital Expenditure Year 0: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A					
Project B	N/A	N/A	N/A	N/A	
Project C					
Project D	N/A	N/A	N/A	N/A	
					T 3.22.6

COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL OF PUBLIC NUISANCES, ETC OVERALL:

The function is not applicable to this Municipality in terms of functions and powers as prescribed by Municipal Structures Act 117 of 1998; The Department of Rural, Environment and Agriculture Development are responsible for Animal Licensing and Control while Ngaka Modiri Molema District responsible for fire services and it has established a sub fire station which provides local communities with fire services and Disaster management. The Municipal has established Traffic Department which assist in ensuring in law enforcement for Road Safety by users, we are in a process of completing a Drivers Testing Learners Centre which will assist local people to apply and test their vehicles Roadworthy locally.

T 3.22.7

COMPONENT H: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

The Municipality in terms of powers and functions as prescribed by Municipal Structures Act 117 of 1998; provides for the building and maintenance of sports facilities, these facilities are availed for the community to participate in recreational activities and they are not used for rental. The renting out of these facilities is only considered during the staging of competitive codes where money is being exchanged by participants, However Sport and Recreation as a function remains the responsibility of Department of Education and Sport Development, therefore there are employees dedicated for this function employed by the Municipality, The officials that are employed by the Municipality are only responsible for the day to day maintenance of these facilities

T 3.23

3.23 SPORT AND RECREATION

SERVICE STATISTICS FOR SPORT AND RECREATION

Ratlou Local Municipality is currently having sport facilities in the following main villages: Tshidilamolomo, Makgobistad, Disaneng, Mareetsane, Kraaipan,Setlagole and Madibogopan is in a process of being upgraded

T 3.23.1

Sport and Recreation Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									T 3.23.2

Employees: Sport and Recreation					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	N/A	N/A	N/A	N/A	N/A
4 - 6					
7 - 9					
10 - 12	N/A	N/A	N/A	N/A	N/A
13 - 15					
16 - 18					
19 - 20	N/A	N/A	N/A	N/A	N/A
Total					
					T 3.23.3

Financial Performance Sport and Recreation Year 0					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	N/A	N/A	N/A	N/A	
Expenditure:					
Employees	N/A	N/A	N/A	N/A	
Repairs and Maintenance					
Other	N/A	N/A	N/A	N/A	
Total Operational Expenditure					
Net Operational Expenditure					
					T 3.23.4

Capital Expenditure Year 0: Sport and Recreation					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	N/A	N/A	N/A	N/A	
Project A	N/A	N/A	N/A	N/A	
Project B					
Project C	N/A	N/A	N/A	N/A	
Project D					
					T 3.23.5

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

The Municipality in terms of powers and functions as prescribed by Municipal Structures Act 117 of 1998; provides for the building and maintenance of sports facilities, these facilities are availed for the community to participate in recreational activities and they are not used for rental. The renting out of these facilities is only considered during the staging of competitive codes where money is being exchanged by participants, However Sport and Recreation as a function remains the responsibility of Department of Education and Sport Development, therefore there are employees dedicated for this function employed by the Municipality, The officials that are employed by the Municipality are only responsible for the day to day maintenance of these facilities.

T 3.23.6

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

INTRODUCTION TO CORPORATE POLICY OFFICES, Etc

Ratlou Local Municipality structural set up is comprised of the following components: Municipal Transformation and Institutional Development, Financial Viability, Infrastructure and Service Delivery, Local Economic Development and Spatial rationale.

T 3.24

3.24 EXECUTIVE AND COUNCIL

This component includes: Executive office (Mayor; Councilors; and Municipal Manager).

INTRODUCTION TO EXECUTIVE AND COUNCIL

Ratlou Local Municipality Political structure is made up of the following offices Mayor's Office, Speaker's Office and Executive Council and the Administration is led by the Municipal Manager. The three key priorities are Roads, Water and Community infrastructure. The challenges facing the Municipality does not have strong financial source base, it is only dependant on Grants

T 3.24.1

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

The Council and its executive meet regularly as per legislative requirements to discuss service delivery issues

T 3.69.2

The Executive and Council Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Promote community participation	14 Functional Ward Committees	14	14 wards are Functional	14 wards are Functional	Number of Support Training Conducted for MPAC & Rules Committee	2 Trainings were conducted by DLG&HS	100%	100%	100%
	4 Reports noted by Council	Number of reports on Ward Committees noted by Council	4 Reports were sent to Council for noting	4 Reports were sent to Council for noting	Number of Dipitso tsa Baagi Held(on village Plans Development)	2 meetings were held	N/A	N/A	N/A
	2 Trainings (Policy & Legislation)	Number of Training for Ward Committees held	2 Trainings for Ward Committees has been conducted	2 Trainings for Ward Committees has been conducted	N/A	N/A	100%	100%	100%
	N/A	N/A	N/A	N/A	N/A	N/A	4	4	4
	N/A	N/A	N/A	N/A	N/A	N/A	4	4	4
				N/A	N/A	N/A	100%	100%	100%
									T 3.24.3

Employees: The Executive and Council					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	08	08	08	08	08
4 - 6	0	0	0	0	0
7 - 9	04	04	04	04	04
10 - 12	03	03	03	03	03
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	15	15	15	15	15

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T 3.24.4

Financial Performance Year 0: The Executive and Council					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	34936	28 823	34 364	34 364	0
Expenditure:					
Employees	8 715	20 695	22 984	22 140	844
Repairs and Maintenance	0	150	230	138	92
Other	10953	7 978	11 150	8 975	2 175
Total Operational Expenditure	29643	28 823	34 364	31 253	-3 111
Net Operational Expenditure	-5293				

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.

T 3.24.5

Capital Expenditure Year 0: The Executive and Council					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	1 014	1 164	945	219	
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.24.6*

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL:

Ratlou Local Municipality has five portfolio Committees representing Corporate Services; Community Services; Infrastructure and Basic Services; Budget and Treasury and Local Economic Development. These Committees sit to discuss items per Department in preparation to EXCO sitting before the actual sitting of the Full Council. All submissions that were due for Council consideration have been successfully submitted to council and relevant resolutions were taken. Implementation of resolutions is also properly monitored for enhancement of accelerated service delivery. There are no political differences amongst Councillors.

T 3.24.7

3.25 FINANCIAL SERVICES

INTRODUCTION FINANCIAL SERVICES

The Municipality has appointed a Chief Financial Officer who manages all financial services for the Municipality, the CFO accounts to the Municipal Manager who finally accounts Council. The Municipality during this financial year has struggled to implement most of its projects due to poor revenue collection as result of non-payment of property rates by National and Provincial Public Works and however with the limited resources the Municipality has managed to sustain its positive financial status throughout the year. Through the intervention of Local Government & Human Settlement the municipality has managed secure part payment from Provincial Public Works which has secured a positive outcome towards completion of infrastructure projects that were suspended.

T 3.25.1

Debt Recovery							
							R' 000
Details of the types of account raised and recovered	Year -1		Year 0			Year 1	
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates	27 015 351	11%				4 260 674.42	95%
Electricity - B	1 800 584	86%				1 334 823.48	95%
Electricity - C						10 967 100.00	100%
Water - B						492 200.00	100%
Water - C							
Sanitation							
Refuse							
Other							
B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.							*T 3.25.2*

Concerning T 3.25.2

The Municipality has appointed a Chief Financial Officer who manages all financial services for the Municipality, the CFO accounts to the Municipal Manager who finally accounts to Council. The Municipality during this financial year has struggled to implement most of its projects due to poor revenue collection as result of non-payment of property rates by National and Provincial Public Works and however with the limited resources the Municipality has managed to sustain its positive financial status throughout the year. Through the intervention of Local Government & Human Settlement the municipality has managed secure part payment from Provincial Public Works which has secured a positive outcome towards completion of infrastructure projects that were suspended.

T 3.25.2.1

Financial Service Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators (i)	(ii)	*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
Service Objective xxx									
Promote Financial Viability	AFS submitted to A-G by 29 August 2014	AFS submitted to A-G by 29 August 2014	The Draft Annual Report and Draft AFS were submitted on 31 August 2015 and subsequently the Final AFS were compiled and submitted to AG on 21 September 2015	Number of Budget statements submitted	Number of Budget statements submitted	Number of Budget statements submitted	Number of Budget statements submitted	Number of Budget statements submitted	Number of Budget statements submitted
	4 Reports (None Compliance with MFMA, Demand & Acquisition, Disposal & Logistics) (1 per quarter)	4 Reports (None Compliance with MFMA, Demand & Acquisition, Disposal & Logistics) (1 per quarter)	4 Reports were submitted	Quarterly reports submitted	Quarterly reports submitted	Quarterly reports submitted	Number of Supply chain Managements reports submitted to Council	Number of Supply chain Management s reports submitted to Council	Number of Supply chain Manageme nts reports submitted to Council
	12 (Section 71Reports)	12 (Section 71Reports)	12 Reports were submitted	AFS submitted by August each year to A-G	AFS submitted by August each year to A-G	AFS submitted by August each year to A-G	Financial statement submitted to Auditor General	Financial statement submitted to Auditor General	Financial statement submitted to Auditor General
									T 3.25.3

Employees: Financial Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	7	7	7	0	0
4 - 6	1	1	1	0	0
7 - 9	1	1	1	0	0
10 - 12	1	1	1	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	10	10	10	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T 3.25.4*

Financial Performance Year 0: Financial Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	22376	25 842		29 179	0%
Expenditure:					
Employees	5592	8 437	8 074	8 074	0%
Repairs and Maintenance	0	0	0	0	0%
Other	11733	17 355	21 105	21 105	0%
Total Operational Expenditure	17325	25 792	29 179	29 179	0%
Net Operational Expenditure	-5051	50	50	50	0%

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.25.5*

COMMENT ON THE PERFORMANCE OF FINANCIAL SERVICES OVERALL:

The Municipality has appointed a Chief Financial Officer who manages all financial services for the Municipality, the CFO accounts to the Municipal Manager who finally accounts Council. The Municipality during this financial year has struggled to implement most of its projects due to poor revenue collection as result of non-payment of property rates by National and Provincial Public Works and however with the limited resources the Municipality has managed to sustain its positive financial status throughout the year. Through the intervention of Local Government & Human Settlement the municipality has managed secure part payment from Provincial Public Works which has secured a positive outcome towards completion of infrastructure projects that were suspended.

T 3.25.7

3.26 HUMAN RESOURCE SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

Ratlou Local Municipality has revised most of its policies and strategies are predominantly rural and therefore it is difficult to retain officials who receive greener pastures elsewhere due to low salary packages. The Council has resolved to employ most of its critical skills positions on contract to increase salary packages. It is also difficult to adhere to employment equity programs as a result of non-diversified environment in terms of colour, race and disability.

T 3.26.1

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

The Human Resource is doing well in its mandate, internal controls have been put in place for payroll management, leave administration and its systems of control are in place to ensure accountability in all aspects. This process assists the municipality to comply with all legislative framework for good governance. Most of the critical positions are filled within the specified time; however it is difficult to fill vacant positions of Senior Managers due to low salary package as determined by the Minister. Number of attempts to advertise these positions were made, however due the nature of the municipalities geographical arrangement being rural we could not succeed. The Municipality has during this financial year embarked in project of officials, Community and Councillors on skills programs through LGSETA. All the students that were sent to training have completed and graduated, currently we are left with managers who are on MFMA NQF Level 6 due to be completed in November 2016 as National Treasury competency framework

T 3.26.2

Human Resource Services Policy Objectives Taken From IDP										
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2		
		Target	Actual	Target		Actual	Target			
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year	
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)	
Service Objective xxx										
Achieve positive Employee Climate	Code of Conduct observed	100% Achieved	100% of employee recruited all signed the code of conduct	100% of employee recruited all signed the code of conduct	Number of officials with signed Performance Agreements	181 Officials have signed the performance Agreements	100% Achieved	100% Achieved	100% Achieved	
	Change Management Implemented	100%	N/A	N/A	Number of Reports on general legal services (litigation and labour related) noted by Council	4 reports on general legal services noted by Council	N/A	N/A	N/A	
	Employee Satisfaction Survey Conducted	100%	HR Strategy reviewed & presented at the LLF on the 30th June 2015(Not achieved)	HR Strategy reviewed & presented at the LLF on the 30th June 2015(Not achieved)	Number of Reviewed Human Resource & IT related Policies adopted by Council	1 Funeral Policy noted by Council	100%	100%	100%	
	Employee satisfaction Survey recommendations implemented	100%	51% target was achieved	51% target was achieved	Number of 2015/2016 Workplace Skills Development Plan (WSDP) Developed & Adopted by Council	WSDP Was Adopted by council on the 29th April 2016	100%	100%	100%	
										T 3.25.3

Employees: Human Resource Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	3	3	3	0	0
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	3	3	3	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.26.4*

Financial Performance Year 0: Human Resource Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	19 936	18 237	0	0	0
Expenditure:					
Employees	6 479	7 622	8 244	7 519	725
Repairs and Maintenance	369	440	320	225	95
Other	3 832	9 155	18 534	13 451	5 083
Total Operational Expenditure	10 680	17 217	27 098	21 195	5 903
Net Operational Expenditure	9 256	1 020			-5 903

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.26.5*

Capital Expenditure Year 0: Human Resource Services					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	1 020	3 940	2 399	1 541	
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.26.6*

COMMENT ON THE PERFORMANCE OF HUMAN RESOURCE SERVICES OVERALL:

The Performance of the Human Resources within the Municipality is compliant with all the prescribed processes and procedures as contained in the applicable legislation. Policy related issues are properly consulted with relevant stakeholders e.g Local Labour forum as well as employees and management and the Council for final adoption.

T 3.26.7

3.27 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

Ratlou Local Municipality is having a functional ICT. Communities are reached through Municipal Website and established Telecentres. The Municipality with the assistance of USSASA through Iburst is developing Network infrastructure by erecting new network towers within all parts of the Municipality, this will assist with free WI-FI network connectivity for communities residing around those towers. Students from the neighbouring school find it easy to conduct research of their assignment at no cost.

T 3.27.1

SERVICE STATISTICS FOR ICT SERVICES

The Municipality has three operational telecentres, that are servicing the entire community within Ratlou Local Municipality. All internal control systems are in place to guide proper and effective implementation and information security. The council has adopted IT master plan which also assist with guidance on back-up and recovery plan of information for the Municipality.

T 3.27.2

ICT Services Policy Objectives Taken From IDP									
Service Objectives / *Service Indicators*	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Improve technolgy efficiency	IT Master plan developed	It master plan approved	approved 30 May 2013	*N/A*	Number of Reviewed & Adopted Operational Disaster Recovery (ODR) & Business Continuity Plan (BCP) noted by Council	1 ODR & BCP has been reviewed and adopted by Council.	*Review of IT Master plan*	*N/A*	IT Master plan developed
	IT Master plan reviewed	100%	1 Reviewed & Adopted ICT Master Plan by Council by 31 August 2014	IT Master Plan	Number of reports on ODR & BCP noted by Council	3 reports have been noted by Council	*100%*	*100%*	IT Master plan reviewed
	Software and Hardware regularly updated	100%	4 (Team mate, Payday, Softline Pastel, Cibecs)	4 Software Existing	Number of Software Licenses Renewed	Licenses on Softline Pastel and Cibecs Software and Pay Day were renewed	*100%*	*100%*	Software and Hardware regularly updated
									T 3.27.3

Employees: ICT Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	2	2	0	0
4 - 6	2	2	2	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	4	4	4	0	0

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.* *T3.27.4*

Financial Performance Year 0: ICT Services					
					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	4 265	2 329	2 285	2 285	0
Expenditure:					
Employees	1189	1 329	1 355	1 355	0
Repairs and Maintenance	98	150	230	138	92
Other	2842	850	700	548	152
Total Operational Expenditure	4129	2 329	2 285	2 041	244
Net Operational Expenditure	136	0	0	244	-244

Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual. *T 3.27.5*

Capital Expenditure Year 0: ICT Services					
					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	804	804	732	72	
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.27.6*

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

The Component is fully capacitated with the qualified personnel which assist in ensuring that the municipality ICT services becomes effective at all times. There are ICT technicians with one manager who is responsible for the overall management of ICT within the Municipality. The ICT internal control systems have been reviewed and adopted by Council. It is anticipated that during the 2016/2017 financial year.

T3.27.7

3.28 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

This component includes: property; legal; risk management and procurement services.

INTRODUCTION TO PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

The Municipality has dedicated appointed officials within the above stated fields, thus assist in the carrying out its scheduled mandate without compromising good quality result in al spheres. The Legal and Risk unit are working hand in glove with procurement unit to make sure that all critical aspects are being adhered to for enhancement of better service to our beneficiaries

T3.28.1

SERVICE STATISTICS FOR PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES

All critical projects that were planned for this financial year were achieved, although finally the planned target are being achieved, it takes a bit of more time to complete the due to some delays from the supply chain from the evaluation stage to Adjudication. This is as a result of most competitive bidders not complying with tendering requirement and ultimately got disqualified and be left with no alternative other than placing for re-advertisement

T 3.28.2

Property; Legal; Risk Management; and Procurement Services Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 2	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
Promote financial Accountability	Number of reports on SCM non-compliance with MFMA	4	4	4	Number of Procurement Plans developed	4 Reports were submitted	N/A	N/A	N/A
		Procurement Plan Developed 31 July 2015	Procurement was timeously Developed	Procurement Plan Developed 31 July 2015	Number of Reports on Supply Chain Management submitted to Council (Non Compliance with MFMA, Demand & Acquisition, Disposal & Logistics)	Procurement Plan was developed by 31 July 2015 and submitted to the Accounting Officer	Procurement Plan Developed 31 July 2016	Procurement Plan Developed 31 July 2017	Procurement Plan Developed 31 July 2018
T 3.28.3									

Employees: Property; Legal; Risk Management; and Procurement Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	4	4	3	1	75
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	4	4	3	1	75
					T 3.28.4

Financial Performance Year 0: Property; Legal; Risk Management and Procurement Services					R'000
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	2 715	2 489	3 894	3 894	0
Expenditure:					
Employees	1 565	1 839	1 914	1 914	0
Repairs and Maintenance	0	0	0	0	0
Other	1 002	650	1 980	1 893	87
Total Operational Expenditure	2 567	2 489	3 894	3 807	87
Net Operational Expenditure	148	0	0	87	-87
Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.					*T 3.28.5*

Capital Expenditure Year 0: Property; Legal; Risk Management and Procurement Services					R' 000
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All					
Project A	N/A	N/A	N/A	N/A	N/A
Project B					
Project C					
Project D					
Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.					*T 3.28.6*

COMMENT ON THE PERFORMANCE OF PROPERTY SERVICES OVERALL:

The Municipality had seriuos challenges in this area especially on payment of prperty rates, the Department of National and Provincial Public Works were owing the municipality a huge amount which were not paid on time. The Municipality had subsequently sought intervention from Provincial Treasury which had secured positive results as most of the monies were paid. The non payment of property rates has adversly affected the implementation of planned projects since most of them were put on hold due to fiancial constratints

T 3.28.7

COMPONENT J: MISCELLANEOUS

This component includes: the provision of Airports, Abattoirs, Municipal Courts and Forestry as municipal enterprises.

INTRODUCTION TO MISCELLANEOUS

The Municipality is a category B and in terms of functions and powers as per Municipal Structures Act 118 of 1998 it is not mandated to perform the above stated functions

3.29.0

COMPONENT K: ORGANISATIONAL PERFOMANCE SCORECARD

This component includes: Annual Performance Scorecard Report for the current year.

KPA: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE PLANNING & PERFORMANCE MANAGEMENT	2015/2016 IDP and the Budget Schedule of Activities adopted by Council	2014/2015 Schedule of Activities (IDP/Budget)	Plan Adopted by 31 August 2015	The Council adopted the Process Plan on the 28 August 2015. **Council Resolution 44/2015**	N/A	N/A
	Budget (R)		Operational			
	2016/2017 Integrated Development Plan Adopted by Council	2015/2016 IDP	IDP Adopted by 31 May 2016	The Draft IDP was adopted by council on the 31st March 2016 **Res:13/2016 and** the council adopted the IDP on the 31st May 2016 **Resolution No: 20/2016**	N/A	N/A
	Budget (R)		Operational			
	Service Delivery and Budget implementation Plan Approved by the Mayor	2015/2016 SDBIP	Approved SDBIP by 10 June 2015	Draft SDBIP was noted on the special council held on the 26th February 2016 **Res:10/2016 and** the SDBIP approved by council on the 31 May 2016 **Resolution No:23/2016**	N/A	N/A
	Budget (R)		Operational			
	Number of Integrated Development Planning (IDP) Representative Forum meetings held	5 IDP Rep Forums	4 IDP Rep Forums (1 per quarter)	**4 IDP Rep Forums** were held on the 18th August 2015 & 05 October 2015 & 18th February 2016 and 17 May 2016	N/A	N/A
	Budget (R)		Operational			
	Number of Strategic Planning Sessions Held	1	1 Strategic Planning Session Held by 30 November 2016	1 Mini Strategic Planning Session were held on the 17,19 & 25 November 2015 at Ratlou Municipal Chamber	N/A	N/A
	Budget (R)		R30 000			

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE PLANNING & PERFORMANCE MANAGEMENT	Number of officials with signed Performance Agreements	174	181 Officials by 30 September 2015	181 Officials have signed the performance Agreements	N/A	N/A
	Budget (R)		R450 000			
	Number of Performance Assessment Reports for Section 54A & 56 Managers submitted to Council	New	2 Performance Reports	Not Achieved	Due to other administrative commitments	To be dealt with during the last quarter April – June 2016
	Budget (R)		R150 000			
	Number of Performance Reports Submitted to Council	4	4 Performance Reports (1 per quarter)	4 performance reports submitted to Council	N/A	N/A
	Budget (R)		Operational			
	Number of Reports on implementation of Council Resolutions noted by Council	1	4 Reports (1 per quarter)	4 Reports on implementation of Council Resolutions noted by Council	N/A	N/A
	Budget (R)		Operational			
	Number of By-laws Proclaimed in the Provincial Gazette	4 Proclaimed By-laws	2 Proclaimed By-laws (Spatial Planning and Land Use)	Council approved spatial planning and use By-laws **Resolution No**:25/2016	Awaits New financial year for publication on NW Provincial Gazette	Proclamation to be done before 29 July 2016
	Budget (R)		R 4 000			
	Number of Reports on general legal services (litigation and labour related) noted by Council	18 cases	4 Reports (1 per quarter)	4 reports on general legal services noted by Council	N/A	N/A
	Budget (R)		R1 500 000	R 355 582.06		

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
IMPROVE TECHNOLOGY EFFICIENCY	Number of Reviewed & Adopted Operational Disaster Recovery (ODR) & Business Continuity Plan (BCP) noted by Council	2012/2013 ODR & BCP	1 Reviewed & Adopted ODR & BCP by 31 May 2016	1 ODR & BCP has been reviewed and adopted by Council.	N/A	N/A
	Budget (R)		R30 000	**0.00**		
	Number of reports on ODR & BCP noted by Council	4	4 Reports (1 per quarter)	3 reports have been noted by Council	The ODR & BCP were at a draft stage awaiting Council adoption for implementation.	To be implemented in the first quarter of the new financial year
	Budget (R)		As indicated above			
	Number of Routine Maintenance Conducted (on IT & CCTV Equipment) & Noted by Asset Committee	Existing	4 Reports Noted by Asset Committee (1 per quarter)	2 Reports Noted by asset Committee	The Municipal CCTV had since been dysfunctional due to community riots and the advert has been made for repairs	To be repaired in first quarter of the new financial year
	Budget (R)		R150 000			
	Number of Software Licenses Renewed	4 Software Existing (Pastel, Payday, Office & Teammate)	4 Software Licenses Renewed by 30 June 2016 (Team mate, Payday, Softline Pastel & Cibecs)	Licenses on Softline Pastel and Cibecs Software and Pay Day were renewed	Teamate licence could not be renewed as it is currently not relevant to the municipality due to shared services model adopted.	To be renewed by the District
	Budget (R)		R 300 000 + R114 000 R414 000			

MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
Retain & Talented Employees	Number of Reviewed Human Resource & IT related Policies adopted by Council	6 Policies	1 Policy (funeral Support)	1 Funeral Policy noted by Council	N/A	N/A
	Budget (R)		Operational			
	Number of Learnership Learners Appointed	5 Learnership Learners	13 Learnership Learners Appointed by 30 September 2015	14 Leanership were appointed	There was a high need on Library leanership than anticipated	N/A
	Budget (R)		R216 000			
PROMOTE INNOVATION LEARNING AND GROWTH	Number of 2015/2016 Workplace Skills Development Plan (WSDP) Developed & Adopted by Council	2014/2015 WSDP	1 WSDP adopted by 30 April 2016	WSDP Was Adopted by council on the 29th April 2016	N/A	N/A
	Budget (R)		R 490 000	R53 929.82		
	Number of WSDP Training Intervention Achieved	2014/2015 WSDP	40 Training Interventions Achieved	MFA L4= **10** competent (8 employed and 2 unemployed) MFMP L6=**9** competent (employed) ODETDP= **2** competent (employed) Crop production =**13b**competent (unemployed) Librarian=**13** competent (Learnership) Ward Committee= **107** Competent **Total: 154**	Over performance due other courses being offered by LGSETA	N/A
	Budget (R)		As Indicated above			
	Number of Skills Audit Conducted	2014/2015 Skills Audit	1 Skills Audit Conducted by 31 March 2016	One 2015/2016 WSDP Adopted by Council	N/A	N/A
	Budget (R)		As indicated above			

MUNICIPAL TRANSFORMATION AND INSTITTUTIONAL DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE INNOVATION LEARNING AND GROWTH	Number of Management Personnel undergoing Core Competency Training	17	3 Managers by 30 March 2016	12 managers are undergoing Core competency Training	Over performed due number of learners needed by SALGA	N/A
	Budget (R)		As indicated above			
	Number of applicants benefiting from the bursary fund	6	11 Bursars by 30 March 2016	12 applicants benefiting from bursary fund	Over performed due to the continuation of 3 applicants who were offered bursary in 2015	N/A
	Budget (R)		R200 000	R64 667.72		
ACHIVE EMPLOYMENT EQUITY	Number of Council Approved Employment Equity Plan (EEP) submitted to Department of Labour	Employment Equity Plan	1 EEP completed and submitted by 15 January 2016	One Council Approved Employment Equity plan and (EEP) submitted online to Department of Labour on 15 January 2016	N/A	N/A
	Budget (R)		Operational			
	Number of Employees that have signed Code of Conduct	179 Employees	180 (Code of Conduct signed by all employees by 30 Sept. 2015)	188 employees signed the code of conduct during the end of Q1	Due to high number of recruits made during the period	N/A
	Budget (R)		Operational			

FINANCIAL VIABILITY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE FINANCIAL ACCOUNTABILITY	2016/17 Budget approved by Council	2015/2016 Budget approved on 31 May 2015	2016/2017 Budget approved by 31 May 2016	2016/2017 Draft Budget was adopted by Council on 31 March 2016. The Budget was approved on 31 MAY 2016	N/A	N/A
	Budget (R)		Operational			
	Number of Budget Process Plan (Schedule of Activities) adopted by Council	2014/2015 Schedule of Activities	Budget Process Plan adopted by 31 August 2015	1 Process Plan was Adopted by Council	N/A	N/A
	Budget (R)		Operational			
	Number of Budget Related policies adopted by Council	13 Policies	16 Policies Adopted by 31 May 2016	16 Policies Adopted by Council on 31 May 2016	N/A	N/A
	Budget (R)		Operational			
	2015/2016 Adjustment Budget Approved by Council	2014/2015 Adjustment budget approved	Approved 2015/2016 Adjustment Budget by 29 February 2016	Council approved the 2015/2016 Adjustment Budget on 26 February 2016	N/A	N/A
	Budget (R)		Operational			
Improve Asset Management	Number of Reports on Asset Verifications & Updating noted by Asset Committee	4 Reports	4 Reports (1 per quarter)	4 Reports were Submitted	N/A	N/A
	Budget (R)		R 50 000			
ACHIEVE CLEAN AUDIT	Number of Meetings of the Asset Management Committee	4 Meetings	4 Meetings (1 per quarter)	Three Asset Management Committee meetings were held.	The committee did not sit during the third quarter, due to the assets count verification that was being performed by asset team to address audit queries	Two meeting will be arranged for next quarter to m77eet the required target
	Budget (R)		As indicated above			

FINANCIAL VIABILITY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
REVENUE ENHANCEMENT	% Collection of Billed Revenue (i.e. Opening Balance + Billing – Impairment – Closing ÷ Billing X 100)	15% Collection Rate	95% Collection Rate of Total Billed	Rentals; 80.8% Property rates: 85.7% Averge:88.2%	The national public works paid 38% of the debts. R3 457 416.00 is still outstanding from R5 594 992.00 Payable to Ratlou LM ,the other payments didn't go through from their system on 30 June 2016.	National public works promised to pay all debt in July 2016
	Budget (R)		Operational			
	Number of Meetings with Rate Payers Representatives	6 MPRA Meetings	4 (1 per quarter)	4 Meetings	2 additional Meeting with DPW&R on Outstanding Accounts. Meeting with Rates Payers on Rebates Meeting was postponed to April 2016	Meeting to be held in April 2016
	Budget (R)		R270 000	R0.00		
	Number of Supplementary Valuation Roll Conducted	1 Supplementary Valuation Roll	1 Supplementary Valuation Roll by 30 March 2016	1 Supplementary Valuation Roll conducted	N/A	N/A
	Budget (R)		As indicated above	R211 545.58		
PROMOTE FINANCIAL ACCOUNTABILITY	Council approved 2014/2015 Annual Financial Statements (AFS) submitted to the Office of the Auditor-General (A-G)	2013/2014 Audited AFS	AFS submitted to A-G by 28 August 2015	The Draft Annual Report and Draft AFS were submitted on 31 August 2015 and subsequently the Final AFS were compiled and submitted to AG on 21 September 2015	Due to system Error (PASTEL), the AFS correctness was compromised and the Municipality requested the extension for final submission from Auditor-General	Upgrading of the System
	Budget (R)		R 620 000			

FINANCIAL VIABILITY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE FINANCIAL ACCOUNTABILITY	Number of Reports on Supply Chain Management submitted to Council (Non Compliance with MFMA, Demand & Acquisition, Disposal & Logistics)	4 SCM Reports	4 Reports (None Compliance with MFMA, Demand & Acquisition, Disposal & Logistics) 1 per quarter	4 Reports were submitted	N/A	N/A
	Budget (R)		Operational			
	Number of Budget Statement submitted to the Provincial and National Treasury before the 07th of each month	12 Budget Statements in 2014/2015	12 (Section 71 Reports)	12 Reports were submitted	N/A	N/A
	Budget (R)		Operational			
	Number of Procurement Plans developed	2014/2015 Procurement Plan	1 Procurement Plan developed by 31 July 2015	Procurement Plan was developed by 31 July 2015 and submitted to the Accounting Officer	N/A	N/A
	Budget (R)		Operational			
	% Expenditure of the MIG Allocation Spent	79% (of 38 796 000.00 MIG Allocation)	100% Spent on MIG Allocation	108 %	N/A	N/A
	Budget (R)		R28 511 000	R30 777 628	R2 266 238	
	% Expenditure of the Maintenance Budget	100% (R4 035 167.70 of Maintenance Budget)	100% Spent on Maintenance Budget	87%	The Municipality does not have enough space for storage of maintenance material	To procure mobile containers in the next financial year
	Budget (R)		**R7 910 000**	**R6 880 956**		

KPA: LOCAL ECONOMIC DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROMOTE LOCAL ECONOMIC DEVELOPMENT & JOB CREATION	Number of Jobs created through Expanded Public Works Programme, Community Workers Programme, Capital Projects and other Local Economic Development initiatives	96 EPWP 817 CWP 74 MIG	1000 Jobs created by 30 June 2016	EPWP: 155, CWP: 1006 MIG: Upgrading roads surface at Setlagole and Kraaipan adjoining roads Moshawane 42 and Logageng phase 3:7 Upgrading of link roads from Tlhaping to Madibogopan: 18 Total: 1221	Recruitment of additional CWP participants to meet the target of 1000 per site	N/A
	Budget (R)		R28 511 000 (MIG) R 2 158 869 (EPWP)	R30 776 907.77 MIG R1 739 979.00 (EPWP)		
	Number of EPWP participants undergoing Training on Portable Skills	40 EPWP Participants	21 Participants	**60** Participants identified given training induction 01 July 2016	The training was postponed to the 10th August 2016	N/A
	Budget (R)		As indicated above			
	Number of Cooperatives & SMMEs Assisted with Statutory Compliances (Tax, Annual Returns & BBBEE)	New	20 Cooperatives & SMMEs Assisted by 30 June 2016 (5 per quarter)	**31** Cooperatives supported (tax clearance, amendments, & new company registration	The demand for statutory compliance by co-operatives was high The appointed service provider is currently busy with the statutory compliance documents and delivered before the end of the quarter	N/A
	Budget (R)		R250 000			
	Number of LED Summits Resolutions implemented	New	3 Resolutions Implemented by 30 June 2016	**3** Resolution implemented (i.e. SMME Information Workshop was held on the 28 October 2015 & 04 November 2015) and training of youth in crop	Dam Rehabilitation could not be implemented due to budgetary constraints	Business Plan for Dam Rehabilitation has been submitted to Land Care Unit of READ
	Budget (R)		As indicated above			
	Number of Reports on the Implementation of the Social Labour Plans (SLP) noted by Council	4 Reports	4 Reports (1 per quarter)	4 Reports of SLP were noted by Council	N/A	N/A
	Budget (R)		As indicated above			

KPA: LOCAL ECONOMIC DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE LOCAL ECONOMIC DEVELOPMENT & JOB CREATION	Number of SMMEs/ Cooperatives Supported: Funding, Business Plan Development	5 SMMEs Supported with Business Plans	5 SMMEs/Cooperatives Supported by 30 June 2016	**15 Business Plans Developed** Phitlhelelo Vegetable Gardens, Banyatsegi piggery, Thusanang Broilers Eco-Garden, Tsamai & Sons piggery, Greenland, Itireleng, Sedikwa & Chwaele Mongale)	Due to high demand on SMME Support	N/A
	Budget (R)		As above			
	Number of Funding applications made to various agencies & institutions	4	4 Applications submitted by 30 June 2016	4 Submitted to Rural Development And Land Reform (DRDLR)	N/A	N/A
	Budget (R)		As indicated above			
	Number of Women Cooperatives Registered	2	1 Women Cooperative/ SMME Registered by 30 June 2016	Not achieved	The budget could not be made due to financial	N/A
	Budget (R)		R50 000			
	Number of Youth undergoing Training on Entrepreneurship	New	20 Youth by 30 June 2016	Not achieved In a process of appointing Service Provider	Delay in procurement process	N/A
	Budget (R)		R150 000			
	Number of Youth Summit held	New	1 summit held by 30 June 2016	Not achieved	The summit could not be held to budgetary constraints	N/A
	Budget (R)		**As above**			
	Number of Youth Groups Supported in Agriculture	New	2 Youth Groups by 30 June 2016	Youth Cooperatives were sent to Agricultural show to expose on new ideas on improving their products	N/A	N/A
	Budget (R)		As above			

KPA: LOCAL ECONOMIC DEVELOPMENT						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE LOCAL ECONOMIC DEVELOPMENT & JOB CREATION	Number of Cooperatives Supported i.e. Borehole Repairs & Paving of Access Road(People living with disability)	2	2 Cooperatives Supported by 30 June 2016	Not achieved	The budget could not be made due to financial constraints	N/A
	Budget (R)		R 50 000			
	Number of Signage & Branding Erected (Information Boards)	16 Boards	40 Information Boards Erected by 30 June 2016	40 Information boards were erected	Other Signage Boards were erected during the 1st Quarter	N/A
	Budget (R)		R 50 000	**R13 052.50**		
	Number of Documented and Developed South African (Anglo-Boer) War Exhibition	Long Walk to Freedom Exhibition	1 Documented & Developed South African War by 31 March 2016	Enterprise at University of Pretoria has successfully completed the Project of documenting and developing South African(Anglo Boer) war 1899-1902	N/A	N/A
	Budget (R)		R2 055 422.20	**R408 147.19**		

INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	Number of Cemeteries Upgraded (Phase 2)	16 Fenced Cemeteries	2 Cemeteries Upgraded (South & North))	**Not achieved** Bids for fencing cemeteries is currently at Adjudication	Late advertisement of Bids due none payments of debts by Public Works	To start with supply chain processes in the first quarter
	Budget (R)		R 1 315 000			
	Number of Community Halls Designs Identified	15 Community Halls	Identify 1 of Community Hall Approved Design by 30 June 2016 (Diolwane Community Hall Phase 1)	Diolwane Community hall designs approved	N/A	N/A
	Budget (R)		R300 000			
	Number of Community Halls Designs Identified	15 Community Halls	Identify1 of Community Hall Approved Design by 30 JUNE 2016 (Morokwa Phase 1)	Morokwa Community hall designs approved	N/A	N/A
	Budget (R)		R 300 000			
	Number of Recreational/ Multi-Purpose Centres Design Approved	1	1 Completed Recreational/ Multi-Purpose Centre (Disaneng Phase 1)	Not Completed	The Project was suspended due to failure by Traditional Authorities to allocate the land for the development	Intervention has been sought form the Mayor's Office
	Budget (R)		R 4 400 000			

INFRASTRUCTURE DEVELOPMENT AND BASIC SERVICE DELIVERY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	Number of Sports Facilities Upgraded (Phase 2)	4	1 Sports Facility Upgraded (Madibogopan Sports Ground – Phase 2)	Not achieved Work in progress	Due to poor performance of the Contractor	The Municipality is in the process to terminate the contractor and complete the project through Infrastructure Department
	Budget (R)		R1 678 069.42	**R764 309.40**		
	Number of Link Roads Upgraded & Completed (Phase 1)	New	1 Link roads Upgraded & Completed-4km Tar (Phase 1- Lohatlheng -Motsitlane)	Not achieved Work in progress	Scarcity of material and disputes among tribal authorities with regard to source of G5 gravel	The matters have been resolved since and the progress is satisfactory
	Budget (R)		R 11 341 895.80	**R 5 122 717.09**		
	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (Phase 1)	New	Internal Access Gravel Roads Upgraded into Surface Standard Completed-5.9km Tar (Part A Kraaipan)	Work in progress	N/A	N/A
	Budget (R)		R 19 512 631.12	**R17 248 773.72**		

INFRASTRUCTURE DEVELOPMENT AND SERVICE DELIVERY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	Number of Internal Access Gravel Roads Upgraded into Surface Standard Completed (phase1)	New	Internal Access Gravel Roads Upgraded into Surface Standard Completed- 3.1km (Part B Setlagole))	Internal Road upgrade completed	N/A	N/A
	Budget (R)		R 13 898 474.2	R 10 355 371.96		
	Number of Internal Access Gravel Roads Adjoining R375 in Logageng & Moshawane Phase 3 upgraded	Phase 02 Roads Completed	1 Internal Access Gravel Roads Upgraded into Surface Standard 4.1km Tar(phase 03 of Moshawane Roads adjoining R375 Roads	Work in progress	Poor performance of the contractor.	The contractor was warned and advised to beef up his resource for speedy progress and currently he is progressing well
	Budget (R)		R17 652 372. 27	R 15 352 961.72		
	Number of Contractors Appointed for Internal Access Gravel Roads Adjoining R375 in Logageng & Moshawane Phase 3 Upgraded	Phase 02 Roads Completed	1 Contractor Appointed for Internal Access Gravel Roads Upgraded into Surface Standard (Phase 03 of Logageng Roads Adjoining R375 Road)	Work in progress	N/A	N/A
	Budget (R)		As indicated above	R0		
	Length (km) of roads (gravel) maintained	20km maintained gravel road	20 km length of maintained gravel roads	Not achieved 4.9 km	Construction plant breakdown and delayed response time by the mechanic due to parts scarcity. Travelling distance to borrow pits and Water challenges, adverse weather conditions	The service provider to insure regular service to plant and the team have been trained on site to conduct regular checks to the plant prior use
	Budget (R)		R 200 000	**R 119 252.58**		
	Number of Maintenance Projects undertaken on Municipal Facilities	1 (Main Municipal Offices)	5 Maintenance Projects (Kraaipan Museum & Letsapa Community Hall, Tlhaping & Moshawane Community Hall and Municipal Main Offices)	**Not achieved** Kraaipan Museum complete. Tlhaping hall underway: Municipal offices painting suspended	Due to paint specification challenges	Focus on Tlhaping for completion by end of April 2016, and liaise with paint experts on paint spec according to corporate colours
	Budget (R)		R2 700 000	R1 205 210.47		

INFRASTRUCTURE DEVELOPMENT AND SERVICE DELIVERY						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
PROVISION OF BASIC MUNICIPAL SERVICES AND INFRASTRUCTURE	Number of Approved Indigent Registers by Council	Register in Place	1 Approved Indigent Register by 31 March 2016	2016/2017 Indigent register Approved by Council	N/A	N/A
	Budget (R)		R1 800 000			
	Number of Indigent Household (HH) receiving Free Basic Electricity	7963 HH	3500HH	3279HH	Low collection rate of electricity tokens by beneficiaries	A suggestion has been made to Eskom to introduce a new means of collection
	Budget (R)		As indicated	**R1 808 591.91**		
	Number of Licenced Waste Landfill Site Established	2 Unlicensed Landfill Site	1 Licensed Landfill (Thutlwane)	Licence obtained for Thutlwane Landfill site	N/A	N/A
	Budget (R)		R 60 000	R 512 458.50		
	Number of Law Enforcement Initiatives Conducted	New	4 (1 per quarter)	The following Initiatives were conducted 5 Law enforcement initiative on Light delivery vehicle piracy and Road Blocks were conducted as well a risk assessment at Mareetsane Laer Skool . Traffic Fun Run on 23 March 2016 Road Block was conducted on 24 February 2016 Traffic Unit Launched on 31 March 2016	N/A	N/A
	Budget (R)		R90 000	R 31 456.61		

GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE ACCOUNTABLE, EFFICIENT AND TRANSPARENT ORGANISATION	Number of Internal Audit Reports Submitted to Council for Noting	4	4 (1 Per Quarter)	Not achieved 2 reports were noted by Council	The Municipality has adopted a shared services model recommended by the provincial government although it does not bear any good in terms of its functionality	N/A
	Budget		R60 000	R37 000		
ACHIEVE CLEAN AUDIT	Development of Compliance Check list for Procurement & Strategic Planning	2013/2014 Checklist	Developed Check List by 31 July 2015	Check List has been developed	N/A	N/A
	Budget		Operational			
	Number of Audit Plans Developed to address Auditor – General (A-G) Queries adopted by Council	Existing	1 Audit Action Plan Developed by 31 January 2016	Audit Action Plan adopted by council on 31 January 2016	N/A	N/A
	Budget (R)		Operational			
	Number of Audit Issues reported as a standing Item in Management Meetings	Existing	6 Management Meetings	6 Management meetings were held to discuss progress made on the Audit Action plan	N/A	N/A
	Budget (R)		Operational			
	Number of Queries on Audit Action Plan Addressed	34	31 Queries Addressed by 30 June 2016	27 Audit queries were addressed	Environmental and good governance Audit Queries are still outstanding	N/A
	Budget (R)		Operational			
PROMOTE ACCOUNTABLE, EFFICIENT AND TRANSPARENT ORGANISATION	Number of Risk Management Strategy (RMS) reviewed & adopted by Council	Strategy in place	1 Revised RMS by 31 May 2016	RMS was adopted by council on 31st May 2016	N/A	N/A
	Budget (R)		R20 000	R0		

GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under/over performance)**	**Corrective measures**
PROMOTE ACCOUNTABLE, EFFICIENT AND TRANSPARENT ORGANISATION	Number of Risk Management Policy (RMP) Reviewed & Adopted by Council	Policy in Place	1 Reviewed RMP by 31 May 2016	Risk Management policy was reviewed & adopted by Council	N/A	N/A
	Budget		As indicated above			
	Number of MPAC Reports submitted to Council for noting	4	4 MPAC Report (1 per quarter)	2 reports was noted by Council	2 meetings could not be held due to other administrative commitments	N/A
	Budget		Operational			
	Number of Support Training Conducted for MPAC & Rules Committee	2	2 Trainings	2 Trainings were conducted by DLG&HS	N/A	N/A
	Budget (R)		Operational			
Enhance Communicatio n	Number of Communication Strategies Reviewed & Adopted by Council	Strategy in Place	1 Communication Strategy Reviewed & Adopted by 31 May 2016	1 Communication strategy was adopted by Council on 31 MAY 2016	N/A	N/A
PROMOTE COMMUNITY PARTICIPATION	Budget (R)		Operational			
	Number of Training for Ward Committees held	2	2 Trainings (Policy & Legislation and ward based Planning)	Not achieved	The Municipality is awaiting training schedule from Department of LG & HS to finalization the procurement processes	To be conducted in April 2016
	Budget (R)		R130 000 R80 000	R0		
	Number of Dipitso tsa Baagi Held(on village Plans Development)	2	2 Public Meetings On Villages plan (Dingateng & Diolwane)	2 meetings were held	N/A	N/A
	Budget (R)		R150 000	R0		

SPATIAL RATIONALE						
Objectives	**Performance Indicator**	**Baseline**	**Revised Annual Target**	**Actual Performance**	**Reasons for variance (under / over performance)**	**Corrective measures**
IMPROVE SPATIAL PLANNING	Number of Immovable Municipal Properties with Title Deeds	23 Municipal Properties Surveyed	23 Immovable Municipal Properties with Approved 50 Diagrams	Sub divisional Diagrams Submitted to DRDLR (Property Research Management Services) for consent	Consent by DRDLR (Property Research Management Services) has been delayed pending explanation on SPLUMA	Meeting has been arranged with DRDLR to resolve the matter
	Budget (R)		R 316.250	0.00		
	Number of Appointed Municipal Planning Tribunal (MTP) Members	Draft By-laws	5 Appointed MPT members by 31 August 2015	Not Achieved Two applications received but the matter has been put on hold pending consultation with Traditional Authorities	Delay on commencement with the consultation with traditional authorities	Request for meeting with Traditional Authorities has been made by Office of the Mayor
	Budget (R)		R50 000			
	Proclaimed Ratlou Land Use Scheme (RLUS)	Draft Land Use Scheme	Proclaimed RLUS by 31 June 2015	Not Achieved	Delay on commencement with the consultation with traditional authorities	Request for meeting with Traditional Authorities has been made by Office of the Mayor
	Budget (R)		As above			

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

INTRODUCTION

The Municipality has corrected all salary disparities that were experienced among employees during the period as a result of previous Administrative practices, This was resolved through proper consultation with Labour Unions at Local Labour Forum.

T 4.0.1

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year -1	Year 0			
	Employees No.	Approved Posts No.	Employees No.	Vacancies No.	Vacancies %
Water	–	–	–		
Waste Water (Sanitation)	4	1	1		
Electricity	2	1	1		
Waste Management	3	1	1		
Housing	–	–	–		
Waste Water (Stormwater Drainage)	–	–	–		
Roads	–	–	–		
Transport	6	–	–		
Planning	3	14	14		
Local Economic Development	9	–	–		
Planning (Strategic & Regulatary)	1	1	1		
Local Economic Development	–	–	–		
Community & Social Services	57	57	57		
Enviromental Proctection	–	–	–		
Health	–	–	–		
Security and Safety	–	–	–		
Sport and Recreation	–	–	–		
Corporate Policy Offices and Other	90	136	136	02	4.2
Totals	175	21`0	210	02	4.2

T 4.1.1

Vacancy Rate: Year 0			
Designations	*Total Approved Posts No.	*Vacancies (Total time that vacancies exist using fulltime equivalents) No.	*Vacancies (as a proportion of total posts in each category) %
Municipal Manager	1	0	0.00
CFO	1	0	0.00
Other S57 Managers (excluding Finance Posts)	3	2	33.33
Other S57 Managers (Finance posts)	0	0	#DIV/0!
Police officers	0	0	#DIV/0!
Fire fighters	0	0	#DIV/0!
Senior management: Levels 13-15 (excluding Finance Posts)	0	0	#DIV/0!
Senior management: Levels 13-15 (Finance posts)	0	0	#DIV/0!
Highly skilled supervision: levels 9-12 (excluding Finance posts)	0	0	#DIV/0!
Highly skilled supervision: levels 9-12 (Finance posts)	0	0	#DIV/0!
Total	5	2	20.00
			T 4.1.2

Turn-over Rate			
Details	Total Appointments as of beginning of Financial Year No.	Terminations during the Financial Year No.	Turn-over Rate*
Year -2	178	5	3%
Year -1	22	12	0.54
Year 0			
** Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year*			*T 4.1.3*

COMMENT ON VACANCIES AND TURNOVER:

The Municipality did not experience any serious staff turnover during this financial year, officials who left the service in terms of number does cause any material concern and they were leaving as result of furthering their studies on a full time basis. The Municipality is currently having two senior management vacant positions which were not filled until the end of the financial year as a result of the packages not being attractive to source suitable candidates as per ministerial determination. It is also important indicate that there was a moratorium from the Provincial Government which was precluding the all the Municipalities to cease the appointment of Senior Management positions until the period of Municipal Elections has passed.

T 4.1.4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

Note: MSA 2000 S67 requires municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998.

The Municipality is working hand in glove with the Local Labour Forum to address work force related matters as well as development of proper policies to ensure sound working relations, We are using the availability of Organized Labour Unions to communicate administrative issues relating to personnel benefits with all employees and transparent communication is also exercised during general staff meetings. All staff members are allowed an opportunity to air their views regarding challenges they are experiencing on their day to day work endeavours. The municipality reviewed the budget and Human Resource policies to ensure that they are compliant with relevant legislations. Prior to the review of policies workshops were conducted for Councillors and employees to create common understanding of the policy content and implications in the work situation

T 4.2.0

4.2 POLICIES

HR Policies and Plans				
	Name of Policy	Completed %	Date Reviewed	Date adopted by council or comment on failure to adopt
1	Affirmative Action	N/A		1-Aug-10
2	Retention	Yes	01 July 2016	29 July 2016
3	Code of Conduct for employees	Yes	Not yet	1-Aug-10
4	Delegations, Authorisation & Responsibility	N/A		
5	Disciplinary Code and Procedures	Yes	Not yet	1-Jul-10
6	Essential Services	N/A		
7	Employee Assistance / Wellness	Yes	Not yet	1-Aug-10
8	Employment Equity	Yes	30 September 2015	30 January 2016
9	Exit Management	N/A	Not yet	
10	Grievance Procedures	Yes	Not yet	1-Aug-10
11	Chronic	Yes	Not yet	1-Aug-10
12	Education and Training Development	Yes	01 July 2016	29 July 2016
13	Information Technology	Yes	01 July 2016	29 July 2016
14	Job Evaluation	N/A		
15	Leave	Yes	30-April-15	30-April-15
16	Occupational Health and Safety	Yes	Not yet	1-Aug-10
17	Official Housing	N/A		
18	Subsistance and Travelling Allowance	Yes	01 July 2016	29 July 2016
19	Funeral	Yes	01 March 2016	30 April 2016
20	Overtime	Yes	01 July 2016	29 July 2016
21	Organisational Rights	Yes	Not yet	1-Aug-10
22	Payroll Deductions	N/A		
23	Performance Management and Development	Yes	01 July 2016	29 July 2016
24	Recruitment, Selection	Yes	30-April-15	30-April15
25	Remuneration	Yes	Not yet	1-Aug-10
26	Resettlement	N/A	01 July 2016	29 July 2016
27	Sexual Harassment	Yes	30-April-15	30-April-15
28	Skills Development	Yes	01 July 2016	29 July 2016
29	Smoking	Yes	Not yet	1-Aug-10
30	Special Skills	N/A	N/A	N/A
31	Work Organisation	N/A	N/A	N/A
32	Uniforms and Protective Clothing	N/A	N/A	N/A
33	Other:		N/A	N/A
Use name of local policies if different from above and at any other HR policies not listed.				
				T 4.2.1

COMMENT ON WORKFORCE POLICY DEVELOPMENT:

All policies that have significant changes are frequently reviewed to suit the current situation and they are further submitted for discussion with LLF before Council approval. The policies which do not have any need for revision, provision for them to be revised should a need arise is always available

T 4.2.1.1

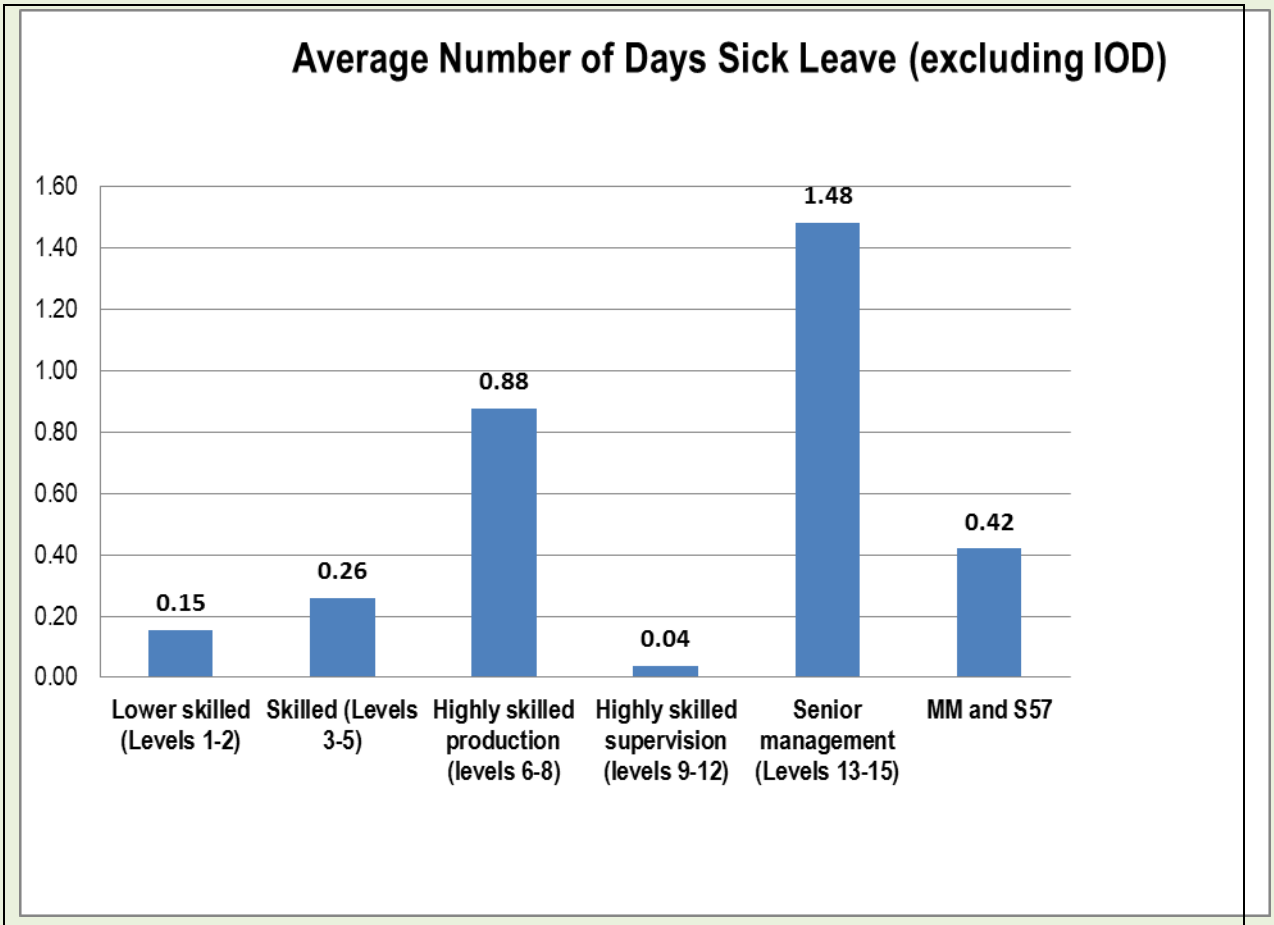
4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and Cost of Injuries on Duty					
Type of injury	Injury Leave Taken Days	Employees using injury leave No.	Proportion employees using sick leave %	Average Injury Leave per employee Days	Total Estimated Cost R'000
Required basic medical attention only	N/A	N/A	N/A	N/A	N/A
Temporary total disablement	N/A	N/A	N/A	N/A	N/A
Permanent disablement	N/A	N/A	N/A	N/A	N/A
Fatal	N/A	N/A	N/A	N/A	N/A
Total	0	0		0	0

Number of days and Cost of Sick Leave (excluding injuries on duty)						
Salary band	Total sick leave Days	Proportion of sick leave without medical certification %	Employees using sick leave No.	Total employees in post* No.	*Average sick leave per Employees Days	Estimated cost R' 000
Lower skilled (Levels 1-2)	27	8%	62	72	0.38	30
Skilled (Levels 3-5)	27	6%	21	28	0.96	
Highly skilled production (levels 6-8)	27	5%	30	27	1	
Highly skilled supervision (levels 9-12)	27	0%	38	57	0.47	31
Senior management (Levels 13-15)	27	0%	19	23	1.17	
MM and S57	12	0%	3	3	4	
Total	147	19%	173	210	7.98	61

** - Number of employees in post at the beginning of the year*
**Average is calculated by taking sick leave in column 2 divided by total employees in column 5*

T 4.3.2



T 4.3.3

COMMENT ON INJURY AND SICK LEAVE:

The Municipality did not experience any injury on duty and also the sick leave has been properly managed as there was no sick leave days abused, the reduction of number leave days used is proof that there has been an improvement in that area. The proof of absence due to ill health is always requested upon arrival of the employee if they reported sick for more than 2 working days as per leave policy. In this instance there are no incidents of sick leave abuse that were recorded during this financial year. The Municipality has installed a new system that assists to determine the accrued leave days and used to minimize inaccurate transactions, this is interfaced with the payroll system and it updates the information on regular basis without interference of individuals.

T 4.3.4

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
N/A	N/A	N/A	N/A	N/A
				T 4.3.5

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken	Date Finalised
N/A	N/A	N/A	N/A
			T 4.3.6

COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:

During this financial year there were no cases of financial misconduct reported and or no official was suspended on account of misconduct.

T 4.3.7

4.4 PERFORMANCE REWARDS

Performance Rewards By Gender					
Designations	Beneficiary profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards Year 1 R' 000	Proportion of beneficiaries within group %
Lower skilled (Levels 1-2)	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
Skilled (Levels 3-5)	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
Highly skilled production (levels 6-8)	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
Highly skilled supervision (levels 9-12)	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
Senior management (Levels 13-15)	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
MM and S57	Female	N/A	N/A	N/A	#VALUE!
	Male			N/A	
Total					
Has the statutory municipal calculator been used as part of the evaluation process ?					Yes/No
Note: MSA 2000 S51(d) requires that … 'performance plans, on which rewards are based should be aligned with the IDP'… (IDP objectives and targets are set out in Chapter 3) and that Service Delivery and Budget Implementation Plans (developed under MFMA S69 and Circular 13) should be consistent with the higher level IDP targets and must be incorporated appropriately in personal performance agreements as the basis of performance rewards. Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above). *T 4.4.1*					

COMMENT ON PERFORMANCE REWARDS:

The assessment has been conducted for most of officials except for Sec 57 Managers and they are only awaiting consideration of the Performance Advisory Committee, the meetings were scheduled on number of occasions but could not sit due to other administrative pressing matter. It is expected that the matter will be settled during the first quarter of the new financial year. However the Performance Advisory Committee has set discuss number of cases fro various departments

T 4.4.1.1

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

Note: MSA 2000 S68 (1) requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

In terms of capacity development the Municipality aligns its self with the National Treasury directive on competency framework and this has been adhered to as required. The Municipality has established a skills development unit that seeks to ensure that all employees at all levels are relevantly capacitated within their field of operations to enhance high level of productivity. The Municipality is currently busy with LGSETA training which includes councillors and community members. Officials and Managers are trained on Municipal Finance Level 4 and 6. All councillors, community and Officials for level 4 have already completed are in a process of preparing for graduations. this is through grant allocation to municipalities. ll of the Municipal Finance Management program Level 6 will be completing their course during the second quarter period as a competency requirement.

T 4.5.0

4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management level	Gender	Employees in post as at 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
		No.	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target
MM and s57	Female	1	1	1	1	0	0	0	0	0	0	0	0	1
	Male	2	0	0	0	0	0	0	1	1	1	1	1	2
Councillors, senior officials and managers	Female	30	25	25	25	19	19	19	0	0	0	44	44	44
	Male	28	12	12	12	9	9	9	0	0	0	21	21	21
Technicians and associate professionals*	Female	2	0	0	0	2	2	2	0	0	0	2	2	2
	Male	3	0	0	0	2	2	2	0	0	0	2	2	2
Professionals	Female	0	0	0	0	0	0	0	0	0	0	0	0	0
	Male	2	0	0	0	0	0	0	2	0	0	2	2	2
Sub total	Female	33	26	26	26	21	21	21	0	1	0	46	46	47
	Male	35	12	12	12	11	11	11	3		1	26	26	27
Total		68	38	38	51	32	32	33	3	1	1	72	72	74

**Registered with professional Associate Body e.g CA (SA)* *T4.5.1*

Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c)	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
Accounting officer	1	1	1	1	1	1
Chief financial officer	1	1	1	1	1	1
Senior managers	1	1	1	1	1	1
Any other financial officials	21	21	21	21	21	19
Supply Chain Management Officials	7	7	7	7	7	7
Heads of supply chain management units	0	0	0	0	0	0
Supply chain management senior managers	0	0	0	0	0	0
TOTAL	31	31	31	31	31	29

** This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)* *T 4.5.2*

										R'000
Management level	Gender	Employees as at the beginning of the financial year	Original Budget and Actual Expenditure on skills development Year 1							
			Learnerships		Skills programmes & other short courses		Other forms of training		Total	
		No.	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual	Original Budget	Actual
MM and S57	Female	1	37 000.00	37 000.00	0	0	0	0	37 000.00	37 000.00
	Male	2	22 000.00	21 043.86	0	0	0	0	22 000.00	21 043.86
Legislators, senior officials and managers	Female	30	55 000.00	58 515.79	65 000.00	55 000.00	0	0	120 000.00	113 515.79
	Male	28	63 000.00	63 000.00	61 043.82	61 043.82	0	0	124 043.83	124 043.82
Professionals	Female	0	0	0	0	0	0	0	0	0
	Male	2	47 100.00	47 100.00	0	0	35 000.00	29 877.16	82 100.00	76 977.16
Technicians and associate professionals	Female	2	0	0	70 429.92	70 429.92	40 000.00	32 244.82	110 429.92	102 674.74
	Male	3	0	0	120 000.00	101 920.00	15 000.00	12 580.00	135 000.00	114 500.00
Clerks	Female	92	0	0	0	0	0	0	0	0
	Male	61	0	0	0	0	0	0	0	0
Service and sales workers	Female	0	0	0	124 000.00	123 500.00	0	0	124 000.00	123 500.00
	Male	0	0	0	60 000.00	41 429.80	18 426.26	14210.53	78 426.26	55 640.33
Plant and machine operators and assemblers	Female	0	0	0	0	0	0	0	0	0
	Male	11	0	0	0	0	0	0	0	0
Elementary occupations	Female	22	70 000.00	56 000.00	35 000.00	21 620.00	0	0	105 000.00	177 620.00
	Male	14	2 000.00	1 928.00	0	0	0	0	2 000.00	1 928.00
Sub total	Female	57	162 000.00	151 515.79	294 429.92	395 979.84	40 000.00	32 244.82	496 429.92	454 310.53
	Male	47	134 100.00	133 071.86	204 393.62	204 393.62	108 426.26	14 210.53	443 570.09	394 133.17
Total			296100.00	284587.65	535473.74	474943.54	108 426.26	88 912.51	940 000.00	848 443.70
*% and *R value of municipal salaries (original budget) allocated for workplace skills plan.									%*	*R 940 000.00
										T4.5.3

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:

In terms of capacity development the Municipality aligns its self with the National Treasury directive on competency framework and this has been adhered to as required. The Municipality has established a skills development unit that seeks to ensure that all employees at all levels are relevantly capacitated within their field of operations to enhance high level of productivity. The Municipality is currently busy with LGSETA training which includes councillors and community members, this is through grant allocation to municipalities. Officials and Managers are trained on Municipal Finance Level 4 and 6. All councillors, community and Officials for level 4 have already completed are in a process of preparing for graduations. All of the Municipal Finance Management program Level 6 will be completing their course during the second quarter period as a competency requirement.

T 4.5.4

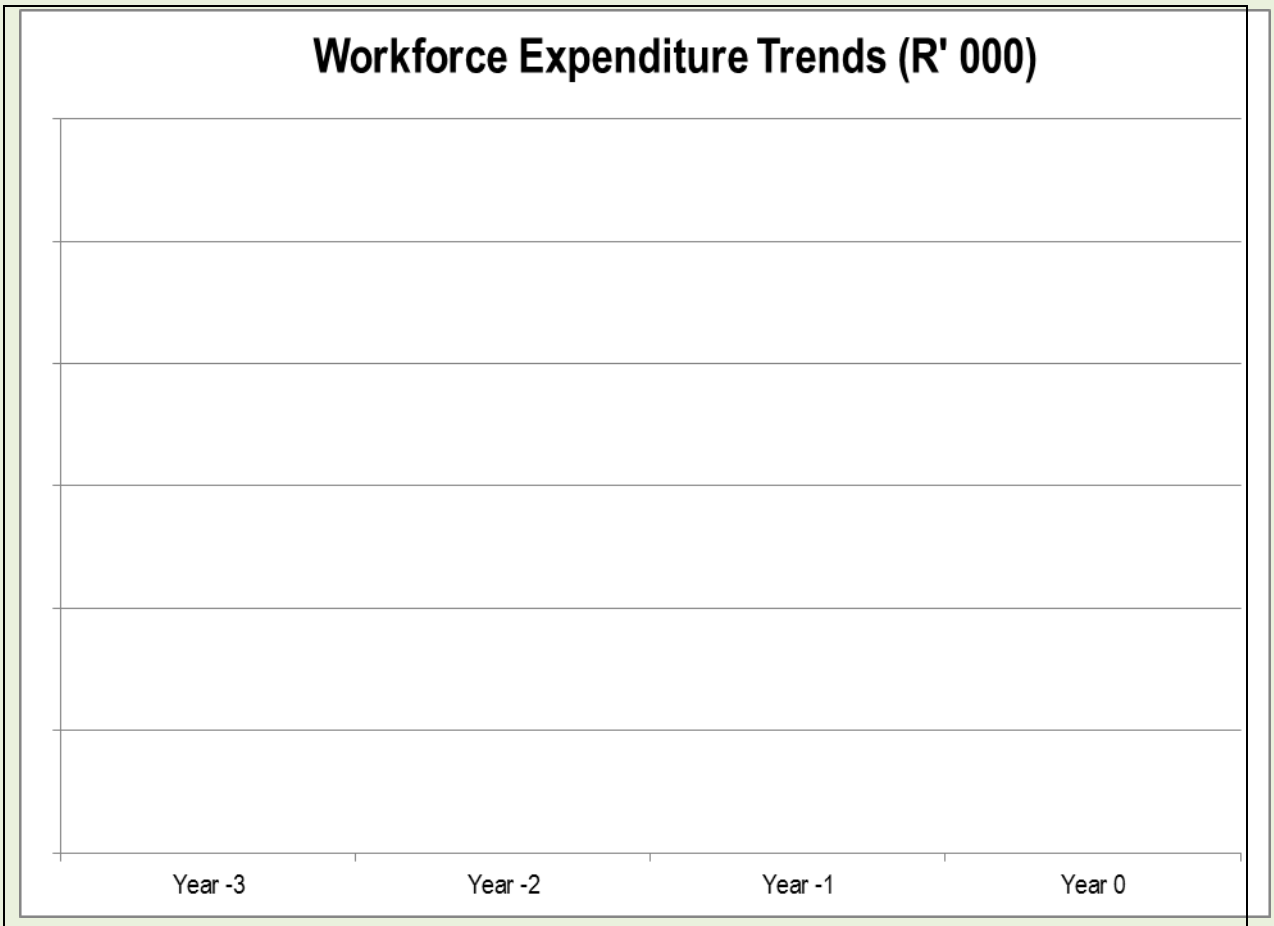
COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

The Municipality is equitably distributing its budget funding on training of both Councilors and Officials to balance the level of up skilling its workforce and no over or under expenditure was experienced, thus includes community capacity building in all wards through LGSETA. The LGSETA is identifying training programs that could be funded and accredited service providers and transfer the budget in a form grant to the Municipality to facilitate payments through the SETA.

T 4.6.0

4.6 EMPLOYEE EXPENDITURE



Source: MBRR SA22 *T 4.6.1*

COMMENT ON WORKFORCE EXPENDITURE:
The Municipality is equitably distributing its budget funding on training of both Councilors and Officials to balance the level of up skilling its workforce and no over or under expenditure was experienced, thus includes community capacity building in all wards through LGSETA. The LGSETA is identifying training programs that could be funded and accredited service providers and transfer the budget in a form grant to the Municipality to facilitate payments through the SETA.
T 4.6.1.1

Number Of Employees Whose Salaries Were Increased Due To Their Positions Being Upgraded		
Beneficiaries	Gender	Total
Lower skilled (Levels 1-2)	Female	N/A
	Male	N/A
Skilled (Levels 3-5)	Female	N/A
	Male	N/A
Highly skilled production (Levels 6-8)	Female	N/A
	Male	N/A
Highly skilled supervision (Levels9-12)	Female	N/A
	Male	N/A
Senior management (Levels13-16)	Female	N/A
	Male	N/A
MM and S 57	Female	N/A
	Male	N/A
Total		0
Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).		*T 4.6.2*

Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation				
Occupation	Number of employees	Job evaluation level	Remuneration level	Reason for deviation
N/A	N/A	N/A	N/A	N/A

Employees appointed to posts not approved				
Department	Level	Date of appointment	No. appointed	Reason for appointment when no established post exist
N/A	N/A	N/A	N/A	N/A
				T 4.6.4

COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE:

The Municipality has during this financial year promoted traffic personnel in an attempt to put them on the same level with their counter parts from other Municipalities of the same category as a retention strategy of skills and institutional memory to ensure continuity within the municipality

T 4.6.5

DISCLOSURES OF FINANCIAL INTERESTS

The Municipality is taking this process very serious and it is done regularly in every formal meeting where internal and external stakeholders are involved. e.g Audit Committee, Council meeting and Management etc. All Officials at the beginning of every financial are compelled to complete declaration forms to ensure the municipality is aware of their relationship status, members of evaluation and adjudication committee are also expected to disclose their interest to eliminate element of conflict interest.

T 4.6.6

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

.

T 5.0.1

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

Note: Statements of Revenue Collection Performance by vote and by source are included at ***Appendix K****.*

The Municipality is hundred percent % rural and grant dependent with low revenue collection, it provides various services efficiently and cost effectively with limited resources at its disposal, The Municipality is prioritizing allocation of resources as per the IDP to address community needs although there are operational challenges in some areas due functions and powers. The Municipality is using consultancy on collection of revenue, during the budget process the average projection of SARS returns is considered to curb the unauthorized expenditure should the payment be effected late and or in the next financial year. The Municipality has since established Annual Financial statements unit in an attempt to reduce usage of consultancy for compilation and reporting on financial statements. The has been a problem in receiving payments from National and Provincial Public Works for property rates and thus has adversely affected implementation of Infrastructure projects which some were put on hold due financial constraints. However, through intervention of Local Government and Human Settlement the payment was processed although it was already late for utilization in this financial year.

T 5.1.0

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Description	Year 0											Year -1			
R thousands	Original Budget	Budget Adjustments (i.t.o. s28 and s31 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Virement (i.t.o. Council approved policy)	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Financial Performance															
Property rates	3 310	–	3 310	–		3 310									
Service charges			–			–									
Investment revenue	1 300	–	1 300			1 300									
Transfers recognised - operational	78 447	2 065	80 512			80 512									
Other own revenue	1 450	15 944	17 394			17 394									
Total Revenue (excluding capital transfers and contributions)	84 507	18 009	102 516	–	–	102 516	–	–	–	–	–	–	–	–	–
Employee costs	34 235	2 256	36 491			36 491									
Remuneration of councillors	8 450	50	8 500			8 500									
Debt impairment	3 010	–	3 010			3 010									
Depreciation & asset impairment	1 200	6 000	7 200			7 200									
Finance charges	80	–	80			80									
Materials and bulk purchases	990	3 557	4 547			4 547									
Transfers and grants	–	–	–			–									
Other expenditure	32 083		38 077												

		5 994				38 077									
Total Expenditure	80 048	17 857	97 905	–	–	97 905	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)															
Transfers recognised - capital			–			–									
Contributions recognised - capital & contributed assets			–			–									
Surplus/(Deficit) after capital transfers & contributions															
Share of surplus/ (deficit) of associate			–			–									
Surplus/(Deficit) for the year															
Capital expenditure & funds sources															
Capital expenditure															
Transfers recognised - capital	24 671	22 917	47 588			47 588									
Public contributions & donations			–			–									
Borrowing			–			–									
Internally generated funds	8 540	32 915	41 455			41 455									
Total sources of capital funds	33 211	55 832	89 043	–	–	89 043	–	–	–	–	–	–	–	–	–
Cash flows															
Net cash from (used) operating			–			–									
Net cash from (used) investing			–			–									
Net cash from (used) financing			–			–									
Cash/cash equivalents at the year end															

T 5.1.1

Financial Performance of Operational Services						
						R '000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Operating Cost						
Water	–	–	–	–	#DIV/0!	#DIV/0!
Waste Water (Sanitation)	–	–	–	–	#DIV/0!	#DIV/0!
Electricity	–	–	–	–	#DIV/0!	#DIV/0!
Waste Management	–	–	–	–	#DIV/0!	#DIV/0!
Housing	–	–	–	–	#DIV/0!	#DIV/0!
Component A: sub-total	–	–	–	–	#DIV/0!	#DIV/0!
Waste Water (Stormwater Drainage)	–	–	–	–	#DIV/0!	#DIV/0!
Roads	–	–	–	–	#DIV/0!	#DIV/0!
Transport	–	–	–	–	#DIV/0!	#DIV/0!
Component B: sub-total	–	–	–	–	#DIV/0!	#DIV/0!
Planning	–	–	–	–	#DIV/0!	#DIV/0!
Local Economic Development	–	–	–	–	#DIV/0!	#DIV/0!
Component B: sub-total	–	–	–	–	#DIV/0!	#DIV/0!
Planning (Strategic & Regulatary)	–	–	–	–	#DIV/0!	#DIV/0!
Local Economic Development	–	–	–	–	#DIV/0!	#DIV/0!
Component C: sub-total	–	–	–	–	#DIV/0!	#DIV/0!
Community & Social Services	–	–	–	–	#DIV/0!	#DIV/0!
Enviromental Proctection	–	–	–	–	#DIV/0!	#DIV/0!
Health	–	–	–	–	#DIV/0!	#DIV/0!
Security and Safety	–	–	–	–	#DIV/0!	#DIV/0!
Sport and Recreation	–	–	–	–	#DIV/0!	#DIV/0!
Corporate Policy Offices and Other	–	–	–	–	#DIV/0!	#DIV/0!
Component D: sub-total	–	–	–	–	#DIV/0!	#DIV/0!
Total Expenditure	–	–	–	–	#DIV/0!	#DIV/0!
						T 5.1.2

COMMENT ON FINANCIAL PERFORMANCE:

The Municipality is doing well in other financial aspects however there is still a challenge in revenue collection which to a certain extent has adverse outcome in ensuring the credibility of the entire budget. It important to note that this revenue collected is used to implement infrastructural projects, however we have struggled during this financial year to collect property rates from National and Provincial Public Works, however the Municipality has since sourced intervention from department of Local Government and Human Settlement which has yielded positive results as ultimately the payment was finally made.

T5.1.3

5.2 GRANTS

Grant Performance						
						R' 000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
Operating Transfers and Grants						
National Government:	86 867	131 218	131 382	131 382		
Equitable share	82 376	99 822	99 822	99 822	100	100
Municipal Systems Improvement	934	930	930	930	100	100
Department of Water Affairs						
Levy replacement						
Other transfers/grants [insert description]	3 557	31 396	31 560	31 560	100	100
Provincial Government:	750	1 750	1 750	1 599	90	90
Health subsidy						
Housing						
Ambulance subsidy						
Sports and Recreation	750	1 750	1 750	1 599	90	90
Other transfers/grants [insert description]						
District Municipality:			3 500			
[NMMDM Water Grant]			3 500			
Other grant providers:			316			
[Kalgold mine Grant]			316	253		80
Total Operating Transfers and Grants	81 943					

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Full list of provincial and national grants available from published gazettes.

T 5.2.1

COMMENT ON OPERATING TRANSFERS AND GRANTS:

The Municipality has received the grant from Department of Arts, Culture and Traditional for administrative requirements of Library Services which assist I the day to day operations and also to buy equipment's. The is also National Lottery Distribution fund received that assist to improve and or upgrade of Municipal Infrastructure and finally it is important to also indicate that the municipality has received LGSETA grant to provide capacity building of Councilors, Community and Officials in skills program.

T 5.2.2

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
Parastatals						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"		N/A				
B - "Project 2"						
Foreign Governments/Development Aid Agencies						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"	N/A					
B - "Project 2"						
Private Sector / Organisations						
A - "Project 1"						
A - "Project 2"	N/A					
B - "Project 1"						
B - "Project 2"						
Provide a comprehensive response to this schedule						*T 5.2.3*

COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:

The Municipality has received the grant from Department of Arts, Culture and Traditional for administrative requirements of Library Services which assist I the day to day operations and also to buy equipment's. The is also National Lottery Distribution fund received that assist to improve and or upgrade of Municipal Infrastructure and finally it is important to also indicate that the municipality has received LGSETA grant to provide capacity building of Councilors, Community and Officials in skills program.

T 5.2.4

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The assets are kept in terms of GRAP 17 and assets management policy of the municipality. These assets are all included in the Assets Register as per GRAP requirements. The Municipality has acquired number of Assets that include movable and immovable during this financial year, there is a provision made for risk circumstances in a form of Insurance to protect a total loss of municipal properties.

T 5.3.1

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Name	Kraaipan Community Library			
Description	Community Asset			
Asset Type	Libraries			
Key Staff Involved	Technical Services			
Staff Responsibilities				
	Year -3	Year -2	Year -1	Year 0
Asset Value		2 620 12.00	2,850,279,00	R 11 864 275
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	Madibogo Tax Rank			
Description	Infrastructure Assets			
Asset Type	Roads			
Key Staff Involved	Technical Services			
Staff Responsibilities				
	Year -3	Year -2	Year -1	Year 0
Asset Value		2 622 957.00	1,863,217,00	R3 846 673
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 3				
Name	Kraaipan Road One (1) 5900M			

Description	Infrastructure Assets			
Asset Type	Roads			
Key Staff Involved	Technical Services			
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
		1 927 177.07	2,796,765	R10 936 832
Capital Implications	MIG Funding			
Future Purpose of Asset	For service delivery and community development			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
Asset 1				
Name	2015-Ford Transit 2.2 Diesel 23 Setter			
Description				
Asset Type	Motor Vehicles			
Key Staff Involved	Corporate services			
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			1 742 811.32	R782 116.66
Capital Implications				
Future Purpose of Asset	For service delivery			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
Asset 2				
Name	2015-Ford Tourneo 2.2 Diesel 8 Seater			
Description				
Asset Type	Motor Vehicles			
Key Staff Involved	Corporate services			
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			1 340 919.32	R682 922.02
Capital Implications				
Future Purpose of Asset	For service delivery			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			

Asset 3				
Name	2015-Ford Ranger 2.2 Double Cab-Diesel			
Description				
Asset Type	Motor Vehicles			
Key Staff Involved	Corporate services			
Staff Responsibilities				
Asset Value	Year -3	Year -2	Year -1	Year 0
			729 820.74	R527 896.01
Capital Implications				
Future Purpose of Asset	For service delivery			
Describe Key Issues				
Policies in Place to Manage Asset	Yes			
				T 5.3.2

COMMENT ON ASSET MANAGEMENT:

The municipality has embarked on IDP projects that will better the lives of communities and they were successfully implemented. During this financial year the municipality has maintained the high mast lights and currently the long outstanding High Mast lights of Setlagole are currently functional. Among other assets that the Municipality has acquired includes Community halls and motor vehicles for the day to day running of Municipal functions

T 5.3.3

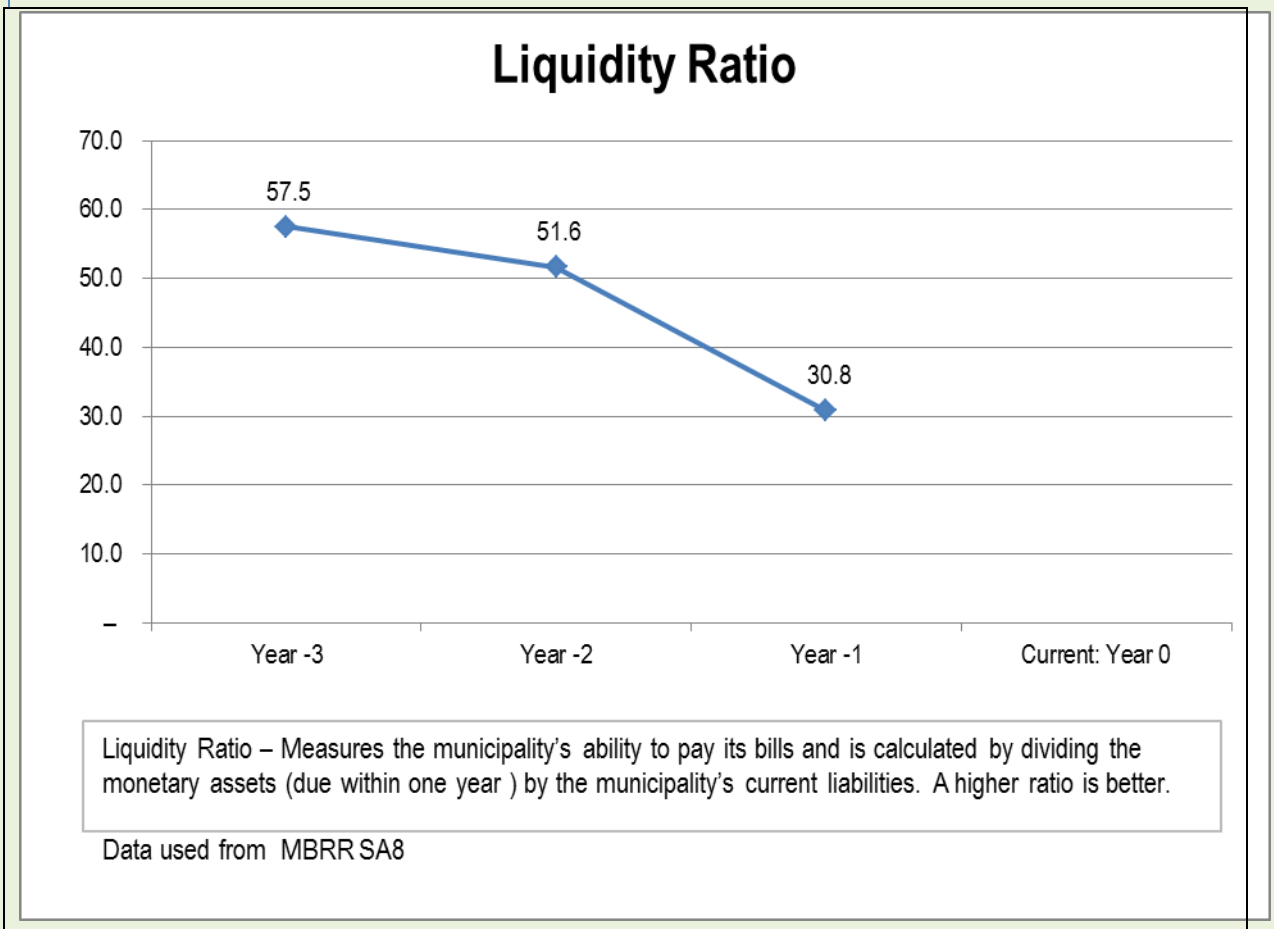
Repair and Maintenance Expenditure: Year 0				
				R' 000
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	7 350 000	7 390 000	6 881	509
				T 5.3.4

COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:

The above reflected includes the repairs and maintenance of High mast lights and other assets such as white, yellow fleet as well as the building and all properties of the municipality.

T 5.3.4.1

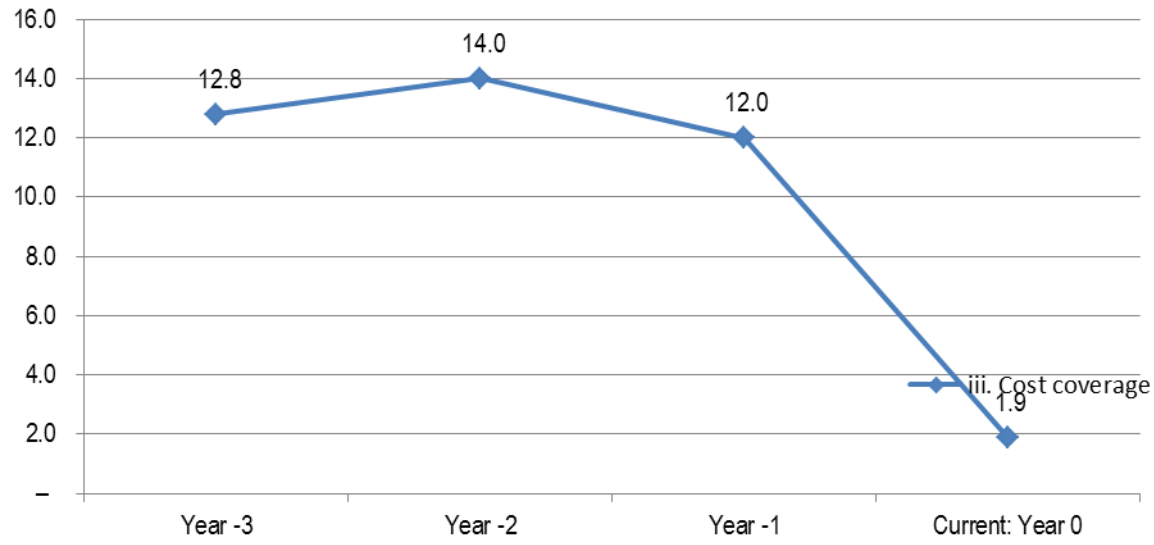
5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS



Liquidity Ratio – Measures the municipality's ability to pay its bills and is calculated by dividing the monetary assets (due within one year) by the municipality's current liabilities. A higher ratio is better.

Data used from MBRR SA8

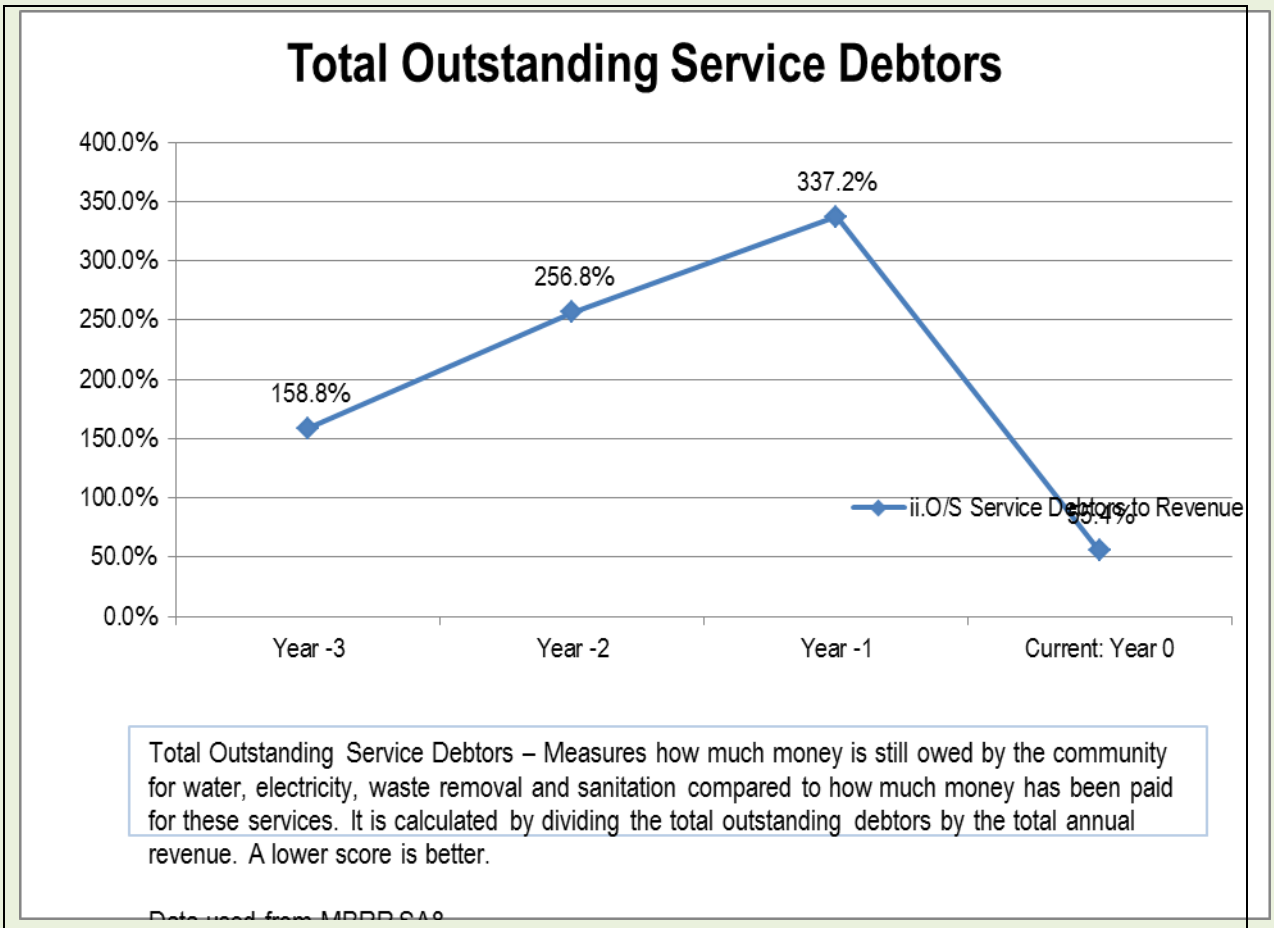
T 5.4.1



Cost Coverage– It explains how many months expenditure can be covered by the cash and other liquid assets available to the Municipality excluding utilisation of grants and is calculated

Data used from MBRR SA8

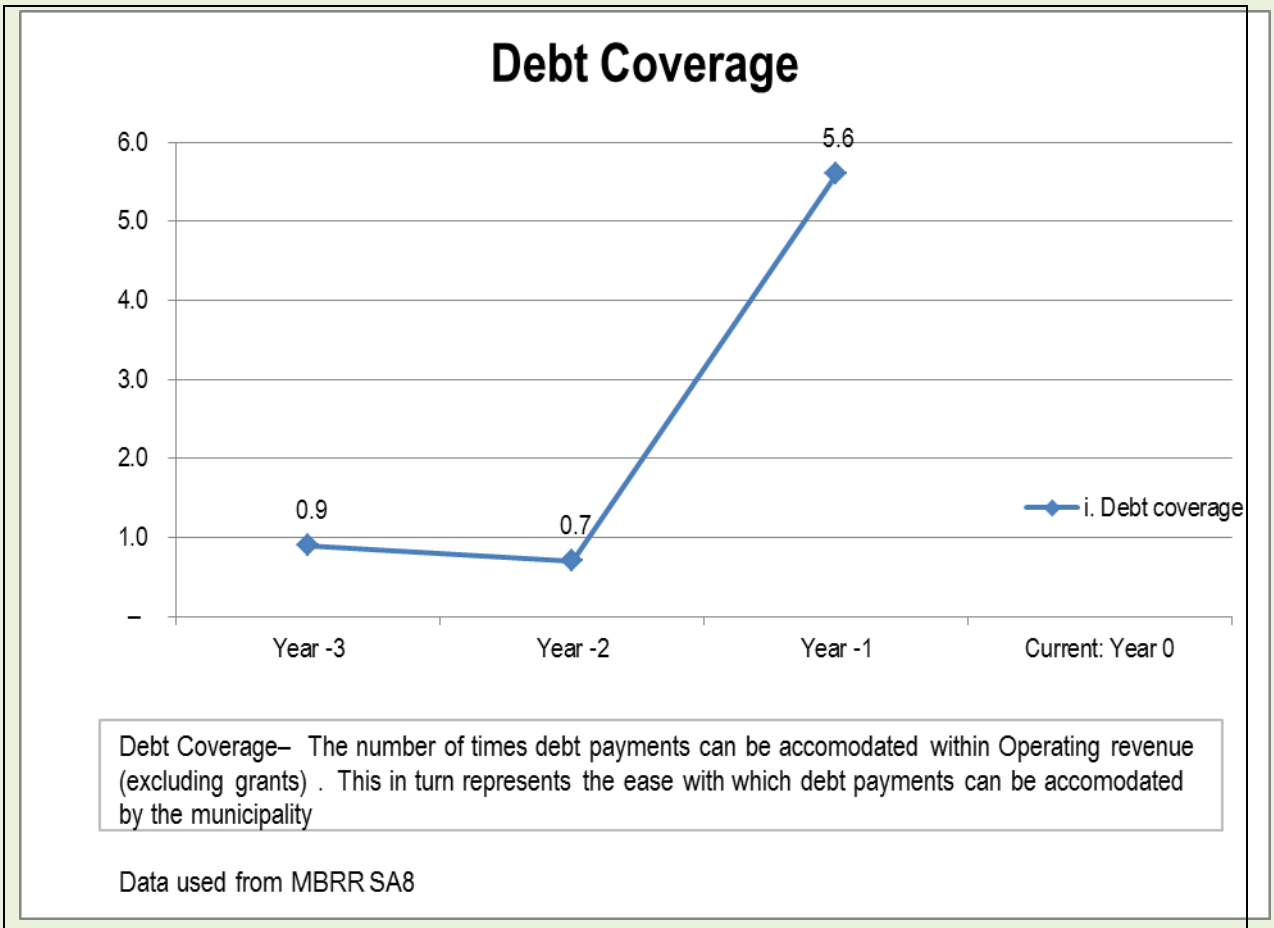
T 5.4.2



Total Outstanding Service Debtors – Measures how much money is still owed by the community for water, electricity, waste removal and sanitation compared to how much money has been paid for these services. It is calculated by dividing the total outstanding debtors by the total annual revenue. A lower score is better.

Data used from MBRR SA8

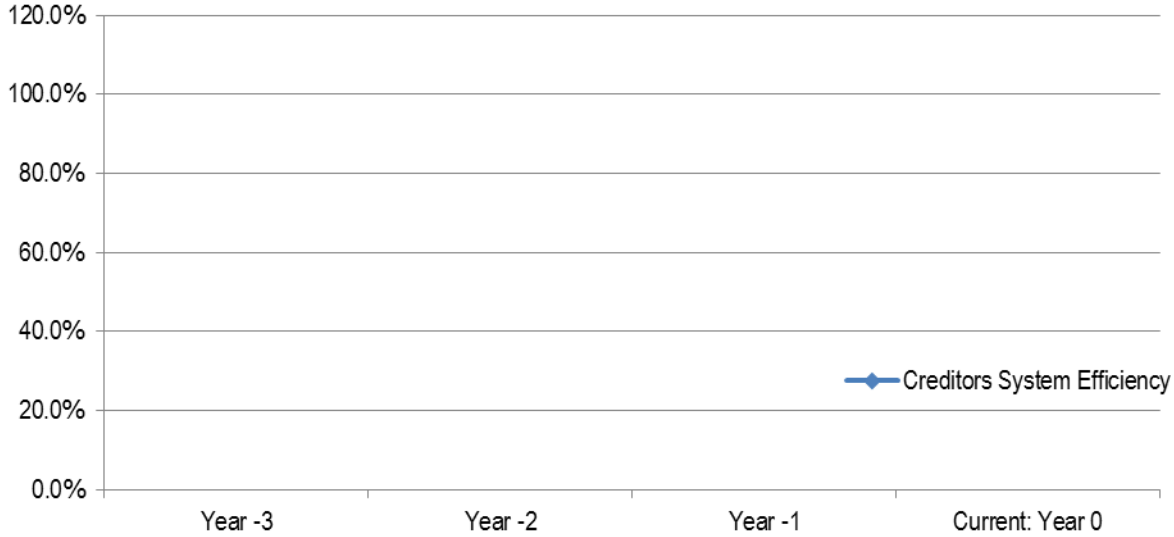
T 5.4.3



Debt Coverage– The number of times debt payments can be accomodated within Operating revenue (excluding grants) . This in turn represents the ease with which debt payments can be accomodated by the municipality

Data used from MBRR SA8

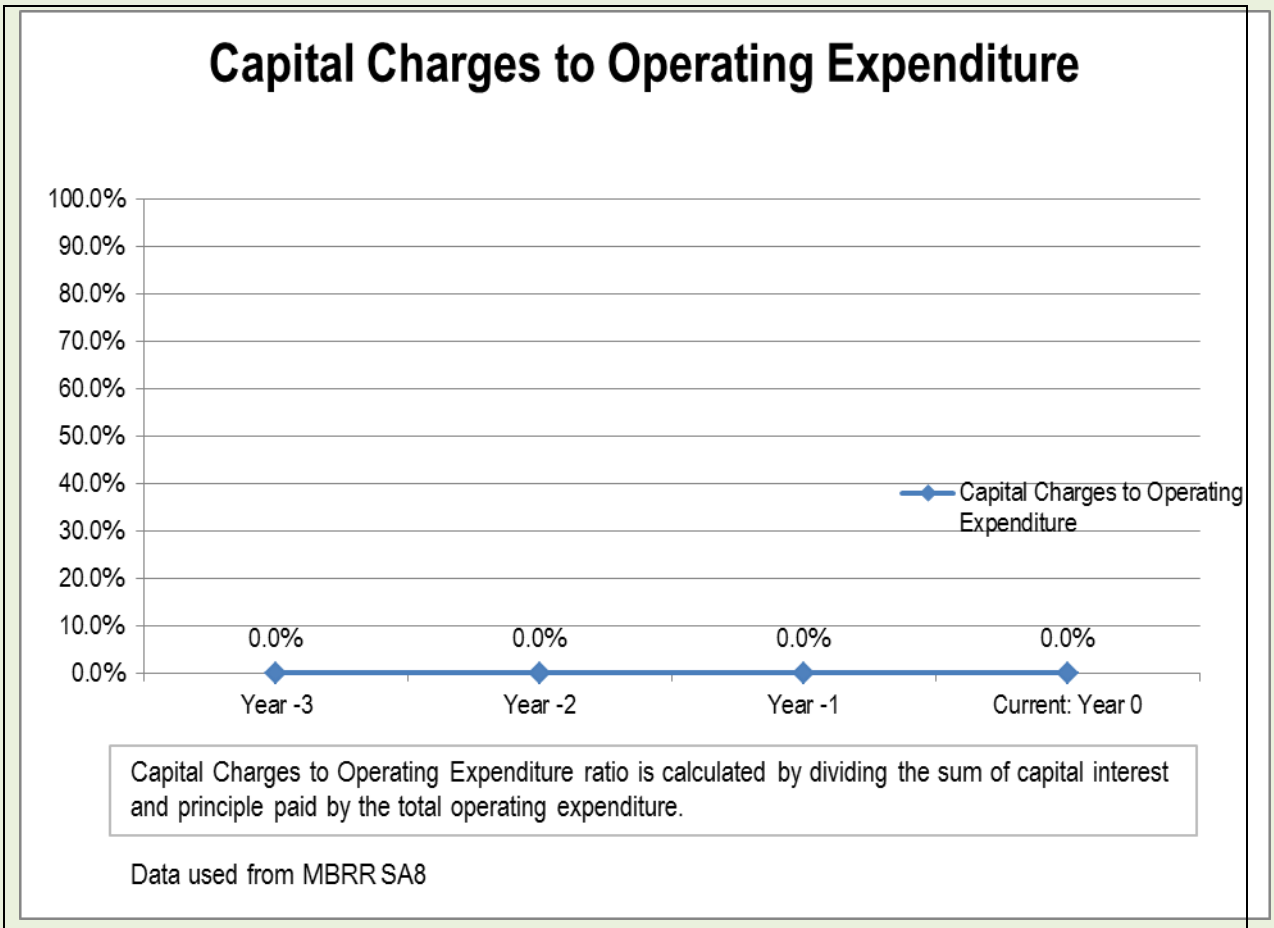
T 5.4.4



Creditor System Efficiency – The proportion of creditors paid within terms (i.e. 30 days). This ratio is calculated by outstanding trade creditors divided by credit purchases

Data used from MBRR SA8

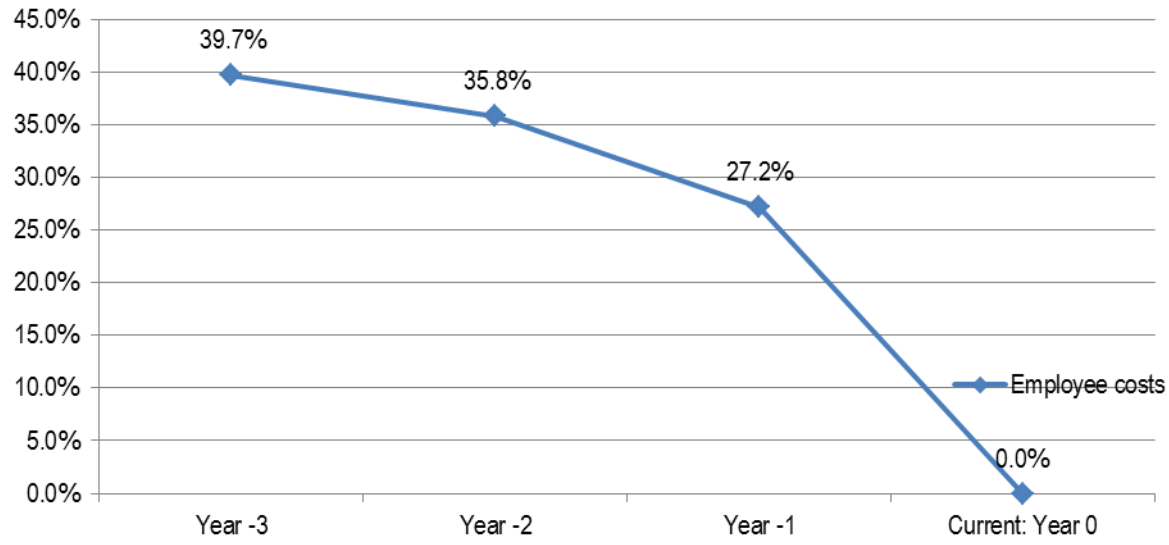
T 5.4.5



Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8

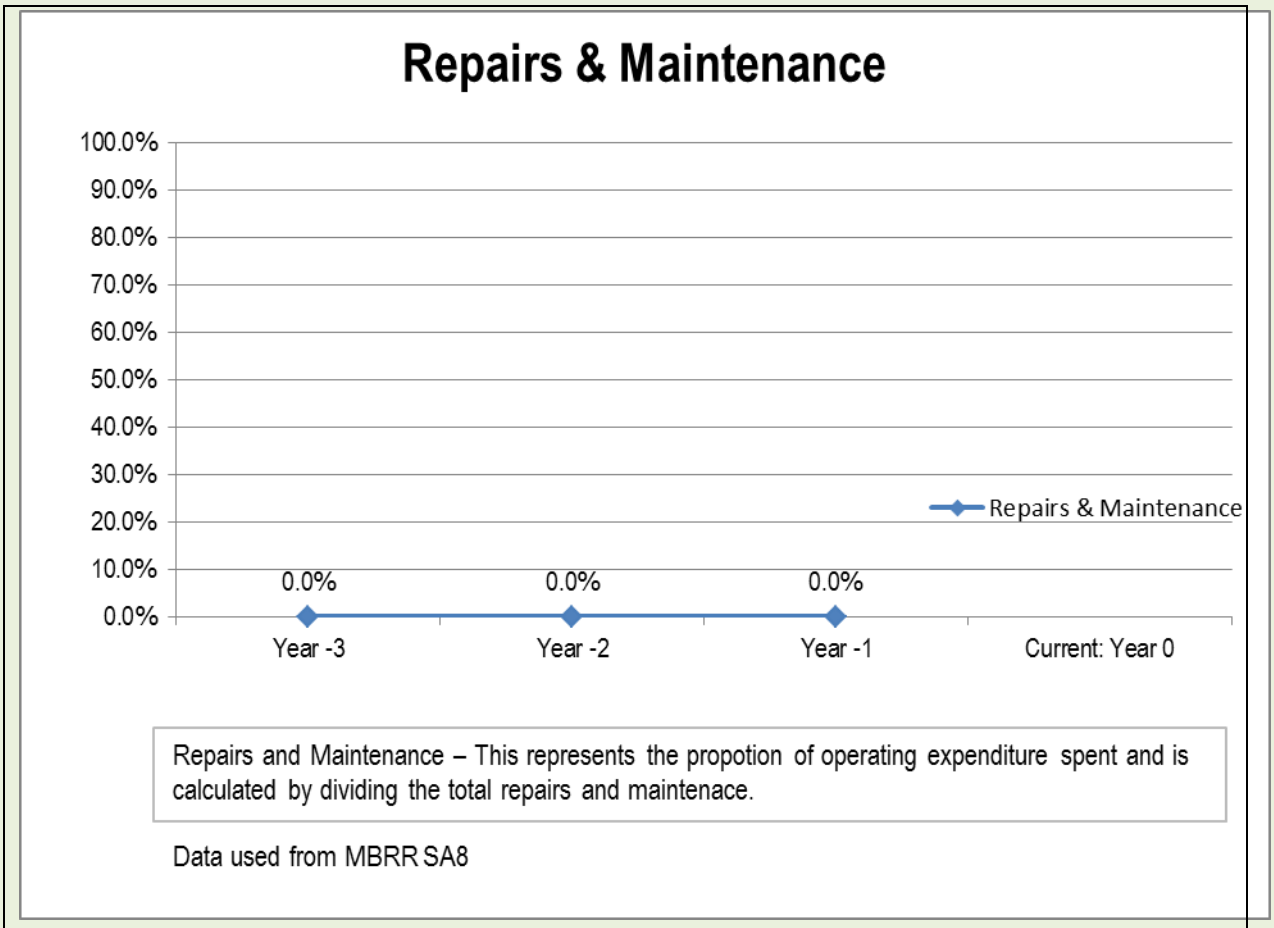
T 5.4.6



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

Data used from MBRR SA8

T 5.4.7



T 5.4.8

COMMENT ON FINANCIAL RATIOS:

The municipality has performed well with the resources and assets entrusted to it. It has maintained asset base to ensure the continued operations and service delivery provisions. The municipality has the ability to manage short term assets and liabilities to ensure business continuity. The municipality has ability to overcome economic or external financial shocks. It is important to indicate that there are some assets which are found within the Municipality The Municipality is in sound financial position thus can be sustained over a period of a quarter,

T 5.4.9

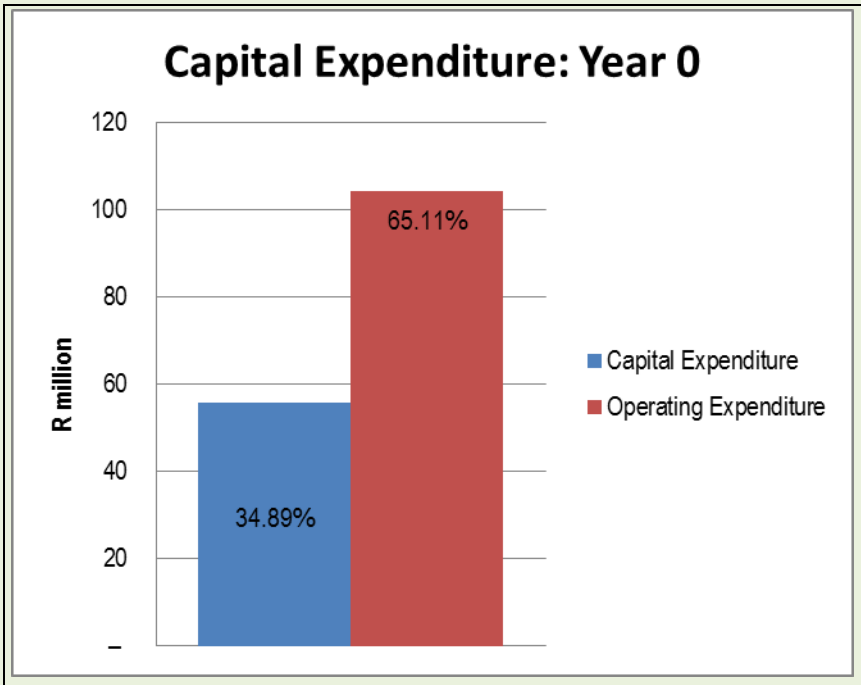
COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Ratlou has planned its projects in phases due to availability of budget as contained in the IDP; most of the projects were MIG funded, the projects that were planned for this financial year as per their phases were completed, although there were some serious delays in payments which were to assist to fund certain projects The Municipality has successfully spend its MIG as per the allocated budget, however the Municipality was compelled to suspend some of the planned projects due to none payment of property rates by debtors.

T 5.5.0

5.5 CAPITAL EXPENDITURE



T 5.5.1

5.6 SOURCES OF FINANCE

R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance
Capital Expenditure	138	135	133	4.0%
	33	56	56	-68.6%
Operating Expenditure	982	986	987	-0.5%
	80	104	104	-30.3%
Total expenditure	113	160	160	-41.5%
Water and sanitation	–	–	70	
Electricity	–	–	–	
Housing	–	–	–	
Roads, Pavements, Bridges and storm water	–	–	–	
Other	–	–	–	
	–	–	–	
External Loans	–	–	–	
Internal contributions	–	–	–	
Grants and subsidies	–	–	–	
Other	–	–	–	
	–	–	–	
External Loans	–	–	–	
Grants and subsidies	103	105	–	100.0%
Investments Redeemed	–	–	–	
Statutory Receipts (including VAT)	–	15	–	
Other Receipts	6	6	–	100.0%
	109	126	–	100.0%
Salaries, wages and allowances	43	45	–	100.0%
Cash and creditor payments	–	–	–	
Capital payments	33	56	–	100.0%
Investments made	–	–	–	
External loans repaid	–	–	–	
Statutory Payments (including VAT)	–	–	–	
Other payments	37	59	–	100.0%
	113	160	–	100.0%

COMMENT ON SOURCES OF FUNDING:

Ratlou Local Municipality is 100 % rural in nature and it therefore receiving equitable share from National Treasury and Local Government; Ngaka Modiri Molema District water fund and it is also generating its income through collection of SARS V.A.T returns and property rates as well as revenue collection from rentals. There are challenges with regard to collecting revenue from property rates as government department are not paying in time and as result this hampers the pace at which services are to be rendered to our beneficiaries.

T 5.6.1.1

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects* R' 000					
Name of Project	Current: Year 0			Variance: Current Year 0	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
A -Madibogo pan Sports Ground	1 800 000	12 000 000	764 309	42%	0
B - Logagane Community Hall	2 954 330	4 500 000	1 365 550	46%	0
C - Upgrading of Gravel Roads Adjoining R375 in Moshawane and Logageng Phase 2	17 141 000	4 650 000	16 856 551	98%	0%
D – Upgrading of Link Roads (Lohatlheng to motsitlane)	13 739 000	13 739 000	5 525 192	40%	0%
** Projects with the highest capital expenditure in Year 0*					
Name of Project - A					
Objective of Project	MadibogoPan Sports Ground				
Delays	None				
Future Challenges	None				
Anticipated citizen benefits					
Name of Project - B					
Objective of Project	Logagane Community Hall				
Delays	None				
Future Challenges	None				
Anticipated citizen benefits					
Name of Project - C					
Objective of Project	Upgrade Road (Phase 02 of Moshawane & Logageng Roads adjoining R375 Road)				
Delays	None				
Future Challenges	None				
Anticipated citizen benefits	Improvements of access roads between villages				
Name of Project - D					
Objective of Project	Upgrading of Link Roads (Lohatlheng to motsitlane)				
Delays	None				
Future Challenges	None				
Anticipated citizen benefits	Improvements of access roads between villages				
T 5.7.1					

COMMENT ON CAPITAL PROJECTS:

Ratlou Local Municipality capital projects that were MIG funded were all completed within the required time, this exclude the own funded and National Lottery funded projects which could not be completed due to poor performance of the contractor who has since been terminated from rendering the service.

T 5.7.1.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS

There are number of infrastructure projects which were put on hold due financial constraints and thus created a serious backlog than expected. The last trench of MIG was also withheld by National treasury, while government Departments is owing the Municipality big amounts on property rates.

T 5.8.1

Service Backlogs as at 30 June Year 0				Households (HHs)
	*Service level above minimum standard		**Service level below minimum standard	
	No. HHs	% HHs	No. HHs	% HHs
Water		%		%
Sanitation	The accurate statics could be sourced from the district as a water service authority	%	The accurate statics could be sourced from the district as a water service authority	%
Electricity		%		%
Waste management		%		%
Housing		%		%
*% HHs are the service above/below minimum standard as a proportion of total HHs. 'Housing' refers to * formal and ** informal settlements.*				*T 5.8.2*

Municipal Infrastructure Grant (MIG)* Expenditure Year 0 on Service backlogs						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjust-ments Budget	
Infrastructure - Road transport						
Roads, Pavements & Bridges	20 220	56 520		84%	0%	N/A
Storm water				%	%	N/A
Infrastructure - Electricity				%	%	N/A
Generation				%	%	N/A
Transmission & Reticulation				%	%	N/A
Street Lighting	20	849	0	%	%	N/A

Infrastructure - Water				%	%	N/A
Dams & Reservoirs				%	%	N/A
Water purification				%	%	N/A
Reticulation				%	%	N/A
Infrastructure - Sanitation	0	0	0	%	%	N/A
Reticulation				%	%	N/A
Sewerage purification				%	%	N/A
Infrastructure - Other	0	0	0	%	%	N/A
Waste Management				%	%	N/A
Transportation				%	%	N/A
Gas				%	%	N/A
Other Specify: Community Facilities	8 785	17 300		%	%	N/A
				%	%	N/A
				%	%	NA/
				%	%	N/A
Total				%	%	N/A

** MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.*

T 5.8.3

COMMENT ON BACKLOGS:

The Municipality has on experienced service backlogs in completion of Madibogo Pan sports ground upgrading due to poor performance of the contractor and the Municipality has considered taking the upon its self to ensure completion of this project as the contractor was terminated.

T.5.8.4

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

The Municipality has during this financial year ensured that it consult with the provincial Treasury to ensure the credibility of its budget and cash flow management are GRAP compliant. It is behind this background that it can be confirmed that the Municipality financial management is in a positive sound and can sustain the municipality over a period of a quarter should there be a financial crises. The Municipality has complied with MFMA requirement that the budget should be submitted to the mayor on monthly basis through section 71 reports

T 5.9

5.9 CASH FLOW

Cash Flow Outcomes				R'000
Description	Year -1	Current: Year 0		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Ratepayers and other	67 220	3 258	34 355	120 753
Government - operating	88 717	106 487	109 952	107 218
Government - capital	27 364	27 411	27 911	28 511
Interest	1 500	1 528	1 528	2 094
Dividends				
Payments				
Suppliers and employees	(112 310)	(91 858)	(122 332)	(191 175)
Finance charges	(80)	(70)	(63)	(102)
Transfers and Grants		(1 900)	(1 800)	
NET CASH FROM/(USED) OPERATING ACTIVITIES	72 412	44 856	49 551	67 299
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE			281	
Decrease (Increase) in non-current debtors				
Decrease (increase) other non-current receivables				
Decrease (increase) in non-current investments				
Payments				
Capital assets	(61 623)	(33 205)	(82 828)	(74 745)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(61 623)	(33 205)	(82 828)	(74 745)
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Short term loans				
Borrowing long term/refinancing			36 300	
Increase (decrease) in consumer deposits				
Payments				
Repayment of borrowing		–	–	
NET CASH FROM/(USED) FINANCING ACTIVITIES	–		36 300	–
NET INCREASE/ (DECREASE) IN CASH HELD	10 789	11 651	3 304	
Cash/cash equivalents at the year begin:	21 155	27 583	27 583	
Cash/cash equivalents at the year end:	31 944	39 233	30 887	
Source: MBRR A7				*T 5.9.1*

COMMENT ON CASH FLOW OUTCOMES:

The municipality adjusted its cash flow by property rates for government properties that were effective from current year and the assets that is rollover. However the Municipality has during this financial year experienced nonpayment of property rates by the Department of Public Works, as the government could not take each other to court for none payment, the municipality had to engage the Department of Local Government and Human Settlement for intervention which ultimately resulted in National and Provincial department of Public Works paying the outstanding property rates in the municipal accounts.

T 5.9.1.1

5.10 BORROWING AND INVESTMENTS

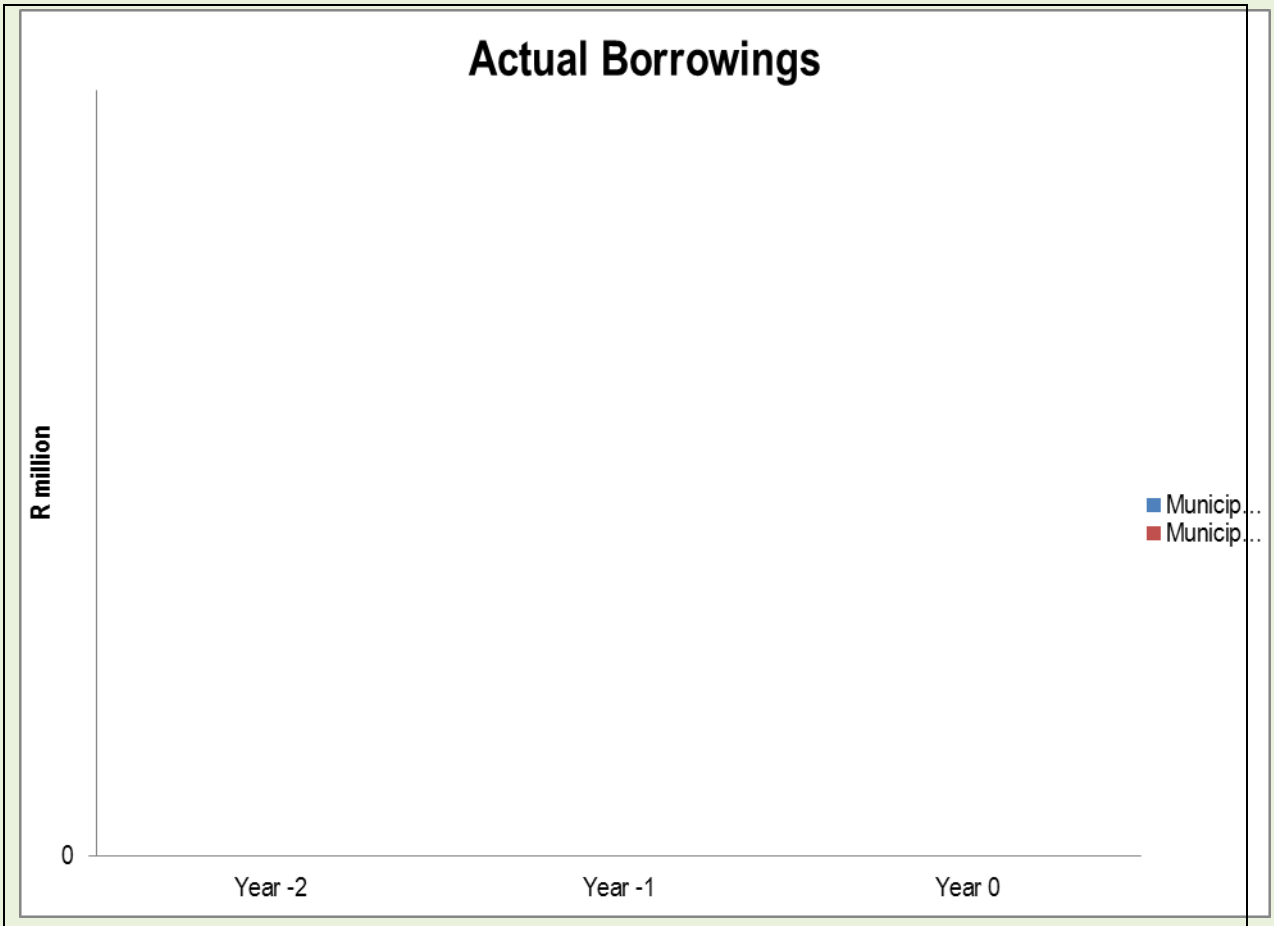
INTRODUCTION TO BORROWING AND INVESTMENTS

The Municipality has applied for MIG front loading from Development Bank of South Africa(DBSA) to ensure that all projects that has to be completed through this funding are completed within the required time and the loan has since been approved. The projects are multi-year funded and implemented

T 5.10.1

Actual Borrowings: Year -2 to Year 0			R' 000
Instrument	Year -2	Year -1	Year 0
Municipality	N/A	N/A	
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Municipality Total	0	0	0
Municipal Entities	N/A		
Long-Term Loans (annuity/reducing balance)			
Long-Term Loans (non-annuity)			
Local registered stock			
Instalment Credit			
Financial Leases			
PPP liabilities			
Finance Granted By Cap Equipment Supplier			
Marketable Bonds			
Non-Marketable Bonds			
Bankers Acceptances			
Financial derivatives			
Other Securities			
Entities Total	0	0	0

T 5.10.2


Actual Borrowings
R million
0
Year -2
Year -1
Year 0
Municip...
Municip...

T 5.10.3

Municipal and Entity Investments			
			R' 000
Investment* type	Year -2	Year -1	Year 0
	Actual	Actual	Actual
Municipality			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Municipal Bonds			
Other			
Municipality sub-total	0	0	0
Municipal Entities			
Securities - National Government			
Listed Corporate Bonds			
Deposits - Bank			
Deposits - Public Investment Commissioners			
Deposits - Corporation for Public Deposits			
Bankers Acceptance Certificates			
Negotiable Certificates of Deposit - Banks			
Guaranteed Endowment Policies (sinking)			
Repurchase Agreements - Banks			
Other			
Entities sub-total	0	0	0
Consolidated total:	0	0	0
			T 5.10.4

COMMENT ON BORROWING AND INVESTMENTS:

The Municipality has applied for MIG front loading from Development Bank of South Africa(DBSA) to ensure that all projects that has to be completed through this funding are completed within the required time and the loan has since been approved.
The projects are multi- year funded and implemented

T 5.10.5

5.11 PUBLIC PRIVATE PARTNERSHIPS

PUBLIC PRIVATE PARTNERSHIPS

The municipality does not have the Public Private Partnerships.

T 5.11.1

COMPONENT D: OTHER FINANCIAL MATTERS

5.12 SUPPLY CHAIN MANAGEMENT

SUPPLY CHAIN MANAGEMENT

The municipality has established a fully functional SCM unit with demand, acquisition, logistics and disposal components. These units are supported by various committees to ensure a smooth running of procurement processes and procedures which includes Evaluation, Adjudication and assets committee. The members of these committees are reviewed on annual basis to ensure that they comply with supply chain management legislation and that there are no transgressors and conflict of interest. The municipality has introduced the checklist to ensure compliance with laws and regulations and reviewed SCM policy. The revised unauthorized, irregular expenditure were noted by council and has been referred to MPAC for s32 and circular 68 processes to unfold.

T 5.12.1

5.13 GRAP COMPLIANCE

GRAP COMPLIANCE

The municipality is GRAP compliant. Currently a service provider has been appointed to assist the municipality with a high level review of Annual Financial Statements. The Annual Financial Statements are compiled on monthly and quarterly submitted with the quarterly performance report to council for noting. Auditor –General of South Africa is also consulted with on critical issues to ensure compliance with rules and regulations on GRAP related issues.

T 5.13.1

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

Note: The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

T 6.0.1

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS YEAR -1

6.1 AUDITOR GENERAL REPORTS YEAR -1 (PREVIOUS YEAR)

Auditor-General Report on Financial Performance: Year -1	
Audit Report Status*:	
Non-Compliance Issues	Remedial Action Taken
The audit committee did not fulfil its responsibilities as set out in legislation and in accordance with accepted best practice	1. Management will ensure that Audit Committee comply with all regulations . 2. the audit committee meet at least 4 times in the year and 3. the membership of the Audit committee was published,
Exercise oversight responsibility regarding financial and performance reporting as well as ensure compliance with section 126(1) (a) of the MFMA	Management will Exercise oversight responsibility regarding financial and performance reporting as well as ensure compliance with section 126(1) (a) of the MFMA 2. Accounting Officer will submit the AFS for audit within 2 months after the financial year end by 31 August 2016
The municipality did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls	Management will ensure that the bids specifications state the number of service to be appointed if more than service provider is to be appointed and compliance with the SCM policy which state: 28. Bid evaluation committees (1) A bid evaluation committee must - (a) Evaluate bids in accordance with - (i) the specifications for a specific procurement

There is limited oversight, management and internal controls implemented to ascertain environmental legislative compliance. On-going monitoring and supervision are not undertaken to ascertain and assess the effectiveness of environmental management and operational practices.	Management will ensure that they get a lisence for Thutlwane Landfill site and will continue with Makgobistad one once the DBSA front loading has been approved and received
The accounting officer does not exercise oversight responsibility over compliance with laws and regulations. • Effective HR management was not implemented to ensure that adequate and sufficiently skilled enforcement officials are in place to ensure that environmental performance is properly monitored and enforced.	The District and the Municipality shall collectively expedite and prioritise appointment or designate officials that will be responsible for enforcement of the bylaws. It must be highlighted that there are provisions of SPLUMA that the council is currently finalizing for implementation and these would be implemented through coordinated efforts between all stakeholders.
Financial and performance management: Management did not properly review the annual financial statements and supporting schedules prior to submission for auditing	The provision for bonus will be calculated in pro rata as per AGSA's recommendation. 2. The error was corrected in 2014/2015 AFS
Oversight responsibility - Actions are not taken to address risks relating to the achievement of complete and accurate financial and performance reporting	SCM together with PMU & Budget units will Prepare retention register on a monthly a basis to ensure accuracy and completeness of information to be recorded and disclosed on the AFS
Human resource management Lack of IT staff capacity to assign specific roles and responsibilities	assessment will be made of the time required to replace hardware, software and all critical systems in order to resume normal processing after a disaster. The IT continuity plan and DRP will be compiled and be formally approved
The responsibility for the monitoring of services provided was not delegated to a specific individual due to the lack of capacity and expertise to perform IT-related functions	The function has been allocated to the Manager: IT who is recently employed by the Municipality. He is involved in the process monitoring of all IT related SLA's and management thereof.
Management did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls	There is a draft roads maintenance plan for roads for 2015/2016 financial year in place. It consist of all the roads which the technical team has priorities and are due for maintenance.
There is limited oversight, management and internal controls implemented to ascertain environmental legislative compliance.	Management will look at Budgetary allocations towards the function as it has to be significantly increased . The draft by laws on SPLUMA and existing adopted by laws will deal with environmental issues. .
There is limited oversight, management and internal controls implemented to ascertain environmental legislative compliance.	Management will ensure that grants are utilised for their intended purposes
The difference was identified during the audit of the Cash Flow Statement.	The municipality is in the process of ensuring that the draft Integrated Waste Management Plan gets to be adopted sent to the MEC for approval and implemented accordingly.
Management did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls	1. A full asset count will be perform to identify all asset that are on the floor but not on the register, 2. check if they are not asset written off on the previous financial years but not remove on the floor. 3. Update the register with all unrecorded assets 4. and remove assets code from the assets with 2 codes
Management did not ensure that proper internal controls are implemented to ensure that VAT vendor searches are conducted on all suppliers doing business with the municipality	Management will implement policies and procedures to ensure that a VAT vendor search is performed for every supplier doing business with the municipality.

Management did not properly review the Annual Financial Statements submitted for auditing purposes to ensure that it is in agreement with the underlying financial	. Expenditure unit will reconcile the GL to Subledger and correct the difference thereof. 2.The monthly reconciliation will be submitted to CFO. 3. The unit will submit the Ageing analysis and the GL account as support for recons
Actions are not taken to address risks relating to the achievement of complete and accurate financial and performance reporting	SCM unit together with PMU & Budget units will prepare and submit retention register on time to CFO, management and audit committee to ensure accuracy and completeness of information recorded in the AFS
Leadership did not ensure that management review and amend indicators during the planning of the IDP and SDBIP to ensure that they are well defined and verifiable.	The use of Acronyms instead of full text will not be used during the compilation of SDBIP. Reported actual performance will not be made on % but rather reported as work in progress
Management did not implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial reporting.	All reported actual performance will be verified quarterly by use of submitted Portfolio of Evidence with the assistance of the Internal Audit Unit
management Did not design and implement formal controls over IT systems to ensure the reliability of the systems and the availability, accuracy and protection of information.	Interest will be recalculated and the the correcting journals will be processed to reverse incorrect interest and capture the correct one. 2. The system will be amended to do the calculation correctly
Management did not review and monitor compliance with the recruitment and selection policy	The Human Resource Unit will ensure that reference checks are conducted to all shortlisted candidates as required by the Recruitment & Selection Policy, effective from January 2016
Management did not properly review the procedures followed during the leave application process of staff to ensure that leave is only take after approval by the line manager.	The HR Unit will develop Leave registers for all departments that will assist us to review leave applications before updating PAYDAY system as part of our internal control to ensure compliance with policies and procedure and that all Leave forms are registered when they are submmitted to HR Office
Management did not ensure that leave taken during the financial year is according to the annual leave days as per the leave policy. Furthermore, management did not ensure that the Leave provision is accurately calculated for.	All Managers will ensure that all leave forms are compliant to policy and procedure. 2. All line Managers will be encouraged to develop leave schedules to ensure that employees take their vacation leave as required by the Leave Policy by 28 February 2016
The accounting officer did not exercise oversight responsibility over reporting and compliance with laws and regulations and internal control.	section 32 reports will be submitted to the relevant authorities
The municipality did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls.	. Service provider and Employees will be encouraged and reminded to disclose their business interest in all staff meetings and submission of MDB4 forms 2. Official will be reminded in all meeting to resign from Companies and ensure that their names are also removed from companies registered documents and 3. if the company is no longer in existence to officially close it.
The municipality did not exercise oversight responsibility regarding financial and performance reporting and compliance and related internal controls.	PMU office has regularly been advertising bids on CIDB website. The Manager responsible will continue to ensure compliance with the CIDB regulations.
Management did not implement proper controls to ensure that the fixed asset register is adequately maintained	The assets unit will verify all assets and remove the second assets code on all assets with 2 assets codes

Auditor-General Report on Service Delivery Performance: Year -1	
Audit Report Status:	
Non-Compliance Issues	Remedial Action Taken
The municipality operated its waste disposal sites without a license in contravention of section 20(b) of the National Environmental Management Waste Act, 2008 (Act No. 59 of 2008) (NEMWA), section 24(2)(a) of the National Environmental Management Act, 1998 (Act No. 107 of 1998) (NEMA).	The service level agreement with service providers to dispose of sewage material was signed and it included the required documentation for sewage disposal
The municipality's waste management and disposal activities contravened or failed to comply with the requirements of section 28(1) of the NEMA, section 19 of the National Water Act, 1998 (Act No. 36 of 1998) (NWA) and sections 16(1)(c) and (d) and 26(1)(b) of the NEMWA.	The designated WMO was officially appointed on 23 September 2014 and has been working with the EPWPs and CWPs to ensure waste collection in various wards
The municipality did not exercise its legislative and executive authority as required by sections 11(3)(l) and (m) of the MSA by managing, monitoring and enforcing environmental related bylaws to promote a safe and healthy environment.	The Municipality is working with the Department of Agriculture and the Service provider is appointed to finalize the licensing of Thutlwane and Makgobistadt for their full functionality
	T 6.1.2

Auditing to build public confidence

AUDITOR-GENERAL SOUTH AFRICA

Report of the auditor-general to the North West provincial legislature and the council on the Ratlou Local Municipality

Report on the financial statements

Introduction

1. I have audited the financial statements of the Ratlou Local Municipality set out on pages XX to XX, which comprise the statement of financial position as at 30 June 2015, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with the South African Standards of Generally Recognised Accounting Practice (SA standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2014 (Act No. 10 of 2014) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor-general's responsibility

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

6. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Ratlou Local Municipality as at 30 June 2015 and its financial performance and cash flows for the year then ended, in accordance with SA standards of GRAP and the requirements of the MFMA and the DoRA.

Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unauthorised, irregular and fruitless and wasteful expenditure

8. As disclosed in note 41 to the financial statements, unauthorised expenditure of R2 602 005 was incurred in the current year and the unauthorised expenditure in respect of prior years of R25 721 514 had not yet been dealt with in accordance with section 32 of the MFMA.
9. As disclosed in note 42 to the financial statements, fruitless and wasteful expenditure of R125 488 was incurred in the current year and fruitless and wasteful from prior years of R51 204 not yet been dealt with in accordance with section 32 of the MFMA
10. As disclosed in note 43 to the financial statements, irregular expenditure of R8 328 123 was incurred in the current year and irregular expenditure from prior years of R51 970 891 not yet been dealt with in accordance with section 32 of the MFMA.

Material impairments

11. As disclosed in notes 25 to the financial statements, impairment of R6 584 707 as a result of the significant impairment of debtors were incurred

Restatement of corresponding figures

12. As disclosed in note 38 to the financial statements, the corresponding figures for 2014 have been restated as a result of errors discovered during 2015 and reclassification of amounts disclosed in the financial statements of the Ratlou Local Municipality and for the year ended, 2014.

Additional matter paragraphs

13. The following additional matter paragraphs will be included in our auditor's report to draw the users' attention to matters regarding the audit, the auditor's responsibilities and the auditor's report:

Unaudited disclosure notes

14. In terms of section 125(2)(e) of the MFMA the municipality is required to disclose particulars of non-compliance with the MFMA. This disclosure requirement did not form part of the audit of the financial statements and accordingly I do not express an opinion thereon.

Unaudited supplementary schedules

15. The supplementary information set out on pages XX to XX does not form part of the financial statements and is presented as additional information. I have not audited these schedules and accordingly I do not express an opinion thereon

Report on other legal and regulatory requirements

16. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report findings on the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report, compliance with legislation and internal control. The objective of my tests was to identify reportable findings as described under each subheading but not to gather evidence to express assurance on these matters. Accordingly, I do not express an opinion or conclusion on these matters.

Predetermined objectives

17. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information for the following selected development priorities presented in the annual performance report of the municipality for the year ended 30 June 2015:

    - Development priority: Infrastructure development and service delivery on pages x to x
    - Development priority: Local economic development on pages x to x
    - Development priority: Good governance and public participation on pages x to x

18. I evaluated the reported performance information against the overall criteria of usefulness and reliability.

19. I evaluated the usefulness of the reported performance information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned development priorities. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's Framework for managing programme performance information (FMPPI).

20. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

21. I did not identify any material findings on the usefulness and reliability of the reported performance information on any of the selected development priorities of the municipality.

Achievement of planned targets

22. Refer to the annual performance report on pages XX to XX and XX to XX for information on the achievement of the planned targets for the year.

Adjustment of material misstatements

23. I identified material misstatements in the annual performance report submitted for auditing on the reported performance information for the development priorities for infrastructure development and service delivery, local economic development and good governance and public participation. As management subsequently corrected these misstatements, I did not identify any material findings on the usefulness and reliability of the reported performance information.

Compliance with legislation

24. I performed procedures to obtain evidence that the municipality had complied with applicable legislation regarding financial matters, financial management and other related matters. My findings on material compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA, are as follows:

Annual financial statements and performance reports

25. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA. Material misstatements of assets, liabilities, revenue, expenditure and disclosure items identified by the auditors in the submitted financial statement were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.
26. Financial statements were not submitted for auditing within two months after the end of the financial year, as required by section 126(1)(a) of the MFMA.
27. The annual performance report for the year under review did not include a comparison of the performance with set targets and comparison with the previous financial year and the performance of each external service provider as required by section 46(1)(a) and (b) of the Municipal System Act, 2000 (Act No. 32 of 2000) (MSA).

Strategic planning and performance management

28. The performance management system and related controls were inadequate as it did not describe and represent the processes of performance review and reporting and how it is conducted, organised and managed, as required by sections 38 of the MSA and regulation 7 of the Municipal planning and performance management regulations (MPPMR).

Expenditure management

29. Reasonable steps were not taken to prevent unauthorised expenditure, irregular expenditure and fruitless and wasteful expenditure, as required by section 62(1)(d) of the MFMA.

Asset management

30. An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA.

Revenue management

31. An effective system of internal control for revenue was not in place, as required by section 64(2)(f) of the MFMA.

Liability management

32. An effective system of internal control for liabilities was not in place, as required by section 63(2)(c) of the MFMA.

Audit committee

33. The audit committee did not meet at least four times a year, as required by section 166(4)(b) of the MFMA.

Procurement and contract management

34. Contracts were awarded to bidders based on points given for criteria that differed from those stipulated in the original invitation for bidding, in contravention of SCM Regulations 21(b) and 28(1)(a) and the Preferential Procurement Regulations.

Consequent management

35. Unauthorised, irregular and fruitless and wasteful expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a)(ii) of the MFMA

Environmental management

36. The municipality operated its waste disposal sites without a license in contravention of section 20(b) of the National Environmental Management Waste Act, 2008 (Act No. 59 of 2008) (NEMWA), section 24(2)(a) of the National Environmental Management Act, 1998 (Act No. 107 of 1998) (NEMA).
37. The municipality's waste management and disposal activities contravened or failed to comply with the requirements of section 28(1) of the NEMA, section 19 of the National Water Act, 1998 (Act No. 36 of 1998) (NWA) and sections 16(1)(c) and (d) and 26(1)(b) of the NEMWA.
38. The municipality did not exercise its legislative and executive authority as required by sections 11(3)(l) and (m) of the MSA by managing, monitoring and enforcing environmental related bylaws to promote a safe and healthy environment

Internal control

39. I considered internal control relevant to my audit of the financial statements, the annual performance report and compliance with legislation. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the annual performance report and the findings on compliance with legislation included in this report.

Leadership

40. Leadership did not adequately exercise appropriate oversight over financial and performance reporting and related internal controls, while decisive actions to address risks relating to the achievement of complete and accurate financial and performance reporting were not effectively implemented.

Financial and performance management

41. Management did not adequately implement effective controls to ensure that information presented in the financial statements is accurate and reliable before submission for audit. Regular; accurate and complete financial and performance reports that are supported and evidenced by reliable information were not properly prepared. Further, management did not adequately review and monitor compliance with applicable laws and regulation.

Governance

42. Despite the internal audit performing their planned audits at the municipality, they had limited impact due to the lack of implementation of their recommendations by the municipality. Further the audit committee did not adequately provide oversight over the effectiveness of the internal control environment, including financial and performance reporting and compliance with laws and regulations.

Auditor General

Rustenburg

18 December 2015

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

COMPONENT B: AUDITOR-GENERAL OPINION YEAR 0 (CURRENT YEAR)

6.2 AUDITOR GENERAL REPORT YEAR 0

Auditor-General Report on Financial Performance Year 0*	
Status of audit report:	
Non-Compliance Issues	Remedial Action Taken
N/A	N/A
Note: The report's status is supplied by the Auditor General and ranges from unqualified (at best); to unqualified with other matters specified; qualified; adverse; and disclaimed (at worse). This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Financial Performance Year 0.* T 6.2.1	

Auditor-General Report on Service Delivery Performance: Year 0*	
Status of audit report**:	
Non-Compliance Issues	Remedial Action Taken
N/A	N/A
** This table will be completed prior to the publication of the Annual report but following the receipt of the Auditor- General Report on Service Delivery Performance Year 0* *T 6.2.2*	

COMMENTS ON AUDITOR-GENERAL'S OPINION YEAR 0:
T 6.2.4

COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES:
Signed (Chief Financial Officer) ……Dated 30 August 2015
T 6.2.5

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give *"full and regular"* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe *"what we do"*.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.

Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current

	baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: *a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and* *b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDICES

APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE

Councillors, Committees Allocated and Council Attendance					
Council Members	Full Time / Part Time	Committees Allocated	*Ward and/ or Party Represented	Percentage Council Meetings Attendance	Percentage Apologies for non-attendance
	FT/PT			%	%
Cllr Mokgosi Pricilla	FT	EXCO,FINANCE PORTFOLIO	W	100	0%
Cllr Rankokwadi Dan	PT	,CORPORATE,COMM.SERV	PR	36	64
Cllr Ditau Dirk	PT	INFRASTRUCTURE,CORPORATE	W	64	36
Cllr Shomolekae Victoria	FT	CORPORATE SERV ,EXCO	PR	36	64
Cllr Victor Mance	PT	EXCO	PR	29	71
Cllr Leepile Macson	PT	COMM.SERV;RULES	W	64	36
Cllr Gaosirwe Kelebogile	PT	RULES COMMITTEE,MPAC	W	93	7
Cllr Ncoane Granny	PT	PLANNING DEV.;INFRASTRUCTURE	PR	93	7
Cllr Sedia Mpumelelo	PT	CORPORATE,COMM SERVICES	PR	93	7
Cllr Bees Lizzy	PT	MPAC,	W	86	14
Cllr Maria Bank	FT	PLANNING DEV;	W	93	7
Cllr Boikanyo G	PT	MPAC,	W	100	0%
Cllr Sekwati L	PT	CORPORATE SERVICES	W	49	51
Cllr Gaobotse James	PT	MPAC,	PR	71	29
Cllr Galetlhobogwe F	PT	CORPORATE,COMM SERVICES	PR	86	14
Cllr Mongale Jack	PT	MPAC,	W	79	21
Cllr Mongala M	PT	SPEAKER	PR	100	0%
Cllr Lebelela Joy	PT	PLANNING	PR	100	0%
Cllr Boikanyo Linda	PT	MPAC,CORPORATE PORTFOLIO	PR	86	14%
Cllr Kumalo Masego	FT	COMM SERV.	W	100%	0%
Cllr Dala Margaret	PT	MPAC	W	86%	14%
Cllr Seabelo Oabile	PT	COMM SERV.	PR	49%	51%
Cllr Seitshiro David	PT	CORPORATE SERV PORTFOLIO	W	71%	29%
Cllr Molaolwa Dorcas	PT	MPAC,	W	93%	7%
Cllr Kobela Mosadiotsile	PT	MPAC	PR	86%	14%
Cllr Matebele Abram	FT	EXCO	PR	100%	0%
Cllr Daniels Sylvia	PT	COMM.SERV;PLANNING & DEV	PR	86%	14%
Cllr Mafethe Pontsho	PT	COMM.SERV,INFRASTRUCTURE	PR	79%	21%
Cllr Tebogo Modise	PT	EXCO	PR	36%	64%
*Note: * Councillors appointed on a proportional basis do not have wards allocated to them*					*T A*

Concerning T A

Ratlou Local Municipality Council has never failed to adhere to legislative mandate of sitting four times a year as result of non-attendance by councillors and or political differences.

T A.1

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
RULES COMMITTEE	DEVELOPS AND APPROVE RULES AND PROCEEDINGS
MPAC-MUNICIPAL PUBLIC ACCOUNT COMMITTEE	PROVIDE POLITICAL OVERSIGHT OVER FINANCIAL MANAGEMENT,ACCOUNTS & OVERALL PERFOMANCE
PORTFOLIO COMMITEES	REVIEW AND EVALUATE THE NEEDS OF THE MUNICIPALITY IN ORDER OF PRIORITY
AUDIT COMMITTEE	ADVICE MUNICIPAL COUNCIL ,ACCOUNTING OFFICER & MANAGEMENT STAFF ON MATTERS RELATING TO FINANCIAL CONTROL,
	PERFOMANCE AND RISK MANAGEMENT ISSUES

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State title and name)
Municipal Manager's Office	Municipal Manager : Mr G Lekomanyane
Infrastructure Development and Basic Service Delivery	Acting Senior Manager : Mr P.M More
Planning and Development	Senior Manager : Mr T Kopele
Budget and Treasury Office	Chief Financial Officer : Ms M P Lekgetho
Corporate Services	Acting Senior Manager : Mr M Mokgosi
Use as a spill-over schedule if top 3 tiers cannot be accommodated in chapter 2 (T2.2.2).	*T C*

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal / Entity Functions		
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*	Function Applicable to Entity (Yes / No)
Constitution Schedule 4, Part B functions:		
Air pollution	No	No
Building regulations	Yes	Yes
Child care facilities	No	No
Electricity and gas reticulation	No	No
Firefighting services	No	No
Local tourism	Yes	Yes
Municipal airports	No	No
Municipal planning	Yes	Yes
Municipal health services	No	No
Municipal public transport	No	No
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	No	No
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No	No
Stormwater management systems in built-up areas	Yes	Yes
Trading regulations	No	No
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	No	No
Beaches and amusement facilities	No	No
Billboards and the display of advertisements in public places	Yes	Yes
Cemeteries, funeral parlours and crematoria	No	No
Cleansing	No	No
Control of public nuisances	Yes	Yes
Control of undertakings that sell liquor to the public	Yes	Yes
Facilities for the accommodation, care and burial of animals	No	No
Fencing and fences	No	No
Licensing of dogs	No	No
Licensing and control of undertakings that sell food to the public	No	No
Local amenities	No	No
Local sport facilities	Yes	Yes
Markets	No	No
Municipal abattoirs	No	No
Municipal parks and recreation	Yes	Yes
Municipal roads	Yes	Yes
Noise pollution	No	No
Pounds	No	No
Public places	No	No
Refuse removal, refuse dumps and solid waste disposal	Yes	Yes
Street trading	No	No
Street lighting	Yes	Yes
Traffic and parking	Yes	Yes

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
1	CLLR MOKGOSI PEO	Y	14	14	4
2	CLLR LEEPILE MACSON	Y	14	14	4
3	CLLR GAOSIRWE KELEBOGILE	Y	14	14	4
4	CLLR DITAU DIRK	Y	14	14	4
5	CLLR BEES LIZZY	Y	14	14	4
6	CLLR BANK MARIA	Y	14	14	4
7	CLLR BOIKANYO GALALETSANG	Y	14	14	4
8	CLLR MONGALE JACK	Y	14	14	4
9	CLLR MOLAOLWA DORCAS	Y	14	14	4
10	CLLR SEKWATI LUCKY	Y	14	14	4
11	CLLR KUMALO MASEGO	Y	14	14	4
12	CLLR DALA MARGARET	Y	14	14	4
13	CLLR MATEBELE GOIRWANG	Y	14	14	4
14	CLLR SETSHIRO DAVID	Y	14	14	4
					T E

APPENDIX F – WARD INFORMATION

Ward Title: Ward Name (Number)				
Capital Projects: Seven Largest in Year 0 (Full List at Appendix O)				R' 000
No.	Project Name and detail	Start Date	End Date	Total Value
1	Setlagole Thusong Service Centre (Ward 05, 13 & 14)	2013/01/07	30/06/2015	30225000
2	Kraaipan Community Library (Ward 08 & 11)	2013/01/07	30/06/2015	11500000
3	Upgrading of Internal Gravel Roads in Moshawane and Logageng (Ward 04)	2013/01/07	30/06/2015	8650000
4	Madibogo Taxi Rank (Ward 06, 09 & 12)	2013/01/07	30/06/2015	4571000
				T F.1

Basic Service Provision					
Detail	Water	Sanitation	Electricity	Refuse	Housing
Households with minimum service delivery					
Households without minimum service delivery	N/A	N/A	N/A	N/A	
Total Households*					
Houses completed in year					
Shortfall in Housing units					
**Including informal settlements*					*T F.2*

Top Four Service Delivery Priorities for Ward (Highest Priority First)		
No.	Priority Name and Detail	Progress During Year 0
	Upgrading Madibogo Taxi Rank	Completed
	Setlaogle Communiy Thusong Sefrvice Centre	95% Completed
	Kraaipan Library	95% Completed
		T F.3

ELECTED WARD MEMBERS (STATING NUMBER OF MEETING ATTENDED – MAXIMUM 12 MEETINGS)

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
1	CLLR MOKGOSI PEO	Y	14	14	4
2	CLLR LEEPILE MACSON	Y	14	14	4
3	CLLR GAOSIRWE K	Y	14	14	4
4	CLLR DITAU DIRK	Y	14	14	4
5	CLLR BEES LIZZY	Y	14	14	4
6	CLLR BANK MARIA	Y	14	14	4
7	CLLR BOIKANYO G	Y	14	14	4
8	CLLR MONGALE JACK	Y	14	14	4
9	CLLR MOLAOLWA D	Y	14	14	4
10	CLLR SEKWATI LUCKY	Y	14	14	4
11	CLLR KUMALO MASEGO	Y	14	14	4
12	CLLR DALA MARGARET	Y	14	14	4
13	CLLR MATEBELE G	Y	14	14	4
14	CLLR SETSHIRO DAVID	Y	14	14	4

T F 3

APPENDIX G – RECOMMENDATION OF MUNICIPAL AUDIT COMMITTEE YEAR 0

Municipal Audit Committee Recommendations		
Date of Committee	**Committee recommendations during Year 0**	**Recommendations adopted (enter Yes) If not adopted (provide explanation)**
27 July 2015	The Performance assessment for Sec 56 and 57 should be fianlized	Yes
	The three year rolling plan should indicate the time frames to be covered	Yes
	Audit Action Plan should reflect the Management actions to address issius raised by Auditor -General	Yes
	The Internal Audit together with the municipal manager to follow-up on progress of IT and report back to the Audit Committee on the next meeting.	Yes
20 August 2015	The Audit Committee advised the Consultants and Internal Audit to correct errors identified in the financial statement review	Yes
		T G

APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

Long Term Contracts (20 Largest Contracts Entered into during Year 0)					R' 000
Name of Service Provider (Entity or Municipal Department)	Description of Services Rendered by the Service Provider	Start Date of Contract	Expiry date of Contract	Project manager	Contract Value
Tiro Gaorobale Trading Enterprise	Security Services	1-Jul-14	30-Jun-17	Makgotla Mokgosi	14100577.20
Nu West Insurance Broker	Provision of Insurance Services	1-Jul-14	30-Jun-17	Makgotla Mokgosi	1255916.71
Xolmak Construction	Setlagole Thusong Service Centre Phase 1Part Phase 2	5-Sep-13	30-Jun-15	Paseka More	13020069.67
Mabaza Construction	Setlagole Thusong Service Centre Part Phase 2	5-Nov-13	30-Jun-15	Paseka More	4243532.52
Preservation Construction	Setlagole Thusong Service Centre Part Phase 2	3-Dec-13	30-Jun-15	Paseka More	3412664.96
Sharon's Maintenance	Kraaipan Community Librabry Part A Phase 2	25-Sep-13	30-Jun-15	Paseka More	9944706.55
Muravha Construction	Setlagole Thusong Service Centre Part Phase 2	3-Dec-13	30-Jun-15	Paseka More	6732087.98
Preservation Construction	Upgrading of Internal Gravel Access Roads Adjoining R375 IN Moshawane and Logageng Phase 2	12-May-14	30-Jun-15	Paseka More	3326211.24
Sharon's Maintenance	Upgrading of Internal Gravel Access Roads Adjoining R375 IN Moshawane and Logageng Phase 2	12-May-14	30-Jun-15	Paseka More	3594128.27
Xolmak Construction	Madibogo Taxi Rank Phase 2	14-May-14	30-Jun-15	Paseka More	4463272.09
Parker and Khan Contruction	Construction of Logagane community hall Phase 1	20-Jan-15	30-Jun-15	Paseka More	*2954330.52*
					T H.1

Public Private Partnerships Entered into during Year 0					R' 000
Name and Description of Project	Name of Partner(s)	Initiation Date	Expiry date	Project manager	Value 2008/09
N/A	N/A	N/A	N/A	N/A	N/A
					T H.2

APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE

Municipal Entity/Service Provider Performance Schedule									
Name of Entity & Purpose	(a) Service Indicators	Year 0		Year 1			Year 2		Year 3
		Target	Actual	Target		Actual	Target		
	(b) Service Targets	*Current Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Tiro Gaorobale Trading Enterprise	Secured municipal Assets	Secured municipal Assets	80%	Secured municipal Assets(100 %)	Secured municipal Assets(100%)	90%	Secured municipal Assets(100 %)	Secured municipal Assets(1 00%)	Secured municipal Assets (100%)
Nu West Insurance Broker	insured of Municipal Property Movable and Immovable	All assets	100%	Insured of Municipal Property Movable and Immovable (100%)	Insured of Municipal Property Movable and Imo Phase 2 of both roads have been completed immovable (100%)	100%	Insured of Municipal Property Movable and Immovable 100%)	Insured of Municipal Property Movable and Immovab le(100%)	Insured of Municipal Property Movable and Immovable (100%)
Mafwilly Construction & essentialsales Legend B & Mafwilly JV Manyeng Trading Enterprise & Projects	Number of Cemeteries Upgraded	4 Cemeteries (Kraaipan, Disaneng, Matloding & Mareetsane)	4 Cemeteries (Kraaipan, Disaneng, Matloding & Mareetsane)	50% Part C of Thusong Service Centre Completed	PART C 100% Completed	36%	N/A	N/A	N/A

Dona Construction	Number of Constructed, Upgraded & Completed Community Halls	1 Constructed, Upgraded & Completed Community Hall (Lohatlheng)	100% Complete	N/A	N/A	N/A	N/A	N/A	N/A
Sharon's Maintenance	Construction of Kraaipan Community Library Completed	1 Complete Community Library (Kraaipan Library Phase 2)	Phase 2 construction is at 95% Completion	Library Construction completed	Construction 100% completed	55%	N/A	N/A	N/A
Sharons Maintanance and Electrical & Preservation and Enterprise	Number of Complete Upgraded Roads	1 Complete Upgraded Road (Phase 02 of Moshawane & Logageng Roads adjoining R375 Road)	Phase 2 of both roads have been completed	N/A	N/A	N/A	N/A	N/A	N/A
Sharons Maintenance and Electrical	Number of Upgraded Community Libraries	1 Complete Community Library (Kraaipan Library Phase 2)	The library is 95% complete	N/A	N/A	N/A	N/A	N/A	N/A
XOLMAK	Number of Complete Upgraded Taxi Ranks	1 Complete Upgraded Taxi Rank Madibogo Taxi Rank Phase 2)	95% Complete	N/A	N/A	N/A	N/A	N/A	N/A

Acctech System	Pastel Administration Support	Effective and reliable systems (Pastel)	The System integration to be Completed	Effective and reliable systems(Pastel)	Effective and reliable systems(Pastel)	Advanced Procurement module updated	Pastel Administration Support	N/A	N/A

*Note: This statement should include no more than the top four priority indicators. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; *'Current Year' refers to the targets set in the Year 0 Budget/IDP round. *'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets must be fundable within approved budget provision. In column (ii) set out the Service Indicator (In bold italics) then the Service Target underneath (not in bold - standard type face) to denote the difference.* *T I*

APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS

Disclosures of Financial Interests		
Period 1 July to 30 June of Year 0 (Current Year)		
Position	Name	Description of Financial interests* (Nil / Or details)
(Executive) Mayor	V Mance/Modise T	N/A
Member of MayCo / Exco		
Finance Portfolio	PP Mokgosi	910 000 Shares with JSE), (Sales of Icura Products 35%)
Corporate Portfolio	VR Shomolekae	N/A
	A Matebele	N/A
	M Bank	N/A
	MJ Kumalo	N/A
Councillor		
	D Rankokwadi	DPT of Education
	KM Leepile	Strat Equity (JSE)-shares
	G Boikanyo	N/A
	OG Ncoane	N/A
	KL Gaosirwe	N/A
	M Sedia	N/A
	D Ditau	N/A
	LT Bees	N/A
	GJ Mongale	N/A
	MR Mongala	N/A
	BS Daniels	N/A
	D Molaolwa	N/A
	L Sekwati	N/A
	J Gaobotse	N/A
	AF Galetlhobogwe	N/A
	L Boikanyo	N/A
	MM Dala	N/A
	MD Seitshiro	100% Other People Trading and Projects, 40% Iphitlheng Funeral Society
	Mafethe P	N/A
	J Lebelela	N/A
	MF Kobela	N/A
	OSeabelo	N/A
Municipal Manager	G Lekomanyane	Independent Electoral officer R2960.00 per month, Buying ERF in Unit 13 from Tom Disetlhe who is a service Provider in the municipality.
Chief Financial Officer	Patience Lekgetho	N/A
Deputy MM and (Executive) Directors		N/A
N/A	N/A	N/A
Other S57 Officials		
Senior Manager	TN Kopele	Kago Boswa Consulting Spatial Planners (R80 000.00 P.A)
Acting Senior Manager (Corporate)	J M Mokgosi	N/A
Acting Senior Manager (Technical)	P.M More	N/A
Name	Description of Interests	

Council
Ratlou Local Municipality

Senior Management
Mr G Lekomanynae
Mr T Kopele
Ms P Lekgetho
Mr J M Mokgosi
Mr P.M More

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance by Vote						R' 000
Vote Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Example 1 - Vote 1	62 068	29 837	33 032	33 032	-3 195	0
Example 2 - Vote 2	1 450	25 842	40 762	40 762	-14 920	0
Example 3 - Vote 3	1 426	18 237	27 375	27 375	-9 138	0
Example 4 - Vote 4	88 724	12 786	13 953	13 953	-1 167	0
Example 5 - Vote 5	15 714	24 570	75 634	75 634	-51 064	0
Example 6 - Vote 6						
Example 7 - Vote 7						
Example 8 - Vote 8						
Example 9 - Vote 9						
Example 10 - Vote 10						
Example 11 - Vote 11						
Example 12 - Vote 12						
Example 13 - Vote 13						
Example 14 - Vote 14						
Example 15 - Vote 15						
Total Revenue by Vote	99					

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3

T K.1

APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source						R '000
Description	Year -1	Year 0			Year 0 Variance	
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget
Property rates	62 068	1 190	33 477	33 477	-32 287	0
Property rates - penalties & collection charges						
Service Charges - electricity revenue						
Service Charges - water revenue						
Service Charges - sanitation revenue						
Service Charges - refuse revenue						
Service Charges - other						
Rentals of facilities and equipment	1 450	1 513	1 513	1 513	0	
Interest earned - external investments	1 426	1 528	1 528	1 5 28	0	0
Interest earned - outstanding debtors						
Dividends received						
Fines						
Licences and permits						
Agency services						
Transfers recognised - operational	88 724	106 487	109 952	109 952	-3 465	0
Other revenue	15 714	555	49 592	49 592	-49 037	0
Gains on disposal of PPE						
Environmental Protection						
Total Revenue (excluding capital transfers and contributions)	169 382	111 272	196 063	196 063	-84 789	

Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4. *T K.2*

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Neighbourhood Development Partnership Grant	N/A	N/A	N/A	N/A	N/A	N/A
Public Transport Infrastructure and Systems Grant	N/A	N/A	N/A	N/A	N/A	N/A
Other Specify:						
FMG	1800	18000	18000	100%	100%	Capacity of BTO staff and improvement of financial systems
MSIG	934	934	934	100%	100%	Improvement of municipal systems including ward participation
EPWP	1757	1757	1757	100%	100%	Job creation
Library Grant	750	750	750	100%	100%	Remunerating Library officials

** This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.* *T L*

COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG:

The following are the Grants the Municipality is receiving from National Treasury: Finance Management Grant(FMG) ; Municipal Systems Improvement Grant and Expanded Public Works.

T L.1

APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES

APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme* R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	20 072	20 240	57 369	57 369	–	–	#VALUE!
Infrastructure: Road transport - Total	6 462	20 220	56 520	56 520	–	–	–
Roads, Pavements & Bridges		20 220	56 520				
Storm water	6 462			56 520			
Infrastructure: Electricity - Total	4 820	20	849	849	–	–	–
Generation							
Transmission & Reticulation							
Street Lighting	4 820	20	849	849			
Infrastructure: Water - Total	–	–		–	–	–	(
Dams & Reservoirs							
Water purification							
Reticulation							
Infrastructure: Sanitation - Total	–	–		–	–	–	–
Reticulation							
Sewerage purification							
Infrastructure: Other - Total	8 790	0			–	–	–
Waste Management							
Transportation							
Gas							
Other	8 790	0					
Community - Total	22 865	8 785	17 300	17 300	–	–	–
Parks & gardens							
Sportsfields & stadia	50	300	1 700	1 700			
Swimming pools							
Community halls	3 472	600	2 435	2 435			
Libraries	5 574		1 882	1 882			
Recreational facilities	12 331	4 400	7 798	7 798			
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							

Museums & Art Galleries							
Cemeteries	1 420	1 315	1 315	1 315			
Social rental housing							
Other	18	2 170	2 170	2 170			

Table continued next page

Capital Expenditure - New Assets Programme*							
							R '000
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Heritage assets - Total	–	–		–	–	–	–
Buildings							
Other							
Investment properties - Total	–	–		–	–	–	–
Housing development							
Other							
-							
Other assets	6 007	4 066	8 045	8 045	–	–	–
General vehicles	2 036	1 400	4 100	4 100			
Specialised vehicles							
Plant & equipment	0	1 000	1000	1000			
Computers - hardware/equipment	607	1 080	1 160	1 160			
Furniture and other office equipment	0	330	528	528			
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings	0						
Other Land							
Surplus Assets - (Investment or Inventory)							
Other	3 364	256	1 257	1 275			
Agricultural assets	–	–		–	–	–	–
List sub-class							
Biological assets	–	–		–	–	–	–
List sub-class							

Intangibles	–	–		–	–	–	–
Computers - software & programming		114	114	114			
Other *(list sub-class)*							
Total Capital Expenditure on new assets	48 944	33 205	82 828	82 828	–	–	#VALUE!
Specialised vehicles	–	–		–	–	–	–
Refuse							
Fire	-	-	-	-	–	–	–
Conservancy							
Ambulances							
** Note: Information for this table may be sourced from MBRR (2009: Table SA34a)*							*T M.1*

APPENDIX M (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME

Capital Expenditure - Upgrade/Renewal Programme*							R '000
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Infrastructure - Total	–	–	–	–	–	–	–
Infrastructure: Road transport -Total	–	–	–	–	–	–	–
Roads, Pavements & Bridges							
Storm water							
Infrastructure: Electricity - Total	–	–	–	–	–	–	–
Generation							
Transmission & Reticulation							
Street Lighting							
Infrastructure: Water - Total	–	–	–	–	–	–	–
Dams & Reservoirs							
Water purification							
Reticulation							
Infrastructure: Sanitation - Total	–	–	–	–	–	–	–
Reticulation							
Sewerage purification							
Infrastructure: Other - Total	–	–	–	–	–	–	–
Waste Management							
Transportation							
Gas							
Other							
Community	–	–	–	–	–	–	–
Parks & gardens							
Sportsfields & stadia							
Swimming pools							
Community halls							
Libraries							
Recreational facilities							
Fire, safety & emergency							
Security and policing							
Buses							
Clinics							

Museums & Art Galleries							
Cemeteries							
Social rental housing							
Other							
Heritage assets	–	–	–	–	–	–	–
Buildings							
Other							

Table continued next page

Capital Expenditure - Upgrade/Renewal Programme* R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
Capital expenditure by Asset Class							
Investment properties	–	–	–	–	–	–	–
Housing development			–				
Other							
Other assets	–	–	–	–	–	–	–
General vehicles							
Specialised vehicles							
Plant & equipment							
Computers - hardware/equipment			–				
Furniture and other office equipment							
Abattoirs							
Markets							
Civic Land and Buildings			–				
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)			–				
Other							
Agricultural assets	–	–	-	–	–	–	–
List sub-class			–				
Biological assets	–	–	-	–	–	–	–
List sub-class							

Intangibles	–	–	-	–	–	–	–
Computers - software & programming Other *(list sub-class)*							
Total Capital Expenditure on renewal of existing assets	–	–	-	–	–	–	–
Specialised vehicles	–	–	-	–	–	–	–
Refuse Fire Conservancy Ambulances							

** Note: Information for this table may be sourced from MBRR (2009: Table SA34b)* *T M.2* –

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 0

Capital Programme by Project: Year 0					R' 000
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
"Project C"	0	0	0	#DIV/0!	#DIV/0!
Sanitation/Sewerage					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Electricity					
"Project A"	3000000	3000000	2990172	0%	0%
"Project B"	3000000	3000000	2987613	0%	0%
Housing					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Refuse removal					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Stormwater					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Economic development					
"Project A"	2371000	2371000	185719	-1177%	-1177%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Sports, Arts & Culture					
"Project A"	4100000	7000000	5784575	-21%	29%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Environment					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Health					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Safety and Security					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
ICT and Other					
"Project A"	7000000	18225000	15836738	-15%	56%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
					T N

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD YEAR 0

Capital Programme by Project: Year 0					R' 000
Capital Project	Original Budget	Adjustment Budget	Actual	Variance (Act - Adj) %	Variance (Act - OB) %
Water					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
"Project C"	0	0	0	#DIV/0!	#DIV/0!
Sanitation/Sewerage					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Electricity					
"Project A"	3000000	3000000	2990172	0%	0%
"Project B"	3000000	3000000	2987613	0%	0%
Housing					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Refuse removal					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Stormwater					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Economic development					
"Project A"	2371000	2371000	185719	-1177%	-1177%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Sports, Arts & Culture					
"Project A"	4100000	7000000	5784575	-21%	29%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Environment					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Health					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
Safety and Security					
"Project A"	0	0	0	#DIV/0!	#DIV/0!
"Project B"	0	0	0	#DIV/0!	#DIV/0!
ICT and Other					
"Project A"	7000000	18225000	15836738	-15%	56%
"Project B"	0	0	0	#DIV/0!	#DIV/0!
					T N

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Service Backlogs: Schools and Clinics				
Establishments lacking basic services	Water	Sanitation	Electricity	Solid Waste Collection
Schools (NAMES, LOCATIONS)				
N/A	N/A	N/A	N/A	N/A
Clinics (NAMES, LOCATIONS)				
N/A	N/A	N/A	N/A	N/A
Names and locations of schools and clinics lacking one or more services. Use 'x' to mark lack of service at appropriate level for the number of people attending the school/clinic, allowing for the proper functioning of the establishment concerned. *T P*				

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Service Backlogs Experienced by the Community where another Sphere of Government is the Service Provider (where the municipality whether or not act on agency basis)		
Services and Locations	Scale of backlogs	Impact of backlogs
Clinics:	N/A	N/A
Housing:	N/A	N/A
Licencing and Testing Centre:	N/A	N/A
Reseviors	N/A	N/A
Schools (Primary and High):	N/A	N/A
Sports Fields:	N/A	N/A
		T Q

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Declaration of Loans and Grants made by the municipality: Year 0				
All Organisation or Person in receipt of Loans */Grants* provided by the municipality	Nature of project	Conditions attached to funding	Value Year 0 R' 000	Total Amount committed over previous and future years
N/A	N/A	N/A	N/A	N/A
** Loans/Grants - whether in cash or in kind*				*T R*

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	Progress to date	Number or Percentage Achieved
Output: Improving access to basic services	The Municipality is working closely with relevant stakeholders and Sector Departments to ensure equitable access to services	90%
Output: Implementation of the Community Work Programme	The Municipality is currently building ICT Centres and Libraries and there are number of CWP recruits that are dealing CWP related programs	100%
Output: Deepen democracy through a refined Ward Committee model	Ratlou has Fourteen (14) functional wards with each having its own Ward Committee that are receiving a stipend on monthly basis	100%
Output: Administrative and financial capability	Ratlou Local Municipality is in a sound administrative and financial state that can stand any possible challenges for a period of at least three months	100%
** Note: Some of the outputs detailed on this table may have been reported elsewhere in the Annual Report. Kindly ensure that this information consistent.*		*T S*

Ratlou Local Municipality
Annual Financial Statements
for the year ended 30 June 2016

Ratlou Local Municipality
Annual Financial Statements for the year ended 30 June 2016

General Information

Legal form of entity	Local Municipality (MFMA)
Nature of business and principal activities	The main business operations of the municipality is to engage in local governance activities, which includes planning and promotion of integrated development planning, land, economic and environmental development and supplying of the following services to the community: Rates and general services - All types of services rendered by the municipality.
Executive committee	
Mayor	Mance V.P.
Speaker	Mongala M.R.
	Boikanyo G.J. - Chairperson Sec 79 MSA
	Bank M.M. - Member of Executive Committee Kumalo M.J. - Member of Executive Committee Matebele G.A. - Member of Executive Committee Mokgosi P.P. - Member of Executive Committee Shomolekae V.K - Member of Executive Committee
Councillors	Bees T.L.
	Boikanyo L.
	Dala M.M.
	Daniels M.B.S.
	Ditau N.D
	Galetlhobogwe A.F.
	Gaobotse J.
	Gaosirwe K.
	Kobela M.F.
	Lebelela K.J.
	Leepile K.M.
	Mafethe P.R.
	Molaolwa K.D.
	Mongale G.J.
	Ncoane O.G.A
	Rankokwadi G.D.
	Seabelo O.E.
	Sedia M.J.
	Seitshiro M.D.
	Sekwati L.P.
Municipal demarcation code	NW 381
Grading of local authority	Grade 2
Capacity of local authority	Low

Ratlou Local Municipality
Annual Financial Statements for the year ended 30 June 2016

General Information

Chief Finance Officer (CFO)	Lekgetho M.P.
Accounting Officer	Lekomanyane G.
Registered office	Delareyville Road Next to Setlagole Library Setlagole 2772
Postal address	Private Bag X209 Madibogo 2772
Bankers	First National Bank
Auditors	Auditor-General of South Africa
Attorneys	Leepile Attorneys

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The reports and statements set out below comprise the annual financial statements presented to the Council:

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Abbreviations

DBSA	Development
Bank of South Africa	
GRAP	Generally
Recognised Accounting Practice	
IFRS	
	Internation
al Financial Reporting Standards	
IPSAS	
	Internation
al Public Sector Accounting Standards	
MEC	Member of
the Executive Council	
MFMA	Municipal
Finance Management Act	
MIG	Municipal
Infrastructure Grant	
SALGA	South
African Local Government Association	
VAT	Value
Added Tax	

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and were given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and places considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2016 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The annual financial statements set out on pages 7 to 82, which have been prepared on the going concern basis, were approved by the on 18 September 2015 and were signed on his behalf by:

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Accounting Officer
Mr. Glen Lekomanyane

Setlagole

CFO Report

CFO Report

OVERSIGHT REPORT ON THE 2015/16 ANNUAL REPORT FOR RATLOU LOCAL MUNICIPALITY